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UNITED STATES DISTRICT COURT
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            FOR THE WESTERN DISTRICT OF NORTH CAROLINA
                       (Asheville Division)
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   GREGORY G. ARMENTO,
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                    Plaintiff,:
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                               :Civil Action 1:17-CV-150
   VS
 7
   ASHEVILLE BUNCOMBE COUNTY
 8
   CHRISTIAN MINISTRY, INC.,
 9
                     Defendant.:
10
11
                               Wednesday, November 13, 2019
                               Asheville, North Carolina
12
           The above-entitled action came on for a Bench
13
   Trial before the Honorable Martin K. Reidinger, United
    States District Judge, in Courtroom 1, commencing at 9:00
14
    a.m.
15
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PROCEEDINGS

THE COURT: Good morning, everyone. We have one civil case that remains on the calendar for this term, and that is Armento versus ABCCM.

Ms. Brooke, Ms. Ripley, is the plaintiff prepared to proceed?

MS. BROOKE: We are, Your Honor.

2.3

THE COURT: Mr. Curriden, I was expecting to see you in a different seat, is the defendant prepared to proceed?

MR. CURRIDEN: Yes, we are, Your Honor. I would just represent the other representative of the defendant, Tim McElyea, should be here shortly. He's dealing with an injury that occurred over the weekend, and we expect him here any minute, but we can proceed without him.

THE COURT: Are there any issues that we need to address before we start with the presentation of the evidence in this case? Anything for the plaintiff?

MS. BROOKE: Your Honor, we did want to note we filed last night a correction to our index to our trial exhibits. We noticed some errors, and I've passed a copy to Ms. Miller, so, hopefully you have that corrected index.

And, also, I don't know if it's going to be an issue, but if defendants are planning witnesses beyond Mr

McElyea but, if so, we would ask that witnesses be excluded while the testimony of other witnesses is being given.

THE COURT: So you're requesting the sequestration of witnesses?

MS. BROOKE: Yes.

THE COURT: Okay. And I didn't understand what you were saying with regard to the two representatives of the defendant.

MS. BROOKE: I don't know if defendants are planning to have additional witnesses. If their only witnesses are the two representatives of the defendant then obviously we would not object to them being present during testimony. But if there are additional witnesses then we would ask that they not be present during the testimony of other witnesses.

THE COURT: You're not objecting to the two representatives of the defendant being in the courtroom through the whole matter.

MS. BROOKE: Correct.

THE COURT: Okay. Well, under 615, where one party invokes sequestration of the witnesses, then the Court is required to impose the sequestration. So anyone other than the plaintiff himself as a party and then the representatives of the defendant, also as parties, can

remain in the courtroom. But all other people who are here for the purpose of providing testimony need to be waiting in the witness rooms unless and until called to testify.

MS. BROOKE: Thank you, Your Honor.

THE COURT: Anything else that we need to address before we proceed with the presentation of the evidence?

MS. BROOKE: Just to clarify. Your Honor, our first witness is here and I just wanted to let him know he does not need to leave because we expect to call him.

THE COURT: Okay. With regard to the first witness, obviously, it's easier to have him here in the room. But all others you will need to make the arrangements to make sure that they are readily available but not in the room.

MS. BROOKE: Thank you.

MR. CURRIDEN: If I could just ask where the "witness room" is so that we can direct our witnesses there instead of just being in the hall, or is it okay if they're in the hall?

THE COURT: The hall is fine, also, so long as they're not carrying on conversations that we can hear in here. But the witness rooms -- if you go out of the door to the courtroom and turn right down the hall, at the end of the hall, just passed the door to the clerk's office

- 1 it has a big sign over it that says "witness rooms," and
- 2 there are two witness rooms back there.
- 3 MR. CURRIDEN: Thank you.
- 4 THE COURT: Maybe it says "attorney conference
- 5 rooms rather than "witness room," but something like
- 6 that on the sign.
- 7 Are we ready to proceed then?
- 8 MS. BROOKE: I think we are, Your Honor.
- 9 MR. CURRIDEN: Yes, sir.
- 10 THE COURT: Okay. The plaintiffs may call their
- 11 | first witness. Who's the first witness?
- 12 MS. BROOKE: Yes. We'd call Bob Plaskowitz.
- 13 (Witness duly sworn at 9:08 a.m.)
- 14 THE COURT: You may proceed.
- MS. BROOKE: Thank you, Your Honor.
- 16 DIRECT EXAMINATION
- 17 BY MS. BROOKE:
- 18 | Q. Mr. Plaskowitz, could you please state your full
- 19 | name?
- 20 A. Robert Joseph Plaskowitz.
- 21 Q. What is your date of birth?
- 22 A. June 17th 1949.
- 23 | O. Where do you live, Mr. Plaskowitz?
- 24 | A. I live at the Veteran's Restoration Quarters.
- 25 Q. Is that part of Asheville Buncombe Community

- 1 | Christian Ministry?
- 2 A. Correct.
- 3 Q. And when did you first start living at the VRQ?
- 4 A. I've done two per diems there. The first one was
- 5 | in 2008, when they first opened up, and then I was gone
- 6 for five years after that per diem was over. And I came
- 7 back about three or so years ago.
- 8 Q. And when you refer to "per diem," what do you
- 9 | mean?
- 10 A. There's a -- there's more than one program that
- 11 can allow you to be a resident. And "per diem" means
- 12 | that you're in a two-year program with a case manager,
- 13 your room and board are all taken care of, three meals a
- 14 day for a period of two uears, also, counseling with case
- 15 | managers, and various educational opportunities during
- 16 that time.
- 17 Q. When you were part of the grant program during
- 18 both of those stays, were you part of the VRQ?
- 19 A. I understand that everyone has to do 20 hours of
- 20 | service hours, they're disabled in some way or have an
- 21 exemption for some reason then I suppose it would vary
- 22 | from case to case. But any able-bodied person is
- 23 supposed to do 20 hours a week.
- 24 \mid Q. And were you required to do 20 hours a week?
- 25 A. Yes.

- 1 Q. Did you ever work more than 20 hours a week?
- 2 A. Sometimes, yes. It happened rarely sometimes and
- 3 often others. So it could happen a few times a week, and
- 4 | it might not happen every week.
- 5 Q. And when you were asked to do additional hours how
- 6 many hours would you be asked to do?
- 7 A. It could be anywhere from a few to 20-plus or
- 8 more.
- 9 Q. What are the different types of work that you did
- 10 as service hours?
- 11 A. For service hours I worked in the computer room
- 12 | just as a computer monitor. I've been a team leader, I
- 13 have worked at the front desk, and I've been a driver.
- 14 Q. Let's start with the computer room. When you
- 15 worked in the computer room was that during your first or
- 16 | your second stint?
- 17 A. My first per diem.
- 18 | Q. All right. And how long did you do that work?
- 19 A. Probably a year or more.
- 20 Q. Did anyone supervise your work?
- 21 A. There was a supervisor; Byron Storm was his name.
- 22 Q. And did you have a work schedule?
- 23 A. Yes.
- 24 0. Who created that work schedule?
- 25 A. Byron did.

- 1 Q. Were you paid for that work?
- 2 A. No. That was service hours.
- 3 Q. Why did you do that work if you weren't paid for
- 4 | it?
- 5 A. Because I was told it was a requirement.
- 6 Q. Who told you it was a requirement?
- 7 A. It was -- well it was first introduced in intake
- 8 meetings. When you first come in you go to weekly intake
- 9 meetings where you learn about what to do, what the
- 10 opportunities are, what not to do, and given a handbook.
- 11 | It's in the handbook, and it's emphasized.
- 12 Q. Who conduct conducted those intake meetings?
- 13 A. The first time around I don't remember. The
- 14 | second per diem -- sometimes I think it was whoever was
- 15 the operations manager and, if not, probably one of the
- 16 desk people.
- 17 | Q. And what were you told would happen if you didn't
- 18 perform service hours?
- 19 MR. CURRIDEN: Objection.
- THE COURT: Basis.
- 21 MR. CURRIDEN: Hearsay.
- 22 THE COURT: Overruled. Answer it if you can.
- 23 THE WITNESS: Answer it?
- 24 THE COURT: Yes.
- THE WITNESS: If you didn't do it you would get a

- 1 strike.
- BY MS. BROOKE:
- 3 Q. What is a "strike?"
- 4 A. There's a three strike policy at the quarters
- 5 | where if you do something inappropriate like go off the
- 6 property without signing out, or drink on the property,
- 7 or get rowdy and loud and noisy, or push somebody around,
- 8 you would get a strike. Any improper behavior -- smoking
- 9 | in the wrong place, trying to light a cigarette inside a
- 10 building, those kind of things, and not doing service
- 11 hours.
- 12 | Q. What are the consequences of getting a strike?
- 13 A. The first one you'll get a talk with your case
- 14 | manager and probably the second one, too. And the third
- 15 one, the policy was three strikes and you're out. That
- 16 | wasn't necessarily the case. Some people were given
- 17 | leniency and allowed to stay beyond three strikes, but at
- 18 any point anybody can be asked to leave. You don't even
- 19 | need a strike, necessarily. If you were to do something
- 20 | totally inappropriate like, I don't know, just stand in
- 21 | the middle of the lobby cursing loudly when there were
- 22 | guests there, you'd probably be asked to leave the
- 23 property or be taken away by the police.
- 24 Q. After you finished your time working in the
- 25 | computer lab what service hours did you perform?

- 1 A. After that I went to work at the front desk.
- 2 Q. And did you have a supervisor at the front desk?
- 3 A. Yes. I believe it was Randy Gamble, but I'm not
- 4 sure if Randy was doing it when I first came on. He was
- 5 doing it in my second per diem for sure, and I think it
- 6 was him in the first but I'm not positive.
- 7 Q. Did you have a work schedule?
- 8 A. Yes.
- 9 0. Who created that schedule?
- 10 A. Randy or whoever was running the desk. Sometimes
- 11 the operations manager had something to do with it.
- 12 Q. How long did you work at the front desk?
- 13 A. When I first came in I worked -- well after my
- 14 | time in the computer room, and then until I left.
- 15 \mid Q. I believe you testified that you worked in the
- 16 | computer room for a year; is that correct?
- 17 | A. Yes.
- 18 Q. So would that have been another year working at
- 19 | the front desk?
- 20 A. Yes. A little more than that because I stayed two
- 21 | months over my per diem because I hadn't found a place to
- 22 live.
- 23 | O. After you left your first per diem and returned
- 24 | for your second per diem, did you perform service hours
- 25 during that second per diem?

- 1 A. Yes.
- 2 Q. And what was the first service hours job that you
- 3 | did?
- 4 A. Front desk.
- 5 Q. Was -- did you have a supervisor then?
- 6 A. Yes. Randy Gamble for sure.
- 7 Q. Did he create your work schedule?
- 8 A. Yes, in consultation with the desk managers. I
- 9 mean he didn't do it himself. He kind of checked with
- 10 people to see what worked.
- 11 Q. Were you a desk manager?
- 12 A. Yes.
- 13 Q. How long did you work at the front desk that time?
- 14 \mid A. I worked, probably, at least a year, and then I
- 15 | found some outside work and lasted for a few months, and
- 16 then I went back to working on the desk.
- 17 | Q. And were you ever paid for that front desk work?
- 18 A. Initially, no. Initially, everyone goes through
- 19 | what's called a training period. And even though I had
- 20 worked the desk for a year in my first per diem I still
- 21 | had to be trained for my second per diem, and that lasted
- 22 | about six months. And, along the way, I was often told
- 23 | that I'd start getting paid, too, soon, but it never
- 24 | happened until about six months later.
- 25 | Q. And when you did get paid how did that come about?

- 1 A. I was given a Land of Sky grant -- I think it's
- 2 | called a Chapter 5 -- that allows people to be paid \$7
- 3 and change an hour for 20 hours per week for two to four
- 4 | years I think it is.
- 5 Q. How did you get that Land of Skies grant?
- 6 A. Well, as a desk manager, I had to ask for it,
- 7 apply for it. I didn't necessarily do the initial
- 8 paperwork. But if you were approved to do that -- in
- 9 other words, if you had done a good job while you were
- 10 working they would put your name in for it when something
- 11 came open.
- 12 Q. And who paid you? Who paid you the \$7 and change?
- 13 A. The money comes from Land of Sky -- I think it's a
- 14 | government grant. I think it's called a Title V grant.
- 15 So it's -- it's nothing to do with ABCCM or the VRQ.
- 16 It's an outside government grant.
- 17 | Q. And how many hours a week does that pay for?
- 18 A. It pays for 20 hours a week.
- 19 Q. Did you continue to work unpaid hours at the front
- 20 desk once you started working through Land of Sky?
- 21 | A. Well if I had to do more than 20 hours a week
- 22 | those were unpaid. You couldn't get paid for more than
- 23 20 hours a week.
- 24 \mid Q. Did you work more than 20 hours a week?
- 25 A. Sometimes.

- 1 Q. Did you fill out any kind of time sheet?
- 2 | A. I did a time sheet for Land of Sky every two
- 3 weeks. But there was no record, that I can recall, for
- 4 any extra hours where you might be taking somebody else's
- 5 | shift or, you know, swapping with somebody so that
- 6 somebody could have a day off because of an emergency or
- 7 because the staff was shorthanded. Anything over 20 was
- 8 all that was recorded.
- 9 Q. When you worked at the front desk during your
- 10 | first per diem, and you were not paid, did you fill out a
- 11 | time sheet?
- 12 A. No.
- 13 Q. What about when you worked in the computer room?
- 14 A. No.
- 15 | Q. After the Land of Sky grant -- well is the Land of
- 16 | Sky grant something that you are still working under?
- 17 A. Yes.
- 18 Q. And are you working anywhere else?
- 19 A. No.
- 20 | Q. When you were performing service hours, and as you
- 21 | are performing them now, do those service hours benefit
- 22 | you in some way?
- 23 | A. Well, officially, I'm not performing service hours
- 24 | because I'm getting paid. So they don't call getting
- 25 paid service hours. That's more like a job. I suppose

- 1 | it's -- I don't know how it would be categorized. I mean
- 2 I suppose you could say it's 20 hours of service hours
- 3 | that I get paid for, but they don't refer to it as
- 4 service hours. I've never heard paid hours being
- 5 referred to as service hours, although it could be I
- 6 suppose.
- 7 Q. Well, to clarify, are you currently working any
- 8 unpaid hours?
- 9 A. Rarely.
- 10 \mid Q. When you do work those unpaid hours do you -- do
- 11 | those unpaid hours benefit you in some way?
- 12 A. Well there's no financial compensation. You know,
- 13 sometimes I'd rather not be doing it but the unspoken
- 14 policy is it's, you know, pitching in your part to help
- 15 and compensation for what you're getting, you know, a
- 16 roof over your head and three meals a day, et cetera, et
- 17 cetera. So most people don't say anything about it. I
- 18 | never said anything about it.
- 19 Q. During your first per diem were you ever paid?
- 20 \mid A. Toward the end, as a front desk manager, yeah.
- 21 Q. As a front desk manager you were paid during your
- 22 | first per diem?
- 23 A. Yeah.
- 24 Q. Was that through Land of Sky?
- 25 A. Yes.

- 1 Q. All right. When you were performing the unpaid
- 2 hours during your first per diem did those unpaid hours
- 3 benefit you?
- 4 A. Well only that I didn't get strikes. I mean you
- 5 have to do it -- you had to do it, and I wasn't going to
- 6 buck the system. That's not a good thing to do.
- 7 Q. Did you consider yourself to be a volunteer when
- 8 you were performing those unpaid hours?
- 9 A. I considered that I was required by unspoken --
- 10 | well unspoken law. We were told it was a requirement and
- 11 | you had to do it to live there.
- 12 Q. Did your service hours, or your unpaid hours,
- 13 benefit the VRQ or ABCCM in any way?
- 14 | A. Sure. It would have to. Service hours could be
- 15 | anything from mowing the lawn and raking leaves or
- 16 trimming bushes or mopping the floors, doing the laundry,
- 17 washing the dishes, a lot of things that would have to be
- 18 paid for if they were weren't done by service hours.
- 19 Q. What would happen if no one was doing unpaid hours
- 20 at the front desk?
- 21 A. I imagine that would be problematic for ABCCM. I
- 22 | mean I can't see that happening, necessarily, because it
- 23 | would increase payroll considerably. I don't know how
- 24 | many positions -- how many service hour positions there
- 25 are, but I'm going to guess 50 to a hundred.

- 1 Q. You are currently working at the front desk?
- 2 A. Yes.
- 3 Q. Does that job involve also driving the van?
- 4 A. Yes, I'm also a driver.
- 5 0. Tell me about the van driving work.
- 6 A. Well we have three or four Honda vans that provide
- 7 transportation for the men in the quarters to get back
- 8 and forth to the hospital, go to doctor and dental
- 9 appointments, for emergency runs to the hospital.
- 10 There's a schedule of five runs a day. But if something
- 11 happens where somebody falls and is bleeding needs to get
- 12 to the hospital we ride them up there in the van any time
- 13 of day or night. Some people complain of being sick, and
- 14 | we take them to the emergency room. Doctor appointments,
- 15 dental appointments, whatever, we take them and drop them
- 16 off and pick them up.
- 17 | Q. Do you have a supervisor for the van driving work?
- 18 \mid A. That would be Joe Landry at this time.
- 19 Q. What is Joe Landry's job?
- 20 | A. Joe Landry's title, I believe, is Operations
- 21 | Manager. He's kind of -- kind of runs the place. I
- 22 | believe he's directly under Mr. McElyea.
- 23 | O. Does he create a work schedule for the van
- 24 drivers?
- 25 A. Well we kind of create it ourself with his

- 1 approval. There's weekly meetings, and people kind of
- 2 get together and agree on what shifts would work best for
- 3 them and they're filled into those slots and usually stay
- 4 | with them unless a problem comes up or there's a change
- 5 | in personnel, which used to happen quite often actually.
- 6 Q. Are those weekly meetings required for the van
- 7 drivers?
- 8 A. Yes.
- 9 Q. Are there other people besides you who are paid to
- 10 drive the van?
- 11 A. Currently, I believe everyone is, but back in the
- 12 day, when Greg was there, not everyone was. And even at
- 13 this point I don't believe everybody's paid initially.
- 14 | They have to go through kind of a trial period to prove
- 15 that they're a good applicant. Not everybody is. And
- 16 there's a fairly high number of people who don't succeed
- 17 or don't want to do it. So there's a time lag between
- 18 when people start and when they get paid.
- 19 Q. When you --
- 20 A. If they get paid.
- 21 Q. I'm sorry?
- 22 A. If they get paid.
- 23 Q. When you refer to "Greg," are you referring to the
- 24 plaintiff, Mr. Armento?
- 25 A. Correct.

- 1 Q. The trial period that you mentioned. How long
- 2 does that last?
- 3 | A. That could vary. I've seen it be as little as a
- 4 | week or two, and I've seen it be months and months. In
- 5 | my case, it was about six months on my second per diem
- 6 from the time I was told I would get paid until the time
- 7 | I actually did get paid.
- 8 Q. And when those van drivers are in their trial
- 9 period are they driving the van?
- 10 | A. Once you've been approved on ABCCM insurance and
- 11 | your driver's license has been checked for accidents or
- 12 | whatever. I mean they look at your record to make sure
- 13 you're a good driver, and then they put you on ABCCM
- 14 insurance, and then you're allowed to drive the vans.
- 15 But they kind of -- generally speaking, new people don't
- 16 go right into driving vans because they like to know
- 17 who's going to be taking a vehicle out, and I would too.
- 18 Q. What do they do instead of driving the vans?
- 19 | A. They'll do other things like mow the lawn, rake
- 20 grass, do dishes, clean up the dining hall after meals,
- 21 do the laundry, any one of a large number of jobs around
- 22 | the campus.
- 23 | Q. Once the new person has their driving record
- 24 | checked, and they're on the ABCCM insurance, do they
- 25 begin to drive the van?

- 1 A. Yes.
- 2 Q. And is that true even if they're considered to be
- 3 | in a trial period?
- 4 A. Yeah. The trial period is not well defined but I
- 5 suppose it's until you get paid, or that's the way I
- 6 always saw it.
- 7 Q. Okay. Are there people -- you may have answered
- 8 this. Are there people now who perform service hours
- 9 driving the van?
- 10 \mid A. I don't think so at this point in time.
- 11 Q. Were there when Mr. Armento was at ABCCM?
- 12 A. Well, yes. Like myself, I mean there could be
- 13 | somebody -- right now everybody that's driving has been
- 14 driving. So they're all, you know, cleared. But I
- 15 suppose somebody -- if somebody wanted to go start off
- 16 today to be a driver they would probably not get paid for
- 17 | an undetermined amount of time.
- 18 Q. When did you first start driving the van?
- 19 \mid A. I believe I started kind of toward the end of my
- 20 | first per diem because it was obvious that the front --
- 21 all the driving information is kept at the front desk,
- 22 | what the assignments are, and the keys are kept at the
- 23 | front desk. People have to come in, sign a key out, get
- 24 | a clipboard, record time in, time out and mileage, and
- 25 return that to the front desk.

21

- Being on the front desk I noticed that often we
- 2 were scrambling for drivers and having to call every
- 3 available driver and not always getting one immediately.
- 4 | So we -- Mr. Armento and I actually suggested a number
- 5 of times that we get more drivers so that there wouldn't
- 6 be staff shortages. And we ourselves tried to recruit
- 7 drivers as best we could until we -- right now the way
- 8 the driving team stands it's pretty together, and it's
- 9 very rarely shorthanded.
- 10 Q. When you described coming to the front desk to get
- 11 the keys and so on. Is that the same procedure that you
- 12 | followed when you were an unpaid van driver?
- 13 A. Exactly.
- 14 \mid Q. Is there any difference in what you did as an
- 15 unpaid van driver and a paid van driver?
- 16 A. None.
- 17 | Q. Who was your supervisor when you first started
- 18 driving the van?
- 19 A. That would have been Randy Gamble. Again, I think
- 20 | -- I don't know if somebody has records that somebody
- 21 else was in charge. I don't remember.
- 22 \mid Q. Would it have been -- was it the front desk
- 23 | supervisor?
- 24 | A. Well the front desk supervisor was Randy Gamble.
- 25 So he was kind of the guy that handled it, but the

- 1 operations manager was over him and sometimes
- 2 participated or didn't participate in -- if it was taken
- 3 care of and he didn't have to participate then he wasn't
- 4 | necessarily about it because he had other duties.
- $5 \mid Q$. Do you record the time that you start driving the
- 6 | van?
- 7 A. Yes.
- 8 Q. Where do you record that?
- 9 A. There's a clipboard with a key attached to it for
- 10 each van that hangs at the front desk. You have to come
- 11 up to a desk agent, ask for the key to the van, which
- 12 gives you a key and the clipboard. And you either fill
- 13 it out at the desk or fill it out in the van and finish
- 14 filling it out at the end of your run and hand it in
- 15 immediately to the desk.
- 16 | Q. And is that the same procedure that you have
- 17 | followed the whole time you've driven a van for ABCCM?
- 18 \mid A. That's always been the way that it is, right.
- 19 0. Who owns the vans?
- 20 A. I believe they're owned or leased by ABCCM but I
- 21 don't know that. I think either Mr. McElyea or
- 22 Mr. Rogers would know.
- 23 Q. And who provides the gas for the vans?
- 24 | A. ABCCM has a credit card for the vans. And some of
- 25 the drivers that have been around for a long time, like

- 1 | myself, have access to the credit card which is kept at a
- 2 | Mobil station just down the road from us. And the
- 3 cashiers there know who we are and know we're driving an
- 4 ABCCM vans. We fill up the tank, and he hands us the
- 5 card and a receipt. We run it through and give it back
- 6 to him, and it's stored there which makes it easier for
- 7 everybody.
- $8 \mid Q$. Have you ever known of a community volunteer to
- 9 drive the vans?
- 10 A. I don't believe so. I know the case managers are
- 11 allowed to drive the van but I've never known
- 12 | specifically a community volunteer. Reverend Ritt used
- 13 to drive the vans but I don't know if he was a staff
- 14 | member, a paid staff member, or a volunteer.
- 15 O. Is it --
- 16 A. So it would be rare that somebody outside of ABCCM
- 17 | would drive because they wouldn't have gotten on the
- 18 | insurance and wouldn't have had their record checked.
- 19 Q. What about working at the front desk? Have you
- 20 | ever known community volunteers to work at the front
- 21 desk?
- 22 \mid A. Yes. That happens more frequently lately.
- 23 | Initially, in the first year there were, I don't remember
- 24 | volunteers at the front desk. But in the beginning of my
- 25 second per diem there were occasionally second --

- 1 volunteers who would help to fill in. Initially, at the
- 2 | front desk, there was one or two people that took care of
- 3 everything which made it pretty rigorous sometimes, or
- 4 complicated, if there were too many people asking
- 5 questions. Now, I believe, there's usually two or three
- 6 people at the desk, and sometimes one of them is a
- 7 | volunteer who usually does the signing in and out of
- 8 residents.
- 9 Q. And what do the non-community volunteers do at the
- 10 front desk?
- 11 A. They -- in the beginning, they oversee the signing
- 12 | in and out which involves people coming up to the desk,
- 13 signing the logbook with their name, room, number and
- 14 time, handing in their room key so they're not taking
- 15 their room key off campus and so they can't sneak back
- 16 | into their room. And then when they come back they ask
- 17 | for their key and sign out the time that they came back.
- 18 | It's also a record for keeping track of who's on -- who's
- 19 there and who's not, in case of emergency.
- 20 | Q. The people who are working at the front desk who
- 21 | are not doing that signing in and out function, what work
- 22 | are they doing?
- 23 A. The --
- 24 \mid Q. The VRQ residents who work at the front desk.
- 25 A. The VRQ people? We keep the daily log. We patrol

- 1 the grounds every 30 minutes or so. There's a required
- 2 route for, kind of, checking the property to make sure
- 3 there's no problem, there's nobody injured, there is
- 4 nobody that doesn't belong. Sometimes people will, even
- 5 though they're not supposed to, invite somebody on, and
- 6 sometimes those people are semi-unsavory characters. So
- 7 | we ask them to leave as soon as we realize they're there,
- 8 make sure our residents aren't smoking in their cars.
- 9 Q. Do you ever drive the van in the middle of the
- 10 | night?
- 11 A. I used to. I have some vision problems now, but
- 12 | in my first per diem I did.
- 13 Q. How often would that happen?
- 14 | A. It was, maybe, once every few weeks or once a
- 15 | month. The desk would try not to call on the same person
- 16 | all the time but you could go a few times. There was a
- 17 | fellow who didn't mind driving in the middle of the
- 18 | night, and he would drive two or more times a night if
- 19 | needed.
- 20 Q. Why would it be needed?
- 21 A. If there's an emergency of any kind, an injury of
- 22 | some kind, an emotional breakdown; someone coming to the
- 23 desk saying I've got to go to the ER right away because
- 24 | I've got stomach pain or whatever. We weren't able to
- 25 assess that so we would take them to the emergency room.

- 1 | Q. What is "Code Purple?"
- 2 A. Code Purple is a program to help homeless
- 3 | individuals in Asheville and the surrounding area have a
- 4 place to sleep indoors, and dinner or supper at 6
- 5 o'clock, and breakfast in the morning before they're
- 6 asked to leave the property at approximately 8:00 a.m.
- 7 when it's 32 degrees or below, or if the weather is
- 8 | really, really ferocious. Like if there's a hurricane or
- 9 something there might be a Code Purple. Generally, it's
- 10 \mid for the cold temperatures so nobody freezes to death.
- 11 Q. Is there a code for the van drivers in the Code
- 12 | Purple program?
- 13 | A. They go out roughly 7 o'clock-ish -- and that can
- 14 | vary an hour or so in either direction I suppose -- and
- 15 drive around the places where homeless individuals are
- 16 | likely to hang out or where people know at this stage
- 17 | that the van's going to stop, like the Salvation Army.
- 18 If people go to the Salvation Army and they don't have
- 19 enough room -- and at this point they don't take them in
- 20 | at all. But it's still, I believe, like, a bus stop for
- 21 | homeless individuals who want to get here who want to do
- 22 | Code Purple and who don't have a bus -- don't have a
- 23 | vehicle and don't have the money to take a bus.
- 24 And they also will find individuals on the street
- 25 and invite them to come in. And if they seem to be

- 1 poorly clothed for winter or need gloves or hats or a
- 2 | jacket or blanket those things are handed out to
- 3 | individuals wherever they might be found if they're not
- 4 going to come back to ABCCM.
- 5 Q. When you were performing unpaid hours as a van
- 6 driver, did you work Code Purple?
- 7 A. I did for a time.
- 8 | Q. Are you currently in the Permanent Supportive
- 9 | Housing Program?
- 10 A. That's correct.
- 11 | Q. What is that program?
- 12 A. After you've graduated from per diem, or sometimes
- 13 along the way if you choose to, you can ask to get in to
- 14 | permanent supportive housing which gives you an
- 15 | individual room. You pay \$425 a month for which includes
- 16 | -- it's pretty much all expenses paid like, you know,
- 17 utilities, heat, three meals a day, and still some case
- 18 | manager supervision for people who are transitioning or
- 19 don't want to be out on their own.
- 20 Q. And for that \$425 a month, is that -- do you have
- 21 | a room to yourself?
- 22 | A. A room to yourself, correct. It's the only way
- 23 | you'll get a private room, typically.
- 24 \mid Q. When you were in the grant per diem program did
- 25 | you try to find a paying job outside of the VRQ?

- 1 A. I had a paying job once for maybe two months.
- 2 Q. Did you ever try to find another paying job?
- 3 A. Once I applied at Pizza Hut and worked for one
- 4 day.
- 5 Q. Why do you think that you were not able to find a
- 6 paying job?
- 7 A. Well I wasn't really looking that hard. I was
- 8 satisfied with where I was and what I was doing.
- 9 Q. When you were enrolled in the per diem program did
- 10 you ever have to go to the VA to get medical attention?
- 11 A. I had regular appointments all the time. They not
- 12 only do emergency stuff but they do routine and
- 13 | maintenance check-ups, physicals, and monitor things like
- 14 | -- for example, I've had two heart attacks one of which
- 15 was treated by the VA and one of which was treated by
- 16 | referral from the VA to Mission. All the followup care
- 17 | that's needed, and all the assorted heart tests and
- 18 cardiology things, and medication, are taken care of by
- 19 the VA. So, typically, I probably have one appointment a
- 20 month or more for something or other.
- 21 Q. What were the requirements of the per diem
- 22 | program?
- 23 A. For the per diem program?
- 24 O. Yes.
- 25 MR. CURRIDEN: Objection.

1 THE COURT: Basis.

MR. CURRIDEN: Are we talking legal requirements?

I guess I'm unclear about the form of the question. Is

she asking what his requirements were or -- what were the

requirements of ABCCM, or what were the legal

6 requirements?

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openings.

MS. BROOKE: I'm happy to rephrase.

THE COURT: If you would do that. That was a very ambiguous question.

10 BY MS. BROOKE:

Q. Mr. Plaskowitz, what was your understanding of any requirements that you had to comply with as part of the per diem program?

A. Well, typically, you were homeless or about to be homeless. If someone knew about the program and knew they were going to lose their place at the end of the month they might come along two weeks early and try to get it set up so the day they moved out they could move in. For me, I was homeless. There's no age requirement. You have to be a service member except for a very small number of civilians. There is a small civilian program and, I think, right now it's six or eight people who are -- who share rooms for a one year period if they're, you

know, granted that privilege and if there's room or

- 1 Q. When you were in the per diem program was there a
- 2 | requirement that you meet with your case manager?
- 3 A. Yes, weekly meetings.
- 4 Q. Was there any sort of requirement related to your
- 5 | health?
- 6 A. You had to enroll at the VA immediately upon
- 7 arrival. By that I mean within a few days or a week or
- 8 so of your arrival and go and get a physical to make sure
- 9 that you were, you know, fit and functional.
- 10 Q. Was there any ongoing requirement to go to the VA?
- 11 | A. Well whatever appointments your doctor set up for
- 12 | you.
- 13 \mid Q. And were there any educational requirements?
- 14 | A. There are classes at the VA. At the time I was
- 15 | going -- not at the VA. Classes at the VRQ. It could be
- 16 assorted things like money management, anger management,
- 17 bible study. There's probably 20 or more classes you
- 18 could choose from, and you're supposed to go to two
- 19 classes a week. I believe that was if you weren't
- 20 working full-time or going to school full-time, then you
- 21 | might get an exemption or get it reduced to one.
- 22 \mid Q. Would it be a problem if the VRQ stopped providing
- 23 van drivers for its residents?
- 24 \mid A. Oh, it'd be a major problem because most people
- 25 | don't have licenses or cars. I would estimate that the

- 1 | vans move 20 to 40 people a day back and forth between
- 2 the VA and the VRQ. And we also run the van to Steadfast
- 3 House for the women there if they need to go to the
- 4 hospital.
- 5 Q. Would it be a problem if the VRQ didn't have
- 6 anyone staffing the front desk?
- 7 A. Again, it would be a major problem. The front
- 8 desk is like the hub of who's who and what's what. I
- 9 mean if you come through the front door and the desk is
- 10 there you're supposed to stop, check in, and state your
- 11 | business. We don't just let people, you know, walk on
- 12 | the property and roam around because that could be
- 13 dangerous for all kinds of reasons. So everybody's
- 14 required to come to the front desk and sign in, even if
- 15 they're not in the program, and state what their business
- 16 is. I'm here to visit John Smith, or I'm here dropping
- 17 off donations, or I just wanted to take a tour of the
- 18 place to see what you're about. That's all handled
- 19 through the desk, in addition to the keeping of the daily
- 20 log, which is computerized, time-sheeted, every major
- 21 event that happens during the day, and in making sure
- 22 | that people are signing in and signing out. If the desk
- 23 wasn't there people would probably stroll out on their
- 24 own probably.
- 25 Q. Did you ever hear anyone complain about having to

- 1 | perform service hours?
- 2 MR. CURRIDEN: Objection.
- THE COURT: Basis.
- 4 MR. CURRIDEN: Hearsay.
- 5 THE COURT: It's overruled. Answer it if you can.
- 6 THE WITNESS: There are a lot of people who didn't
- 7 like service hours, yes.
- BY MS. BROOKE:
- 9 Q. Do you know Greg Armento?
- 10 A. Yes.
- 11 | Q. How do you know him?
- 12 A. I know him from the VRQ. I was there when he came
- 13 | in.
- 14 Q. Did you ever have the opportunity to observe his
- 15 | work at the front desk?
- 16 A. Not directly but I heard of it.
- 17 Q. Did you have the opportunity to observe Greg's
- 18 | work driving the van?
- 19 A. Well I wasn't in the vans with him. He and I used
- 20 to make up the schedule, at one point, when we were
- 21 almost the only functional drivers, and we kind of kept
- 22 things going because we were short staffed.
- 23 Q. Did Mr. Armento show up for work on time?
- 24 A. Absolutely.
- 25 Q. Did he do what was asked of him by his supervisor

- 1 | that you observed?
- 2 A. As far as I know, yes.
- 3 Q. Were you aware of any efforts he undertook to find
- 4 | outside employment?
- 5 A. Once I told you I took an outside job, which was
- 6 holding signs for a company that did advertising for
- 7 people going out of business, and I took him on two runs
- 8 | with me. They didn't work out so, basically, we took a
- 9 ride somewhere, turned around and came back, and that was
- 10 the end of that.
- 11 0. What didn't work out?
- 12 A. The job holding the signs.
- 13 | O. It wasn't available?
- 14 A. Yeah. We were told it was available, but when we
- 15 | got there it wasn't.
- 16 Q. How would you characterize Mr. Armento's work
- 17 ethic?
- 18 A. I think he has a good work ethic. I mean he's
- 19 | very conscientious to the point of fastidiousness. He's
- 20 very, careful, and he's very detailed and does a good
- 21 job.
- 22 Q. That's all the questions I have, Your Honor.
- 23 THE COURT: Cross-examination.
- 24 MR. CURRIDEN: Yes. Thank you, Your Honor.

25 CROSS-EXAMINATION

- 1 BY MR. CURRIDEN:
- 2 Q. Good morning, Mr. Plaskowitz.
- 3 A. Good morning.
- 4 Q. I understand there are a few different categories
- 5 of residents at the VRQ; is that correct?
- 6 A. That is correct.
- 7 Q. And then there are a few different categories of
- 8 people performing jobs at the VRQ; is that correct?
- 9 A. Correct.
- 10 Q. And, as far as the residents go, there are grant
- 11 per diem residents or participants --
- 12 A. Yes.
- 13 Q. -- and they are there for up to 24 months at a
- 14 time.
- 15 A. Correct.
- 16 Q. And then there are people in the Permanent
- 17 | Supportive Housing Program that one has to qualify for
- 18 and pay for.
- 19 A. Correct.
- 20 | Q. All right. And then in terms of the categories of
- 21 people doing jobs. There are people doing service hours;
- 22 | correct?
- 23 A. Correct.
- 24 Q. And then there are people who are getting paid
- 25 | from some outside entity such as Land of the Sky?

- 1 A. Or somebody just has an outside job. I mean there
- 2 | are people who come into the program who might be
- 3 homeless and already have a job, so they continue working
- 4 their job. Or they come there and they find a job. It
- 5 could be anything. It doesn't have to be grant-related.
- 6 It just could be a regular job, and they do it and they
- 7 save their money so they can go on at some point.
- 8 Q. Right. And I'm sorry. My question wasn't very
- 9 clear. I was referring to just people doing jobs on the
- 10 VRQ campus or in the VRQ facility.
- 11 A. I think you lost me there for a minute. There are
- 12 always people doing some kind of -- some kind of work,
- 13 and they usually come from the per diem group. I don't
- 14 | think that intake people have been around long enough to
- 15 be scheduled for assignments. If my memory serves me,
- 16 PSH people weren't required to do service hours during my
- 17 | first per diem. Then after you were out of the program
- 18 you were exempted from PSH paying for your room. These
- 19 days that may be a gray area which I'm not fully up to
- 20 date and informed on.
- 21 Q. Okay. But in terms of the categories of people
- 22 doing jobs in and around the VRQ. There are grant per
- 23 diem participants doing service hours. That's one
- 24 | category; correct?
- 25 A. Right.

- 1 Q. And then there are people who are working there,
- 2 | such as yourself, now who are getting paid by some
- 3 outside entity such as Land of the Sky.
- 4 A. Correct. Or ABCCM could hire someone as staff.
- $5 \mid Q$. And that was the next category I was getting to.
- 6 | Someone could be hired by ABCCM in the Transitional
- 7 | Employment Program?
- 8 A. Correct.
- 9 Q. Right. And that's a program where people are
- 10 employed for up to 1,000 hours; correct?
- 11 A. Correct.
- 12 Q. And you started out a few years ago, your first
- 13 | time, in this -- as a grant per diem resident; correct?
- 14 A. Correct.
- 15 | Q. And then again most recently around -- I think you
- 16 said 2013 is when you started a second grant per diem
- 17 | stay?
- 18 A. Yeah. Approximately, yeah.
- 19 | Q. And then after some period of time -- I think you
- 20 | told me 22 months -- you graduated in to the Permanent
- 21 | Supportive Housing Program.
- 22 A. Correct.
- 23 | Q. And in the Permanent Supportive Housing Program
- 24 | you mentioned that you pay a fee per month for the room
- 25 and board, for the meals, and for the other services you

- 1 | receive through the facility.
- 2 A. Right.
- 3 | Q. And you don't have all the same requirements as
- 4 | the grant per diem participants; correct?
- 5 A. That is correct.
- 6 Q. For example, you don't have a service hours
- 7 requirement in the Permanent Supportive Housing Program.
- 8 A. As far as I know. I had heard rumors there --
- 9 there were rumors that that was going to change or might
- 10 have changed. I haven't read the latest copy of the
- 11 | handbook. And that, of course, depends on somebody's
- 12 health and ability to function.
- 13 Q. But as far as you know --
- 14 A. As far as I know, it's not a requirement for PSH,
- 15 although it may be and I could be mistaken.
- 16 0. Okay.
- 17 A. I'm sure someone will correct me if I'm wrong.
- 18 Q. All right. And in order to transition from the
- 19 grant per diem program in to the Permanent Supportive
- 20 | Housing Program you had to qualify for that; correct?
- 21 A. Correct. You had to ask to be in it. I don't
- 22 know the process exactly, but I imagine you were reviewed
- 23 at a staff meeting in terms of, you know, do you think
- 24 this person would be a good fit for PSH. In other words,
- 25 | not just anybody's going to get into PSH. If somebody's

- 1 known to go out drinking every payday they're not a good
- 2 PSH candidate probably.
- 3 Q. Right. In other words, you had to demonstrate
- 4 | that you could save and manage your money at least well
- 5 enough to pay the \$425 per month program fee.
- 6 A. Absolutely. Absolutely. And not be a
- 7 troublemaker.
- 8 | Q. Do you know whether Greg Armento ever tried to
- 9 qualify for the PSH program?
- 10 A. I do not. I don't think he did.
- 11 | Q. And going back to your -- the beginning of your
- 12 second grant per diem stay around 2013. As part of that,
- 13 | I think you said that you did service hours at the front
- 14 desk; correct?
- 15 A. Correct.
- 16 Q. And you understood that the service hours were not
- 17 | for pay; correct?
- 18 A. Correct.
- 19 \mid Q. That was explained to you at the time of your
- 20 | intake into the program.
- 21 A. Correct. That service hours were required, yes,
- 22 | and that there was no pay.
- 23 \mid Q. And that was part of the program as long as you
- 24 | were not working at an outside job or going to school;
- 25 | correct?

- 1 A. Correct.
- 2 Q. And you understood there were other requirements
- 3 of the grant per diem program as well; right?
- 4 A. Sure. There's a whole long list of things you do
- 5 or don't.
- 6 Q. As a few examples of those. Number one, you were
- 7 expected to stay sober; correct?
- 8 A. Correct.
- 9 Q. You were expected to comply with the facility
- 10 curfew.
- 11 A. Correct.
- 12 Q. You were expected to meet with your caseworker --
- 13 A. Correct.
- 14 | Q. -- and work on goals, or developing what's called
- 15 a "contract for success;" correct?
- 16 A. Yes.
- 17 | Q. And these were all part of the program of
- 18 | stabilization and rehabilitation for vets who had
- 19 | previously been homeless and unemployed; correct?
- 20 A. As far as I know, yes.
- 21 Q. And you testified that you did service hours at
- 22 | the front desk and then later as a van driver both during
- 23 | your second per diem stay; correct?
- 24 A. Yes.
- 25 Q. And you did that for some period of time until it

- 1 became a paid position. You were authorized to receive
- 2 payment through the Land of the Sky grant.
- 3 A. Yes.
- 4 Q. And that arrangement -- well let me back up a
- 5 | little bit.
- 6 I understand that you were on a service-related
- 7 disability; is that correct?
- 8 A. Correct.
- 9 Q. And the arrangement with Land of the Sky allows
- 10 you to work and be compensated in a way that doesn't
- 11 | affect your disability; is that right?
- 12 A. That's what I was told, but I've been informed
- 13 | lately that I can't find anybody who will verify that at
- 14 | this point in time. That's what we were told in regular
- 15 | meetings at Land of Sky by the people who administered
- 16 | the program.
- 17 Q. As soon as you began working in that paid position
- 18 you were no longer required to do service hours; correct?
- 19 A. Correct.
- 20 | Q. But until you graduated from the grant per diem
- 21 | program and in to the Permanent Supportive Housing
- 22 | Program you still had to meet the other requirements of
- 23 the grant per diem program; correct?
- 24 A. Correct.
- 25 Q. Such as, as we mentioned, staying sober, complying

- 1 | with curfew, meeting with your caseworker?
- 2 A. Yeah. Absolutely.
- 3 | Q. In other words, those requirements didn't go away
- 4 when you graduated in to a paid position?
- 5 A. No, they didn't go away. Whether we were paid or
- 6 not had nothing to do with whether you followed the rules
- 7 or not.
- 8 Q. Okay. And you testified about being asked to work
- 9 more than what you were getting paid or more than the
- 10 | minimum requirements. Did I understand that correctly?
- 11 A. Yes, that is correct.
- 12 | Q. And you said most people, including you, didn't
- 13 complain about that or you let it slide. Is that
- 14 | correct?
- 15 | A. Generally, people might have talked about it but
- 16 | not made noise about it to the administration because
- 17 | they'd be afraid to be bucking the system I suppose. I
- 18 | was.
- 19 Q. And that was an assumption on your part; correct?
- 20 A. Yeah, you could say that. I had no proof of that.
- 21 Q. In other words, nobody in a position of authority
- 22 | ever told you you are required to work more than what
- 23 | you're getting paid or more than what the minimum service
- 24 | hour requirements would be.
- 25 A. Well that's not true. Actually, if I was working

- 1 on the desk and there was a need for a desk manager and
- 2 | someone got sick and someone had to fill in and I was the
- 3 only available person I was told you're working the desk.
- 4 And if I said I'm not working the desk I probably
- 5 | wouldn't have a paid job much longer. You might get away
- 6 with that once or twice, but if you refused to help out
- 7 you'd probably find yourself looking for something else
- 8 to do.
- 9 Q. But no one in a position of authority ever stated
- 10 that to you explicitly, did they?
- 11 | A. I believe Randy Gamble did. And it was -- it was
- 12 kind of understood. It's kind of understood, like, if
- 13 you get pulled over by a policeman you'd be wise not to
- 14 start cursing at him in a loud voice. Nobody ever kind
- 15 of tells you that but you just know that you're not
- 16 supposed to do that or it could result in harm.
- 17 | Q. You're not aware, are you, of anyone having been
- 18 kicked out of the facility for refusing to do service
- 19 hours beyond the minimum requirements.
- 20 A. I believe it's probably happened but I don't have
- 21 any specific example for you. People get removed for a
- 22 | lot of things. Refusing service hours would be one of
- 23 | many possibilities that might have combined to make
- 24 somebody be asked to leave.
- 25 Q. And I think you mentioned earlier that there was a

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- 1 fair amount of latitude, and even on a third strike there
- 2 may be some flexibility.
- 3 A. Right. If someone demonstrated remorse and a
- 4 commitment to try to do better very often they were given
- 5 the opportunity to prove themselves, and sometimes they
- 6 did and sometimes they didn't.
- 7 Q. And you would agree with me, wouldn't you, that
- 8 the mission of the VRQ is to provide shelter for people
- 9 who were previously homeless; correct?
- 10 A. That is correct.
- 11 | O. And to provide a source of stabilization and
- 12 rehabilitation?
- 13 A. That is correct.
- 14 Q. And that's what it was for you.
- 15 A. You're right.
- 16 Q. All right. Thank you, sir. Those are my
- 17 questions.
- 18 THE COURT: Any redirect?
- 19 MS. BROOKE: Just a few, Your Honor.
- 20 <u>REDIRECT EXAMINATION</u>
- 21 BY MS. BROOKE:
- 22 \mid Q. Are there employees at the VRQ who are paid by
- 23 ABCCM?
- 24 A. There are some, yes.
- 25 Q. And are there some who are not part of the

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- 1 | Transitional Employment Program?
- 2 A. By "Transitional Employment Program" you mean like
- 3 | what I'm in?
- 4 Q. I am referring specifically to the thousand hours
- 5 program.
- 6 A. Could you repeat the question?
- 7 Q. Sure. Are there employees at the VRQ who are paid
- 8 by ABCCM who are not part of the thousand hours
- 9 Transitional Employment Program?
- 10 \mid A. Paid by ABCCM who are not part of -- I imagine
- 11 there are. I'm not sure. That's above my pay grade,
- 12 really.
- 13 Q. Okay. Are you aware of employees at the front
- 14 desk who are paid directly by ABCCM?
- 15 \mid A. I believe there are a few, yes, or there have
- 16 been. I don't know if there are right now.
- 17 Q. Are you aware of employees of ABCCM who drive vans
- 18 and who are paid by ABCCM?
- 19 A. Yes. I'm rather certain that has happened and may
- 20 still be happening.
- 21 Q. Do you perform unpaid hours now?
- 22 | A. Not that often because we've got a full schedule
- 23 of people. When Mr. Armento started this whole thing
- 24 | there was kind of a shift in terms of hours and pay, and
- 25 I think there was a kind of a reformation that happened

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- 1 | because of whatever Greg was doing at that time.
- 2 MR. CURRIDEN: Objection, and motion to strike.
- 3 | Speculation.
- 4 THE COURT: Sustained.
- 5 BY MS. BROOKE:
- 6 Q. When you were first in the Permanent Supportive
- 7 | Housing Program did you perform unpaid hours?
- 8 A. When I was first there, yes.
- 9 Q. In the Permanent Supportive Housing Program?
- 10 A. Oh, no, not in Permanent Supportive Housing. In
- 11 | per diem but not Permanent Supportive House.
- 12 Q. Do you now at times perform unpaid hours?
- 13 A. Well, no, not really. No.
- 14 \mid Q. I believe you mentioned previously that you would
- 15 be scheduled for more than your 20 hours per week.
- 16 | A. That could happen but it wasn't common. Because
- 17 | now we have -- we have a full schedule of people who are
- 18 supposed to work and who are mostly reliable, and we have
- 19 | a couple of standby drivers in the event that somebody
- 20 | needs to be filled in so the people who are doing 20
- 21 hours don't have to be asked to do more.
- 22 \mid Q. When you were first paid through Land of Sky for
- 23 20 hours a week were you scheduled for more than 20 hours
- 24 a week at times?
- 25 A. I don't remember the schedule. I'm not sure that

- 1 | we were scheduled for more than 20 but we would sometimes
- 2 do more than 20.
- $3 \mid Q$. When someone is asked to leave the VRQ does the
- 4 administration tell the other residents why that person
- 5 had to leave?
- 6 A. No, not necessarily. Sometimes it becomes common
- 7 knowledge or because of an incident is involved, it's
- 8 observed and talked about. But, no, it's not common to
- 9 | share that information with residents.
- 10 Q. That's all I have, Your Honor.
- 11 THE COURT: Any recross?
- 12 MR. CURRIDEN: Just a couple of followup.

13 RECROSS EXAMINATION

- 14 BY MR. CURRIDEN:
- 15 | Q. Mr. Plaskowitz, your current schedule. I think
- 16 when you and I spoke on the phone yesterday you said that
- 17 | you -- it's variable. It may be as little as an hour a
- 18 week; it may be as much as ten to 15 hours a week.
- 19 A. That's as a backup driver, as what's called an
- 20 | "on-call driver."
- 21 Q. And is that your job at this point?
- 22 A. That is my job at this point, yes.
- 23 | Q. All right. So you're not working any more than
- 24 that as a van driver.
- 25 A. No, not right now. Not for the past few weeks.

- 1 Q. Okay. And for that one to ten to 15 hours you're
- 2 still being paid through the Land of the Sky grant.
- 3 A. That is correct.
- 4 Q. Thank you, sir.
- 5 THE COURT: Anything else, Ms. Brooke?
- 6 MS. BROOKE: No, Your Honor.
- 7 THE COURT: May Mr. Plaskowitz be released?
- 8 MS. BROOKE: He may.
- 9 THE COURT: Any objection?
- 10 MR. CURRIDEN: No objection.
- 11 THE COURT: Thank you, Mr. Plaskowitz. You may
- 12 step down. You are free to go.
- 13 THE WITNESS: Thank you.
- 14 (Witness excused at 10:10 a.m.)
- 15 THE COURT: Call your next witness.
- 16 MS. BROOKE: We call Scott Rogers, Your Honor.
- 17 THE COURT: Come forward to be sworn.
- 18 THE CLERK: Put your left hand on the Bible,
- 19 please, and raise your right hand.
- 20 (Witness duly sworn at 10:10 a.m.)
- 21 THE COURT: You may proceed.
- 22 DIRECT EXAMINATION
- BY MS. BROOKE:
- 24 Q. Reverend Rogers, could you state your full name
- 25 and address for the record please?

- 1 A. Yes. It's Scott Bailey Rogers.
- 2 Q. And what is your address, sir?
- 3 | A. My address is 69 Evelyn Acres Drive in Asheville,
- 4 North Carolina, 28806.
- 5 Q. What is your occupation?
- 6 A. I'm the Executive Director of the Asheville
- 7 | Buncombe Community Christian Ministry, fondly known as
- 8 "ABCCM."
- 9 Q. How long have you worked there?
- 10 A. Since October 1st of 1981. So a little over 38
- 11 years now.
- 12 Q. Is part of your job to oversee the Veterans'
- 13 Restoration Quarters?
- 14 A. Yes.
- 15 Q. Do you supervise staff members there?
- 16 A. Yes.
- 17 | Q. How many staff members do you supervise?
- 18 A. I don't have the exact number, but it's about 22
- 19 | not counting the part-time or temporary employees.
- 20 | Q. When you refer to "temporary employees" are you
- 21 referring to employees in the temporary employment
- 22 | program?
- 23 A. Yes.
- 24 Q. How many people live at the VRQ?
- 25 A. So that varies. We have three components: The

- 1 | Emergency Shelter component, the Transitional Housing
- 2 | component, and the Permanent Supportive Housing units.
- 3 | Q. How many are in the transitional housing
- 4 | component?
- 5 A. In transitional housing we have roughly 160 or so.
- 6 So there's about 145 or so who are veterans in the grant
- 7 per diem program, and roughly 15 non-veterans.
- $8 \mid Q$. Do you have staff members who live at the VRQ?
- 9 A. We have some staff who may be in permanent
- 10 | supportive housing.
- 11 Q. Any others?
- 12 A. No.
- 13 Q. Okay.
- 14 A. Not that I'm aware of.
- 15 \mid Q. And are any of those staff members in permanent
- 16 | supportive housing paid directly by ABCCM?
- 17 A. Yeah, they may be. We do hire former residents as
- 18 permanent -- as regular employees.
- 19 Q. Do you know how many people fit that category now?
- 20 A. Not off the top of my head I don't.
- 21 | O. Would it be a handful?
- 22 | A. It would probably be -- yes. It would be less
- 23 | than five.
- 24 | Q. Was the plaintiff, Greg Armento, part of the grant
- 25 | per diem program?

- 1 A. Yes.
- 2 Q. Does ABCCM employ a volunteer coordinator?
- 3 | A. Yes.
- 4 Q. Is that a full-time position?
- 5 A. Yes.
- 6 Q. And how long have you had someone in that
- 7 position?
- 8 A. From almost the -- let's see. That started around
- 9 | the mid '90s.
- 10 Q. How many volunteers does that person manage?
- 11 A. Upwards of about 2,500-plus.
- 12 Q. Are those volunteers from the community?
- 13 A. Yes. Most of them are there our -- we have two
- 14 types of volunteers. We have our regular volunteers,
- 15 | mostly from our member churches and area businesses, and
- 16 | then we have our -- what we call our mission, or project
- 17 | volunteers, who are annually once a year.
- 18 | Q. Are those people who volunteer full-time for you
- 19 the mission volunteers?
- 20 | A. Yeah. The once-a-year project volunteers are just
- 21 coming in for projects or mission groups. The other
- 22 group of volunteers, yes, they volunteer either once a
- 23 | week, once a month, or once a quarter.
- 24 | Q. Okay. And do they fill out some kind of paperwork
- 25 when they start volunteering?

- 1 A. Yes, ma'am.
- 2 Q. What does that include?
- 3 A. So we utilize a -- both a paper record and an
- 4 electronic record in what we call the volunteer hub so
- 5 that we provide people both with a sign-in, an
- 6 orientation, some training that's in conjunction,
- 7 usually, with other volunteers that have been regulars
- 8 | for a while or are lead volunteers.
- 9 0. What does the orientation involve?
- 10 A. So the orientation covers a whole host of things
- 11 | from just a tour of the facility and orienting them to
- 12 how their role fits with others to, also,
- 13 | confidentiality, safety, how to report an incident or
- 14 concerns, how to understand both the role and function
- 15 and duties they're being asked to perform.
- 16 | O. How long does that orientation take?
- 17 A. It varies with the various jobs, but the
- 18 orientation is anywhere from an hour to three or four
- 19 hours over multiple times.
- 20 Q. Does ABCCM employ someone to supervise the front
- 21 desk managers?
- 22 A. Yes.
- 23 Q. Who is that person?
- 24 | A. Again, that varies. Right now I'm not sure who
- 25 that person is. Our operations manager is Joe Landry

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- 1 and, of course, he's supervised by the director, Tim
- 2 McElyea.
- 3 Q. Between 2015 and 2017 do you know who was
- 4 | supervising the front desk managers?
- 5 A. I believe Randy Gamble was doing that most of the
- 6 time.
- 7 Q. And was Mr. Gamble employed directly by ABCCM?
- 8 A. Yes, I believe he was.
- 9 Q. Was he part of the permanent supportive housing
- 10 program?
- 11 | A. Yes.
- 12 Q. Was he a former per diem grant recipient as well?
- 13 A. Yes.
- 14 \mid Q. I am going to show you what's been marked as
- 15 | Exhibit 1A. Do you have that in front of you?
- 16 A. I do. The Veterans Restoration Quarter resident
- 17 | handbook.
- 18 Q. Your Honor, the defendants have stipulated that
- 19 this exhibit is authentic and admissible, and we'd move
- 20 it into evidence.
- 21 THE COURT: Any objection?
- 22 MR. CURRIDEN: No objection.
- 23 THE COURT: Let it be admitted.
- 24 | (Plaintiff's Exhibit 1A is admitted.)
- 25 BY MS. BROOKE:

- 1 Q. Can you tell me what this is?
- 2 A. Yes. This is the ABCCM Veterans' Restoration
- 3 Quarters resident handbook.
- 4 Q. Is this handbook provided to all residents of the
- 5 VRO?
- 6 A. Yes.
- 7 Q. If you turn to page 2. I'm going to turn to page
- 8 | 2.
- 9 A. Thank you.
- 10 Q. Can you tell me what the date is on this handbook
- 11 | please?
- 12 A. 6/22/14.
- 13 Q. And what does this handbook communicate to
- 14 residents?
- 15 | A. Well it is generally the overall program,
- 16 overview, our purpose, the services of the transitional
- 17 | housing program. It reflects how we help folks move on
- 18 | an incentive basis and through a developmental process of
- 19 | rehabilitation through the various stages and, of course,
- 20 the overall rules, the accountability, and our staffing.
- 21 | Q. I'm going to turn to that staffing page now. At
- 22 | the time that this handbook was written which staff
- 23 | position was in charge of supervising the van drivers?
- 24 | A. I don't see the -- I mean Tim McElyea overrsees
- 25 the, you know, general operations of the program at this

- 1 time, and he would have overseen whoever was putting all
- 2 of that together at the time.
- 3 Q. So between Tim McElyea and the drivers there, the
- 4 van drivers, there was another person.
- 5 A. I don't know that there was at that time.
- 6 Q. All right.
- 7 A. He would have to clarify that for you.
- 8 Q. What rate did ABCCM pay its van drivers?
- 9 A. So for our temporary employees the rate, I
- 10 believe, at that time was \$9 an hour.
- 11 | Q. And when you refer to temporary employees are you
- 12 referring to people who were part of the Transitional
- 13 | Employment Program?
- 14 | A. Yes. That is specifically correct. So you need
- 15 | to understand that as part of our rehabilitation program
- 16 | we have a structure that encourages them and reinforces
- 17 them through that to participate in the health and safety
- 18 and the support of the community.
- 19 Q. The question was, when you're referring to
- 20 | temporary employees are you referring to the members of
- 21 | the Transitional Employment Program?
- 22 A. Yes.
- 23 | Q. Your Honor, we have two additional handbooks that
- 24 | have also been stipulated as admissible and authentic.
- 25 | Would you like me to have Mr. Rogers identify them or

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- 1 | can we move them into evidence?
- 2 THE COURT: If you're offering them and there's no
- 3 objection we can get them in the record.
- 4 MS. BROOKE: This would be Exhibits 1B, 1C, and
- 5 1D.
- 6 MR. CURRIDEN: No objection.
- 7 MS. BROOKE: Thank you.
- 8 THE COURT: Let them be admitted.
- 9 (Plaintiff's Exhibits 1B, 1C, and
- 10 | 1D are admitted.)
- 11 BY MS. BROOKE:
- 12 Q. Reverend Rogers, how many times a day does ABCCM
- 13 provide van runs to the VA medical center?
- 14 | A. There was a schedule, and the schedule was in the
- 15 | handbook.
- 16 Q. All right. Let me have you turn to that. Is this
- 17 the schedule that you're referring to in the middle of
- 18 | page 10?
- 19 A. Yes.
- 20 Q. The van driver position. Would you characterize
- 21 the van driver position as essential to the operations of
- 22 | the VRQ?
- 23 | A. So I would not characterize it as "essential"
- 24 | because we offer other forms of transportation. All that
- 25 | we're asked to provide through the VA grant per diem is

- 1 to be on a public transportation line and provide that.
- 2 | The shuttle transportation that we provide is over and
- 3 above what is expected by the grant per diem program. It
- 4 is something that we provide as a way to both facilitate
- 5 and support the men and both their health and safety, as
- 6 | well as in their work readiness through training either
- 7 at AB-Tech, or other work programs like NC Workforce
- 8 | Solutions or Goodwill. So we do this over and above as
- 9 part of what we try to support holistically for the men
- 10 | in transitional housing.
- 11 Q. Could the people who are in the grant per diem
- 12 | program fulfill their requirement to take care of their
- 13 health if ABCCM did not provide van driving?
- 14 A. Yes.
- 15 | O. How would they do that?
- 16 A. They would do that by utilizing the public
- 17 | transportation system or, as many still do today, by
- 18 walking, through car pooling with others, and we also
- 19 | have the option to also utilize volunteers who are not
- 20 part of the transitional housing, or residents or former
- 21 residents. We can also utilize volunteers from our large
- 22 | volunteer pool.
- 23 | O. Are volunteers on ABCCM's insurance?
- 24 A. Yes.
- 25 | O. They're on vehicle insurance?

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- 1 A. Yes.
- 2 Q. How many volunteers are on their vehicle
- 3 | insurance?
- 4 A. I don't know the specific number.
- 5 Q. Are volunteers available to drive grant per diem
- 6 residents in the middle of the night?
- 7 A. I don't know the answer. I mean they would have
- 8 to make themselves available.
- 9 Q. Do they make themselves available?
- 10 A. I'm not aware of any at this time.
- 11 Q. In emergencies, would the VA expect ABCCM to
- 12 | transport grant per diem residents to the hospital?
- 13 A. No. We can call 911. We can utilize the EMS
- 14 system.
- 15 | Q. I'm going to turn your attention to another
- 16 exhibit.
- 17 Your Honor, we have a -- we do not have
- 18 Mr. Rogers' full affidavit on our exhibit list. This is
- 19 | not in the exhibit notebook that we provided to the
- 20 | Court. Given Mr. Rogers' answer to a previous question
- 21 | I would like to ask him a question about one of these
- 22 paragraphs, and I'd like to show it --
- 23 THE COURT: Are you saying that there's a prior
- 24 | inconsistent statement?
- MS. BROOKE: Yes.

- THE COURT: You may examine him as to a prior
- 2 inconsistent statement with something that is not an
- 3 exhibit, but you are limited to that since it is not an
- 4 exhibit.
- 5 MS. BROOKE: Yes, Your Honor.
- 6 FURTHER DIRECT EXAMINATION
- 7 BY MS. BROOKE:
- 8 Q. Mr. Rogers, do you recognize this?
- 9 A. Yes.
- 10 Q. Can you tell me what it is?
- 11 A. It's the affidavit of Scott Rogers.
- 12 Q. And did you sign this affidavit?
- 13 A. Yes.
- 14 | O. On what date?
- 15 A. The second of July, 2018.
- 16 | Q. All right. And you were under oath when you
- 17 | signed it?
- 18 A. Yes.
- 19 Q. Can you please read to me paragraph 8 from your
- 20 | affidavit?
- 21 A. The service hours requirement is in furtherance of
- 22 the eleemonysary purpose of ABCCM. Residents perform
- 23 | work that is essential to keeping the VRQ operating. The
- 24 | examples given: cleaning the kitchen, cleaning common
- 25 | areas, staffing the front desk, driving a shuttle, et

- 1 cetera. And the purpose of having residents perform this
- 2 work is to help develop time management skills, job
- 3 skills, and to develop a sense of purpose.
- 4 Q. Under the terms of ABCCM's agreement with the
- 5 | Veterans' Administration, is ABCCM allowed to charge rent
- 6 to people who are part of the grant per diem program?
- $7 \mid A$. My understanding is that we can, yes.
- 8 Q. I'm sorry?
- 9 A. My understanding is, yes, that we could do that.
- 10 Q. Do you do that?
- 11 A. As a part of the transitional housing grant per
- 12 diem? No, we do not.
- 13 \mid Q. And your understanding is that ABCCM is allowed to
- 14 charge rent to people. Is it also your understanding
- 15 that if you did that that the amount that ABCCM received
- 16 | from the grant per diem program would be decreased by
- 17 | that amount?
- 18 A. No. I was not aware of that because we don't
- 19 utilize that, so I do not know the details of that.
- 20 Q. I'm going to turn to another exhibit. This is
- 21 Exhibit 8. Do you recognize this?
- 22 A. Yes.
- 23 Q. Can you tell me what it is?
- 24 \mid A. This was the official notice of our per diem rate
- 25 request form and approval.

- 1 Q. And who is it from?
- 2 A. It's from the VA national grant per diem office.
- 3 Q. And who is it to?
- 4 A. To me as executive director of ABCCM.
- 5 Q. Did you receive this letter?
- 6 A. Yes.
- 7 Q. And if you look down at the fourth paragraph of
- 8 | that letter --
- 9 A. Okay.
- 10 Q. -- does that refresh your recollection as to
- 11 whether the VA would reduce your per diem payment if you
- 12 | charged rent to payment participant -- to grant per diem
- 13 | participants?
- 14 A. So, as I'm reading it here, according to our
- 15 | records the veterans have received transitional housing
- 16 under this award and are not charged any rent or fees.
- 17 If this is not accurate please notify our office
- 18 immediately. It is likely the requested and approved per
- 19 diem rate is overstated.
- 20 | Q. Did you notify the Veterans' Administration that
- 21 | you were -- at any point that you were charging grant per
- 22 diem recipients rent?
- 23 \mid A. No. We do not charge rent so we did not notify
- 24 | them.
- 25 Q. So you never asked them to receive less than the

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- 1 | full per diem amount for room and board; is that correct?
- 2 | A. That's correct. It was -- according to our
- 3 | records, the veterans that receive transitional housing
- 4 under this award are not charged any rent and/or fees.
- 5 If this is not accurate please notify our office
- 6 immediately, as it is likely the requested/approved per
- 7 diem rate is overstated.
- 8 Q. Your Honor, I'd like to move this exhibit into
- 9 evidence.
- 10 THE COURT: Any objection?
- 11 MR. CURRIDEN: No objection, Your Honor.
- 12 THE COURT: Let it be admitted.
- 13 (Plaintiff's Exhibit 8 is admitted.)
- 14 BY MS. BROOKE:
- 15 Q. I'm going to turn to another exhibit. This is
- 16 Exhibit 9. Can you tell me what this is?
- 17 | A. This is a per diem payment voucher.
- 18 Q. Are the entries on these vouchers made at the time
- 19 | the vouchers are sent to the Veterans' Administration?
- 20 A. I'm sorry?
- 21 | O. Are the entries on these vouchers made at the time
- 22 | these vouchers are sent to the Veterans' Administration?
- 23 A. Yes.
- 24 | O. Were those entries made based on information from
- 25 someone who has knowledge of the ABCCM per diem program?

- 1 | A. Yes.
- 2 Q. Were they created in the course of ABCCM's regular
- 3 | course of business?
- 4 A. Yes.
- 5 Q. And part of your regular business practice?
- 6 A. Yes.
- Q. Your Honor, I'd like to move this exhibit into
- 8 evidence.
- 9 THE COURT: Any objection?
- 10 MR. CURRIDEN: I would object on relevance
- 11 grounds, Your Honor.
- 12 THE COURT: As to relevance -- the amounts that
- 13 are at issue in this case I understand you all have
- 14 | stipulated to. So why are we supplementing the record
- 15 | beyond the stipulation on that point? Or is there
- 16 | something in this document that is of evidentiary value
- 17 | beyond what you've already stipulated to?
- 18 MS. BROOKE: Yes, Your Honor. On the second page
- 19 of the document there is a certification. There is --
- 20 I'm sorry. There's language on the first page of the
- 21 document in the supportive housing section that explains
- 22 | the basis for the calculation of the payment. We have
- 23 stipulated to the amount but we have not stipulated to
- 24 what that amount covers.
- 25 THE COURT: So you're offering this as a statement

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- 1 by Reverend Rogers as to what the payment is to cover?
- 2 Is that the relevancy that you are wanting the Court to
- 3 glean from this document?
- 4 MS. BROOKE: Yes. And that the amount as
- 5 certified to by Reverend Rogers does not exceed 100
- 6 percent of the daily cost of care per veteran per day.
- 7 We have stipulated to the amount that they received from
- 8 | the Veterans' Administration, but we have not stipulated
- 9 that -- whether that amount covered their entire cost.
- 10 THE COURT: Mr. Curriden, do you want to be heard
- 11 | further on your objection?
- MR. CURRIDEN: No, sir, Your Honor.
- 13 THE COURT: The objection is overruled. Let it be
- 14 admitted.
- 15 (Plaintiff's Exhibit 9 is admitted.)
- 16 BY MS. BROOKE:
- 17 Q. Mr. Rogers, do you see that you certified at the
- 18 | bottom that the statements made in this voucher were
- 19 | correct?
- 20 A. Yes.
- 21 | Q. And that the information provided was based on
- 22 actual costs and when divided does not exceed 100 percent
- 23 of the daily cost of care per veteran per day?
- $24 \mid A$. What are you referring to on this form?
- 25 Q. I'm referring to the section just under "payment

- 1 | validation and above your name.
- 2 A. Okay. So what this statement says is that, to the
- 3 best of my knowledge, the funds are requested for the
- 4 services and/or housing that have been provided to
- 5 eligible veterans. It does not, in my opinion, state
- 6 that this covers a hundred percent. It just says that we
- 7 have provided the services and housing to the eligible
- 8 veterans that are requested to help cover the costs that
- 9 | we submitted for.
- 10 Q. Do you see where it says, directly above your
- 11 printed name, "I certify the billing requested is
- 12 accurate based on actual costs and when divided does not
- 13 exceed 100 percent of the daily cost of care per veteran
- 14 per day?"
- 15 A. I do see that now.
- 16 0. Okay. That's all.
- 17 You mentioned earlier that ABCCM provides housing
- 18 to some staff members through the permanent supportive
- 19 | housing program; correct?
- 20 A. I did.
- 21 Q. Do those staff members pay rent?
- 22 | A. I don't know specifically. Generally, yes. Some
- 23 have had their rent waived at times.
- 24 Q. Why would their rent be waived?
- 25 A. So our permanent supportive housing is primarily

- 1 | for those veterans who struggle to have -- to be able to
- 2 | afford housing in the community without either the
- 3 | supportive environment or subsidy. And prior to -- well
- 4 let me just say that the VA and HUD have gone together to
- 5 create what are called HUD Veteran Assistant Supportive
- 6 Housing vouchers or VASH vouchers. There's a limited
- 7 supply of them that does not meet the need of many of all
- 8 of the disabled veterans who are seeking housing and who
- 9 may graduate from our program.
- 10 \mid Q. What is the general requirement for rent payment
- 11 | for members of the Permanent Supportive Housing Program?
- 12 A. So it's about \$425 a month I believe.
- 13 Q. Does that cover the full cost of their rent?
- 14 A. Heavens no.
- 15 | Q. Does ABCCM take a wage credit toward those staff
- 16 | members' wages for the subsidized room and board?
- 17 A. I don't know that we take any credit. I'm not
- 18 aware of that, no.
- 19 Q. You're not aware of it or you don't take the
- 20 | credit?
- 21 A. I am not aware of it.
- 22 Q. Do persons in the grant per diem program
- 23 participate in the rewards program?
- 24 A. In the?
- 25 Q. Rewards program.

- 1 A. Transitional housing folks do, yes.
- 2 Q. Was that a yes?
- 3 A. Yes.
- 4 Q. I'm going to turn to Exhibit 6. This exhibit has
- 5 been stipulated as authentic and admissible. Your Honor,
- 6 | we'd like to move it into evidence.
- 7 THE COURT: Any objection?
- 8 MR. CURRIDEN: No objection.
- 9 THE COURT: Let it be admitted.
- 10 (Plaintiff's Exhibit 6 is admitted.)
- 11 BY MS. BROOKE:
- 12 Q. I'm going to direct your attention to the top of
- 13 the second page where it says "eligibility," and I will
- 14 read it to you.
- 15 | "All residents in good standing (performing
- 16 service
- 17 | hour, no strikes) with an income of \$800 or less, (after
- 18 deductions) are eligible to participate in the points
- 19 program." Did I read that correctly?
- 20 A. Yes.
- 21 | Q. When did ABCCM start its service hours program?
- 22 A. We started the service hours program from
- 23 | virtually the beginning of when we had our old facility
- 24 | in 1987.
- 25 | Q. What was the purpose of the service hours program?

- 1 | A. The purpose of the service hours program is part
- 2 of our rehabilitation, part of our developmental
- 3 structure, to support both the health and safety of the
- 4 veterans, and to also help them develop healthy routines
- 5 in their own personal lives as well as supporting the
- 6 community's health and safety and welfare overall.
- 7 Q. When did ABCCM start the Transitional Employment
- 8 Program?
- 9 A. I don't remember the exact date of when we started
- 10 that. It was in the early 2000s.
- 11 | Q. What is the purpose of the Transitional Employment
- 12 | Program?
- 13 | A. The purpose of that is part of our work readiness
- 14 | training. We found that it wasn't enough to just provide
- 15 work readiness around resume writing and certain skill
- 16 | building and that we really needed -- many employers
- 17 | would not hire anyone who had not had a short-term record
- 18 | at least of showing up on time, being able to perform
- 19 repetitive tasks, being able to stay on task, being able
- 20 | to follow directions, take supervision, and so on. So
- 21 | this provided us with a way to give residents a temporary
- 22 | employment along with a brief work history that we could
- 23 | responsibly and with integrity say to employers that they
- 24 | have been able to perform these duties and those duties,
- 25 and it gave them confidence that they can have them on

- 1 | their job site.
- 2 Q. Who funds the Transitional Employment Program?
- 3 A. ABCCM funds it.
- 4 Q. Why couldn't VRQ residents learn the skills that
- 5 you discussed related to service hours in a paid
- 6 position?
- 7 A. So help me understand the distinction you're
- 8 trying to make.
- 9 Q. You mentioned that service hours provide a
- 10 rehabilitative purpose.
- 11 A. Yes.
- 12 Q. That they support the health and safety of
- 13 veterans and help them establish healthy routines. Is
- 14 | that correct?
- 15 A. That's correct.
- 16 Q. Why couldn't veterans learn healthy routines
- 17 between a paid position at ABCCM?
- 18 | A. Well, first of all, there isn't enough money to
- 19 pay for all that. Second, these healthy routines are --
- 20 you have to understand that these are there for their
- 21 primary benefit. When folks come to us who have been
- 22 | homeless and isolated and come from very unstructured,
- 23 | very unhealthy, even self-destructive behaviors, helping
- 24 | to reinstate those healthy routines and structures for
- 25 one's self is just the first step towards stability in

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- 1 their lives.
- 2 Q. If a veteran comes to ABCCM with a work history
- 3 and does not have self-destructive behavior why do they
- 4 | have to perform service hours?
- 5 A. Well they don't have to. We ask them to because
- 6 it's also a part of participating with the community in
- 7 | the daily living chores. You know, everybody needs to
- 8 take care of their room, their space, be a part of
- 9 helping to feed and support each other and caring for
- 10 their own places. Many veterans call it as their home.
- 11 This also prepares them for when they will be in their
- 12 own home independently, and all of us have those
- 13 responsibilities in our own homes. The goal of the grant
- 14 | per diem program is to empower them and equip them with
- 15 | the skills to sustain them and be in their own permanent
- 16 home.
- 17 Q. I'm going to turn back to the VRQ handbook. I'm
- 18 sorry. I'm just looking for the page here.
- 19 THE COURT: Anything else, Ms. Brooke?
- 20 MS. BROOKE: Yes. I'm sorry, Your Honor.
- 21 Can you please read to me what it says at the top
- 22 of that page that is on your screen?
- 23 THE COURT: Which exhibit is this.
- 24 MS. BROOKE: I'm sorry. This is Exhibit 1A, Your
- 25 | Honor, the VRO residents handbook.

THE COURT: When you say "this page" what page are

2 | we talking about?

3

4

MS. BROOKE: This is page 10.

FURTHER DIRECT EXAMINATION

5 BY MS. BROOKE:

- 6 Q. Mr. Rogers, can you please read where it begins,
- 7 | "with service hours" and read those three bullet points?
- 8 A. Sure. All unemployed residents must perform
- 9 service hours to remain motivated and engaged with campus
- 10 life. Service hours are performed in housekeeping,
- 11 | maintenance, the kitchen, computer lab, or at the front
- 12 desk. Any missed days or hours must be made up. Please
- 13 | consult department head to make up missed hours.
- 14 O. Thank you.
- 15 I'm going to turn to the next exhibit, which is
- 16 | Plaintiff's Exhibit 11.
- 17 THE COURT: If somebody would please clear the
- 18 annotations that are on the screen.
- MS. BROOKE: I believe that Mr. Rogers may have
- 20 done that, and I don't know how to clear it.
- 21 THE WITNESS: I did. I touched the screen in
- 22 three places.
- MS. BROOKE: There we go. Thank you.
- 24 THE WITNESS: Thank you.
- 25 BY MS. BROOKE:

- 1 Q. Reverend Rogers, can you please tell me what this
- 2 | is?
- 3 | A. It's a capital grant and per diem application.
- 4 Q. As Part of ABCCM's regular course of business does
- 5 ABCCM fill out grant applications?
- 6 A. Yes.
- 7 Q. Are these applications filled out at or near the
- 8 | time the applications are sent?
- 9 A. Yes.
- 10 \mid Q. And are they made based on information from
- 11 | someone with knowledge of ABCCM's programs?
- 12 A. Yes.
- 13 | Q. And they're created as part of ABCCM's regular
- 14 business practices?
- 15 A. Yes.
- 16 Q. Your Honor, I'd like to move this exhibit into
- 17 | evidence.
- 18 THE COURT: Any objection?
- 19 MR. CURRIDEN: We would object based on
- 20 relevance, Your Honor.
- 21 THE COURT: How are you tying this to the issues
- 22 that are in this lawsuit?
- MS. BROOKE: Yes, Your Honor. On the second page
- 24 of this document there is a section which deals with work
- 25 performed by VRQ residents, and it's representations made

1 to the Veterans' Administration about that work performed 2 and whether it will be compensated or uncompensated.

THE COURT: Mr. Curriden, do you want to be heard further on your objection?

MR. CURRIDEN: I guess I would maintain the objection, Your Honor, in that there's no dispute that the intent at the time Mr. Armento was at the VRQ that residents would not be charged for their room and board and that they would -- I guess I continue to fail to see the relevance here.

MS. BROOKE: Your Honor, this is not related to the room and board. This is related to compensation for work performed.

THE COURT: I'll allow you to examine this witness with regard to Plaintiff's 11. I'll reserve ruling on whether or not I'm going to allow it into evidence, because at this point I do not see how it relates to what this lawsuit is about. You may go ahead and ask this witness regarding this document.

MS. BROOKE: Thank you, Your Honor.

FURTHER DIRECT EXAMINATION

22 BY MS. BROOKE:

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Q. I'm going to have you look at page 2, Reverend
Rogers, and Section D. Can you please follow along, and
I will read that paragraph to you?

DIRECT - ROGERS

ABCCM will maintain the responsibility for the overall safety, supervision, operation, and maintenance of the housing. We will utilize community donations and volunteers to maintain the facility equipment and supplies in an excellent manner that reflects our high standards for dignity and hospitality. Our policy currently calls for ABCCM to compensate veterans that might otherwise be done by contractors in the community so that our resident veterans have an opportunity to earn while they learn. Our board of advisors wants to insure that none of our residents are exploited in any way in the daily operation or maintenance of the housing so that they can stay focused on their goals that lead to the successful outcome of independent living.

Was that an accurate reading of Section D?

16 A. Yes.

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- 17 | Q. What policy is this passage referring to?
- 18 A. This is primarily referring to two things at the
- 19 | time. This was prior to our acquisition of the Veterans
- 20 Restoration Quarters, and first it's referring to our
- 21 desire to hire veterans as part of the regular staff
- 22 | which is to compensate veterans. Second is it's also
- 23 referring to the fact that we were looking at having
- 24 | major renovations done to the motel facility that we were
- 25 | proposing to purchase as a part of this. And we wanted

DIRECT - ROGERS

- 1 to be sure that when contractors performed work on and
- 2 around the facility that if there was an opportunity for
- 3 them to hire our residents as laborers, or as workers,
- 4 | that that would be a priority. We would try to build in
- 5 to any subcontracting that we did outside -- or outside
- 6 work on the facility.
- 7 Q. So ABCCM thought it was important for veterans to
- 8 be paid for work that they performed.
- 9 A. We thought it was important for employers to have
- 10 | a priority to hire our veterans -- to hire veterans, and
- 11 particularly to hire our residents. That was the purpose
- 12 of this.
- 13 Q. And why would it be important for your veterans to
- 14 be hired and paid for their work?
- 15 \mid A. Because it's a part of the earlier goals that are
- 16 | mentioned earlier in the paragraph above where our goal
- 17 | is to provide them with -- equip them with skills, and
- 18 skills that led to work or stable income that led to
- 19 permanent housing.
- 20 Q. Does ABCCM still have a policy against
- 21 exploitation of its residents?
- 22 | A. We don't have a specific exploitation policy, you
- 23 know, other than what are fair labor standards or fair
- 24 housing standards are.
- 25 Q. ABCCM is part of the veterans services of the

DIRECT - ROGERS

- 1 | Carolinas; is that right?
- 2 A. Yes. They are a division under ABCCM's umbrella.
- 3 That's correct.
- 4 Q. And does that program have a focus on helping
- 5 | veterans to get living wage jobs?
- 6 A. Yes.
- $7 \mid Q$. Why is it important for veterans to get living
- 8 | wage jobs?
- 9 A. So that they can sustain permanent housing.
- 10 Q. Does ABCCM have different levels that its
- 11 | residents progress through?
- 12 A. Yes.
- 13 Q. What are those levels?
- 14 \mid A. So we have four levels. Our intake and
- 15 | stabilization level, our foundation, our cornerstone, and
- 16 our color levels as described in the handbook.
- 17 | Q. I'm going to direct your attention back to Exhibit
- 18 \mid 1A, the VRQ handbook, and turn to page 4 of that
- 19 | handbook. I'm going to read to you from Section D.
- 20 This program is divided into three stages of
- 21 | residential progression: 1. Foundation; 2.
- 22 | Cornerstone; and 3. Pillar. Progress is the key to
- 23 moving from one stage to the next. Your progress is
- 24 | measured by both the director and your case manager, and
- 25 is by your attitude, behavior, cooperation, service,

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DIRECT - ROGERS

- 1 accomplishment of your goals as they relate to your
- 2 | sobriety, mental stability, employment, or pursuit of a
- 3 claim/pension, and financial savings.
- 4 Did I read that accurately?
- 5 A. Yes, you did.
- 6 Q. What level did Mr. Armento achieve when he was at
- 7 | the VRQ?
- 8 A. I would not know that.
- 9 Q. Can a resident be demoted to a lower level if they
- 10 struggle with any of those things that I just read to
- 11 | you?
- 12 A. Yes.
- 13 Q. Was Mr. Armento ever demoted?
- 14 A. I would not know that.
- 15 Q. Who would know that?
- 16 A. Tim McElyea, the director, and his case manager.
- 17 Q. That's all I have right now, Your Honor.
- 18 THE COURT: Okay. Before we go on to
- 19 cross-examination let's go ahead and take the morning
- 20 | break at this time. So we're going to take 15 minutes.
- 21 Marshal, please give us 15 minutes.
- (Off the record at 10:58 a.m.)
- 23 (On the record at 11:14 a.m.)
- 24 THE COURT: Reverend Rogers, if you would return
- 25 to the witness stand please.

- 1 THE WITNESS: Thank you.
- 2 (Witness resumes the stand.)
- 3 THE COURT: Cross-examination.
- 4 MR. CURRIDEN: Thank you, Your Honor.
- 5 CROSS-EXAMINATION
- 6 BY MR. CURRIDEN:
- 7 Q. Good morning, Reverend Rogers.
- 8 A. Good morning.
- 9 Q. I'm going to start by asking you a few questions
- 10 about some of the questions you were asked by
- 11 Mr. Armento's counsel, and then we'll go back and have
- 12 | you explain a little bit more generally about ABCCM and
- 13 the VRO.
- 14 First of all, you were asked recently about the
- 15 | exploitation of vets. I think you said that you don't
- 16 | have a specific anti-exploitation policy; s that right?
- 17 A. Right.
- 18 \mid Q. Do you feel that ABCCM and the VRQ exploits
- 19 homeless vets?
- 20 A. Absolutely not.
- 21 Q. Would that be consistent with the goals and the
- 22 objectives and e mission of ABCCM and the VRQ?
- 23 | A. It would not. Our handbook opens up with our
- 24 | number one value and statement, and preserving and
- 25 protecting the dignity and respect of every veteran, man

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- 1 | and woman, child. And I want you to know that our
- 2 director, Tim McElyea, who is an Army veteran, would not
- 3 stand for it, and neither would I or any of our team at
- 4 any point for any veteran to be exploited.
- 5 Q. All right. And you were asked some questions
- 6 about Plaintiff's Exhibit 11.
- 7 THE COURT: Now, on Plaintiff's 11, Mr. Curriden,
- 8 | you objected based on relevance, and I withheld my ruling
- 9 on that. Now you're saying you want to examine this
- 10 | witness. Are you withdrawing your objection to the
- 11 | introduction of Plaintiff's 11?
- MR. CURRIDEN: No, Your Honor. But he was asked
- 13 | specific questions about it and so I'd like him to
- 14 | clarify, further, his answers about that exhibit.
- 15 THE COURT: Okay. You may proceed.
- 16 BY MR. CURRIDEN:
- 17 Q. Mr. Rogers, you were asked about a grant per diem
- 18 application.
- 19 A. Yes.
- 20 | Q. And do you know the timeframe that that
- 21 application applied to?
- 22 \mid A. To the best of my recollection that application
- 23 applied to 2004.
- 24 \mid Q. And there were some renovations going on at the
- 25 | facility at the time?

- 1 A. Yes. We were currently located then at 207 Coxe
- 2 Avenue, and the veterans themselves had asked us to
- 3 renovate that facility, as well, in order to accommodate
- 4 changes that we were making in our transitional housing
- 5 program.
- 6 Q. And were there veterans used by contractors in
- 7 | that renovation project?
- 8 A. Yes.
- 9 0. And who hired them?
- 10 \mid A. So it was contractors that we engaged. So folks
- 11 like electricians and plumbers and carpentry and framing.
- 12 And the same later, at 207, the contract when we acquired
- 13 the motel. We had extensive renovations of several
- 14 hundreds of thousands of dollars.
- 15 | Q. All right. And I'd like to turn your attention
- 16 | now to Exhibit 9 that you were asked about.
- 17 A. By the way, nothing is coming up on the screen, if
- 18 you're pulling those up.
- 19 0. Okay. I think I need to hit the button.
- 20 A. There. Yes.
- 21 Q. And you were asked about the -- I think it's the
- 22 | next page of that exhibit. There we go. In the center
- 23 there where it says "payment validation," and the last
- 24 | sentence where it says, "I certify the billing requested
- 25 | is accurate based on actual costs and when divided does

- 1 | not exceed 100 percent of the daily cost of care per
- 2 | veteran per day." The daily cost that's referring to, is
- 3 that the \$43.32 just above that section?
- 4 A. Yes.
- 5 Q. And does that \$43.32 exceed 100 percent of the
- 6 costs of care per day per veteran?
- 7 A. No.
- 8 Q. And let me -- it's a little confusing I know.
- 9 A. Yeah.
- 10 Q. Let me flip it around. Does the daily cost of
- 11 care and services provided to the veterans exceed \$43.32?
- 12 A. Yes, it does.
- 13 Q. By how much?
- 14 | A. It's hard to put a number on that because we have
- 15 | so many different things that go into the additional
- 16 cost. We have contributions from the community. We have
- 17 \mid -- of dollars that we apply. We have huge contributions
- 18 of food, of clothes, of hygiene, of personal supplies,
- 19 | boots, work clothes, nursing and medical supplies that
- 20 | are provided. So just on the basis of food alone,
- 21 because so much of the food is donated, we estimate that
- 22 | that saves us upwards of \$300,000 a year that otherwise
- 23 | would have to be spent just on food.
- 24 \mid Q. And do you have a sense of what the per day per
- 25 person cost is for a resident of the VRQ?

- 1 A. So the per day costs, in our estimation, is only
- 2 about half of what ABCCM provides and receives in the way
- 3 of support from the volunteers, the churches, the
- 4 businesses, from other grants, as well as a huge amount
- 5 of incoming support from those groups in the community.
- 6 | So we estimate that we provide that much more again to
- 7 provide the true level of services that the veterans are
- 8 receiving.
- 9 Q. When you say "that much more again" do you mean
- 10 \$43.32 times two?
- 11 A. Times two, yes, sir.
- 12 Q. In other words, that's closer to the actual cost
- 13 of all of the different services that are provided to the
- 14 VRO residents?
- 15 A. That's correct.
- 16 Q. You were asked some questions about vans and
- 17 | whether or not those are essential to the operations of
- 18 the VRQ. Do you consider the transportation to be an
- 19 important service provided by the VRQ?
- 20 | A. It is. Transportation is frequently referred to
- 21 on surveys of the homeless as one of the biggest barriers
- 22 | to their success or to achieving their goals.
- 23 \mid Q. But is it required by the grant per diem program
- 24 | that you provide?
- 25 A. No, it's not required. It's part of our holistic

- 1 approach to helping to reduce and overcome the barriers
- 2 | faced by the homeless.
- $3 \mid Q$. You mentioned that sometimes vets will walk to the
- 4 VA. How far is it from the VRQ to the VA?
- 5 | A. According to our measurements it's right at one
- 6 mile.
- 7 Q. All right. Let me take a step back and ask you
- 8 | some more general questions. What is your -- just about
- 9 your background a little bit. What is your educational
- 10 | background?
- 11 A. So I have both training and degree in church
- 12 | missions and world missions and work, as well a masters
- 13 degree in human development, counseling.
- 14 | O. And can you describe for us what ABCCM is?
- 15 | A. Yes. ABCCM, in a nutshell, is church owned and
- 16 operated by about 300 member churches. We're driven and
- 17 | led through over 7,000 volunteers in 2018. We are about
- 18 | creating opportunities for those volunteers to help folks
- 19 across a broad spectrum of poverty. So those coming out
- 20 of the criminal justice system through those who are
- 21 | homeless on our streets, to those families who are low
- 22 | income and struggling to make ends meet, as well as to
- 23 | the uninsured through our medical care. We also provide
- 24 | a number of different skills to folks to help them
- 25 succeed or improve their ability to earn money as well as

- 1 to improve their ability with housing or permanent
- 2 housing.
- 3 0. Who founded ABCCM?
- 4 A. ABCCM was founded by a group of eight churches
- 5 back in 1969. It was in October that they incorporated
- 6 so we just celebrated our 50th anniversary.
- 7 Q. Congratulations. What are the primary missions or
- 8 | ministries of ABCCM at this point?
- 9 A. So ABCCM has six areas of ministry. So we have
- 10 our crisis ministries, which is our emergency assistance
- 11 | with food and clothes and financial help, and we have
- 12 | four different ones around Buncombe County. We have a
- 13 | jail ministry that helps to go in and provide both bible
- 14 studies as well as informational resources about how to
- 15 | transition with purpose and meaning in to a more
- 16 responsible living through our jail ministry. And then
- 17 | we have our homeless services, which is both the
- 18 Veterans' Restoration Quarters and Steadfast House, that
- 19 operate identically providing both emergency shelter and
- 20 transitional housing that leads to permanent or permanent
- 21 | supportive housing and stable incomes.
- 22 Then we also operate a medical ministry that
- 23 | provides medical, dental, and two pharmacies in the
- 24 | community that distributed between \$4.5 and \$5 million of
- 25 medical care, again, at no charge. And then we have

- 1 Veterans Services of the Carolinas that provides homeless
- 2 | prevention and rapid rehousing through a housing first
- 3 | model, veterans employment and training services. We
- 4 operate a veterans call center throughout western North
- 5 | Carolina, and we also have a Pathways program for
- 6 chronically homeless veterans.
- 7 Q. And what are your primary duties as executive
- 8 director of ABCCM?
- 9 A. So my primary duties are to oversee all those
- 10 | various programs of the ministry as well as provide the
- 11 | administrative support with both fundraising personnel,
- 12 | marketing, property management, and community
- 13 | collaboration.
- 14 Q. Turning your attention, more specifically, to the
- 15 VRQ. First of all, why is ill it called "Veterans'
- 16 | Restoration Quarters?"
- 17 A. Veterans' Restoration Quarters was named by the
- 18 veterans. Back in 2001 we separated the women from the
- 19 men at our Coxe Avenue facility, and in '02 we asked the
- 20 | men what they needed. To our surprise there were about
- 21 | 50 out of 80 men who were veterans, and at that point
- 22 | they said we really want to have -- not dormitory type
- 23 | housing but to make it a vet's place. And they began
- 24 | working with our staff and our transitional housing
- 25 program then to specifically develop a veteran's

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restoration process. So when we had the opportunity to partner with the VA on acquiring this facility it was men in the residents' council who coined the term "Veterans' Restoration Quarters." We've heard about some of the services that the 0. VRQ provides, including room and board. What are other services that are provided to homeless vets at the VRQ? So between both our volunteer advisory committee, the residents council, as well as the board of ABCCM, we work intensively with collaborative partners, both with the School of Cocial Work with Chapel Hill, with NC Workforce Solutions, of course with the Charles George VA Medical Center, and our volunteers and residents, to shape this transitional housing so that it was more holistic and got beyond just providing the basic necessities of, you know, a room, three meals a day, showers, some laundry facilities, which is basically what a lot of transitional housing programs were providing. And because of the huge volunteer resources from the community we're already offering a number of life skill classes, work readiness training, the rudiments of job placement. As we looked at transportation that was a huge need, and so we decided to supplement these funds and encourage the purchase of vans; we applied for

separate grants in order to acquire those.

We also work with healthcare a lot. We hired a nurse, and we're required to do that so that they would have not only a way to help manage their treatment but to understand their chronic health issues. Fifty percent of our men, roughly, are diabetics, 25 percent, roughly, are hypertensives; and 12 percent struggle with COPD. So having a nurse on board was a big part of that. And then making sure that we were integrating volunteers with the types of classes that both the staff and residents council saw a need for.

We've offered as many as 60 different life skills classes by volunteers that are on both a short-term and long-term basis. Those life skills cover the waterfront of both interpersonal communications, managing with various coping skills, PTSD skills and coping, and as well as spiritual formation, bible studies, and as well as other programs such as arts and crafts and hobbies.

Q. And you mentioned that ABCCM as a whole has some

- Q. And you mentioned that ABCCM as a whole has some 7,000 volunteers. Is there a volunteer roster that's specific to the VRQ?
- A. Yes. There is a specific roster and it's managed through our volunteer database.
- Q. Do you know about how many volunteers there are designating themselves to be VRQ?
- 25 A. Yes. Kind of the two categories -- we've had

- 1 about 2,500 regular volunteers and then over 1,000 kind
- 2 of one-time project-oriented volunteers.
- 3 Q. And what sorts of work do the volunteers do at the
- 4 VRO?
- 5 A. So the volunteers do everything. We've had
- 6 volunteers, of course, as cook teams, as I said, with the
- 7 life skills classes. They've also helped at the front
- 8 desk; we've had volunteers there. We've, of course, had
- 9 volunteers help with just about every aspect from
- 10 | maintenance to housekeeping to landscaping at different
- 11 times. Some of those are more project-oriented, and some
- 12 are more regular. The bulk of our volunteers are with
- 13 our cook teams and our life skill classes, and our
- 14 | mentoring and peer support.
- 15 | Q. And you mentioned when you were asked about what
- 16 | limits ABCCM from just paying residents to do all the
- 17 work, and you said it was funding.
- 18 A. Yes.
- 19 \mid Q. If you have insufficient funding to pay for all
- 20 that needs to be done at the VRQ, what do you do?
- 21 A. So what we do is two things. First, we really
- 22 look towards how do we involve the community and our
- 23 churches and our volunteers? Because they are the
- 24 | primary owners, if you will, of the ministry. We get
- 25 them engaged. In fact, it was the men prior to moving in

- 1 to the VRQ -- and, actually, it was probably around 2009
- 2 or '10 that we changed from calling them "chore services"
- 3 to "service hours." This, again, was at the request of
- 4 the residents who wanted to really be a part of working
- 5 side-by-side as they do with volunteers in the community
- 6 to say that they were a part of contributing to the
- 7 community and that they took seriously their ownership
- 8 and commitment to having a place that both they were
- 9 proud of, a place that was clean and beautiful, a place
- 10 that was healthy and encouraged each other to be
- 11 | healthier, to have good nutrition and sanitation, and
- 12 personal hygiene skills.
- 13 Q. What does it take for one to become a resident of
- 14 | the VRQ in the grant per diem program?
- 15 | A. So there's a specific eligibility process
- 16 proscribed by the VA. So a person has to be homeless,
- 17 they have to be a veteran, and they have to make less
- 18 than 50 percent of the average median income which is
- 19 | about \$19,600 a year.
- 20 Q. \$19,600?
- 21 A. Yes, sir.
- 22 | Q. So when a homeless vet checks into the VRQ what
- 23 | would you say is the VRQ's mission at that point? What's
- 24 | its role related to that new resident?
- 25 A. So our primary role, and our commitment to the VA

- 1 and to the community, has been to not have any
- 2 unsheltered veteran on our streets. Many of our veterans
- 3 come here specifically for healthcare but they also may
- 4 be veterans who have lost their income, who have been in
- 5 a life of addictions or drug abuse or substance abuse
- 6 | with alcohol. It may have been a situation of domestic
- 7 | violence where they've been abused. It's also a
- 8 situation where men struggle with specific mental health
- 9 conditions like chronic depression, bipolar, or
- 10 schizophrenia.
- 11 | Q. And how does the VRQ accomplish that mission?
- 12 \mid A. So the way we accomplish it is working closely in
- 13 collaboration, of course, with the VA hospital. Some men
- 14 | have lost their paperwork and they don't even know what
- 15 benefits they have available. So working with them and
- 16 the VA hospital we go through a benefits certification
- 17 process. The VA can help them restore or find their
- 18 DD-214 that certifies they were in the service. Each
- 19 combat era has different criteria and qualifications. So
- 20 World War II veterans or Korean veterans have a different
- 21 set of qualifications than Vietnam, Kosovo, Bosnia or
- 22 | Gulf I. And Gulf I versus Iraqi Enduring Freedom or
- 23 | Operation Iraq -- OIF/OEF have different criteria. So
- 24 our staff and the VA do a great job of helping the
- 25 | veterans know what their benefits are, what criteria they

- meet, and that helps us then take them out of that condition of homelessness and start offering the
- 3 stability that they need.
- 4 Q. All right. I want to ask you some questions about
- 5 the grant per diem gram. Can you just summarize in a
- 6 nutshell what the grant per diem program is?
- 7 A. Yeah. The grant per diem program is our contract
- 8 | with the VA to provide services and outcomes that they
- 9 are not able to provide as cheaply or as effectively on
- 10 their own. So we provide transitional housing that takes
- 11 men through these four -- what we call -- there are three
- 12 stages in the handbook. The first stage is the
- 13 stabilization phase. Then we take them through life
- 14 | skills, which is the foundation stage, helping them with
- 15 | communications and interpersonal relationships, setting a
- 16 | larger sense of purpose and goals, and then moving
- 17 | towards stabilizing their income. We have two tracks,
- 18 both a disability track for those who have various
- 19 disabilities, whether that's service-related or through
- 20 | Social Security disability, and then those who are
- 21 able-bodied and able-minded, able to go to work and
- 22 | obtain job skills as well as professional licensures or
- 23 | certifications so that they get on career track.
- 24 All of this is designed to equip them with both
- 25 greater self-determination. Each man has a case manager

- 1 | who takes them through those three stages that we talked
- 2 about earlier that are incentive based so that we're
- 3 | building on the best practices that the military and
- 4 other developmental programs have outlined. And we
- 5 recognize it as the best practice in the community
- 6 because eight out of ten leave us with stable income and
- 7 permanent housing.
- $8 \mid Q$. How long has ABCCM been involved in the grant per
- 9 diem program?
- 10 A. So it started after -- in 2002 when we realized
- 11 most of the veterans were veterans. And we went to the
- 12 VA, and the VA began this conversation. And we applied
- 13 for our first grant per diem transitional housing in 2003
- 14 | with 24 beds, and another 24 beds in 2004, and then 100
- 15 beds in 2007, and ten more beds, specifically for women,
- 16 | in 2008.
- 17 Q. And what year did the VRQ open?
- 18 A. It opened in May of 2008.
- 19 Q. And with regard to the service hours program that
- 20 | we've heard some about already. What is the purpose of
- 21 | the service hours program at the VRQ?
- 22 \mid A. So the purpose is pretty well outlined in the
- 23 | handbook. The larger purpose is to be a part of this
- 24 healthy living structure. Most of our homeless folks
- 25 come from a deep place of isolation, of no structure, no

boundaries, lots of unhealthy boundaries in their life 1 besides other self-destructive behaviors that have led to their homeless condition. So service hours are part of 3 4 this overall structure to set some minimum standards for

folks to begin to participate.

- Since most of our men come from some deep 7 isolation they haven't been a part of a congregate living or community setting. So being a part of that, helping 8 them to have both meaningful and productive hours, being a part of working in teams, learning to communicate 10 11 together, being a part of the greater community, and helping each other reach their greater potential is the 12 13 reason we have these structured chores. They're not just 14 about caring for the facility. It's about the 15 opportunity to teach them both healthy ways to relate 16 with each other, teach them how to be responsible, and how to have healthy living standards in their own lives. 17 18 Q. You were asked earlier by Mr. Armento's counsel, 19 can't you achieve all those objectives by starting out 20 paying for those service hours? Do you recall that 21 question?
- 22 I do. Α.

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- 23 Ο. When new residents check into the VRO are they all 24 reasonable candidates to be employees to do --
- 25 Oh, heavens no. They're nowhere near ready to be

- 1 | an employee.
- 2 Q. What does it take from the time they check in to
- 3 | the time one may be entered into the Transitional
- 4 | Employment Program where they start getting paid for work
- 5 they do?
- 6 A. So each man progresses at different rates. What
- 7 | we see are folks that are very broken and wounded. As I
- 8 | said, we see folks that are very isolated. Many times
- 9 our homeless men won't even look somebody in the eye.
- 10 They don't know how to communicate. They don't know very
- 11 | well how to respond to what most of us would consider
- 12 simple instructions. Those instructions can be
- 13 misinterpreted in all kinds of ways from anxiety to
- 14 | threats or attacks, or to being overwhelming and causing
- 15 them to shut down. So we go through these very slow but
- 16 | intentional and deliberate processes to engage them with
- 17 their roommates, with others, with volunteers, and with
- 18 | very simple tasks to be able to start helping them
- 19 develop.
- 20 We also give them time with their health and
- 21 | nutrition. So a lot of -- so we do have a requirement
- 22 | that every resident have a primary care health visit as
- 23 | soon as possible. If they have mental health issues we
- 24 also require a mental health visit and evaluation with
- 25 the VA. We want them to begin taking as many healthy

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- 1 steps to become stable physically, to become stable
- 2 | emotionally, to become stable in their own selves, and
- 3 begin to develop their sense of both belonging,
- 4 acceptance, respect, and dignity.
- 5 Q. How long have service hours been a part of the
- 6 ABCCM's program for home less vets?
- 7 A. So it's been a part of us since the very beginning
- 8 | in 1987. In 1987 we were given the building at 7 Coxe
- 9 Avenue, and it was run entirely with volunteers and only
- 10 one staff person when we had 40 residents, and only five
- 11 staff people when we had 80 residents, because it was all
- 12 | volunteer driven and a part of our core values of
- 13 everybody sharing in the responsibilities of that place.
- 14 Q. And back in 2015, when Mr. Armento became a
- 15 resident at the VRQ, when were residents first introduced
- 16 to the service hours program?
- 17 A. So residents are introduced to it usually at
- 18 | intake or certainly through their enrollment and
- 19 orientation process. They're all given the resident
- 20 handbook first thing, and that's reviewed numerous times
- 21 by their intake and enrollment caseworker and then by
- 22 | their case manager and, of course, other staff go over it
- 23 | at other times as well.
- 24 \mid Q. Back in September of 2015, when he became a
- 25 resident, what were the specific requirements of the

- 1 | service hours program? In other words, how many hours
- 2 | were required?
- 3 A. So, as we reviewed earlier, our expectation has
- 4 always been to set service hours mainly for those who are
- 5 | first coming into the program. So 20 hours is the
- 6 average, depending on work or disability.
- 7 Q. And how does it change with regard to work or
- 8 disability?
- 9 A. So, when people go to work, then if they're
- 10 working part-time, those hours are cut to ten. If they
- 11 were working full-time, they're cut to zero. If they're
- 12 going to school part-time, they're cut to ten. If
- 13 | they're going to school full-time, they're cut to zero.
- 14 It's all voluntary. And while we insist that they do it,
- 15 particularly in those early stages, it's still voluntary.
- 16 | Many of the men come back to us and still volunteer even
- 17 | though they're going to school part-time or working part-
- 18 time. And, of course, if they're working part-time and
- 19 going to school part-time, it's zero.
- 20 | O. And are residents allowed to do more than the
- 21 | minimum requirements?
- 22 \mid A. They are. They are allowed to do more. In fact,
- 23 | sometimes their supervisor is seeing them struggling with
- 24 | certain things, or if times are short on folks who have
- 25 | not shown up during their scheduled time because of

- 1 either personal challenges or health issues, or
- 2 otherwise, folks are asked to contribute more, volunteer
- 3 more, as part of the greater good of the community and
- 4 the whole.
- $5 \mid Q$. Are there repercussions if one were to refuse to
- 6 do more? If they're asked and they've already met their
- 7 | minimum requirement, are they allowed to refuse?
- 8 A. Yes, they are allowed to refuse.
- 9 Q. Are there repercussions to that? A negative
- 10 | consequence?
- 11 A. Not to my knowledge, no.
- 12 \mid Q. How long -- you mentioned the requirements of 20
- 13 | hours if they're not employed or not in school, and it
- 14 | cuts to ten if you're doing part-time, or zero if you're
- 15 doing something full-time. How long has that been for
- 16 | the breakdown or the service hours requirements?
- 17 A. Well, to my knowledge -- that's been an evolution
- 18 | from '87. But I would say, clearly, by the mid-'90s that
- 19 was already in place. Again, that decision was made
- 20 | jointly with both volunteers and the residents, and the
- 21 | residents' council.
- 22 \mid Q. Did those requirements change at all during the
- 23 period of time when Mr. Armento was there from September
- 24 of 2015 to December of 2017?
- 25 A. I think, if anything, during that time we might

- 1 have been getting more clear about those. We were going
- 2 through a time of expansion there from '08 to around 2012
- 3 and '14, going from 80 to a hundred and 125 and 150, and
- 4 then eventually up to roughly 250 now or then.
- 5 | Q. Who would you say benefits most from the service
- 6 hours program?
- 7 A. Well we believe that the residents benefit the
- 8 most. It's for them. And it's about them and helping
- 9 them to begin to put the -- again, the right kind of
- 10 | boundaries, communication, team work, personal pride and
- 11 | responsibility and dignity in what they're about and what
- 12 | they're doing and how they're living.
- 13 | Q. If the only objective were to get the work done,
- 14 | setting aside any rehabilitive purposes at this point -=
- 15 A. Yes.
- 16 Q. If the only objective were to get the work done,
- 17 the food served, the maintenance done, the front desk
- 18 staffeded, would ABCCM need the service hours program?
- 19 A. No, we would not need the service hours program.
- 20 We would do it the way we had done it for 20 years prior
- 21 to that, which was entirely with volunteers. We started
- 22 out that way. Volunteers are more than willing to jump
- 23 | in and fill any gaps from the community, and when we
- 24 | identify those needs they are right there.
- 25 A big part of what we try to do is have the

- 1 residents and the volunteers working together. The
- 2 kitchen area is a perfect example where that happens
- 3 three times a day every day. Virtually, it's a perfect
- 4 example of landscaping and building maintenance. We have
- 5 | just hundreds of volunteers and staff doing those things
- 6 together.
- 7 | O. And you've mentioned that service hours -- one can
- 8 | become exempt from service hours by working full-time or
- 9 going to school full-time, or some combination.
- 10 A. Yes.
- 11 Q. Do you, as the representative of ABCCM or the VRQ,
- 12 do you have a preference between a resident doing service
- 13 hours and a resident being exempt from service hours?
- 14 A. Oh, yes, we do. We have a very strong preference.
- 15 We want every resident to both be fulfilling not only his
- 16 or her goals but, also, reaching their greater potential.
- 17 | So to the degree that they are able to improve through
- 18 | education, through training, through work and work
- 19 experience. And, by the way, the volunteer service hours
- 20 don't apply just to the VRQ. Our volunteer service hours
- 21 can also be counted by them volunteering at any other
- 22 organization within the community like Manna food bank,
- 23 | Habitat, ARC, I man, United Way. And there's a long list
- 24 of other places. We have residents that volunteer in
- 25 ABCCM's crisis ministries or at the warehouse.

- 1 Q. Just to make sure I'm understanding that
- 2 correctly. Someone can fulfill their service hours by
- 3 working for a charitable organization that has no
- 4 | affiliation with ABCCM?
- 5 A. That's correct. Yes, sir.
- 6 Q. So back to that. And I apologize for
- 7 | interrupting. But in terms of the preference. Would you
- 8 prefer to have a resident doing service hours or being
- 9 exempt from service hours?
- 10 A. I'd prefer them being exempt.
- 11 | O. When a resident is exempt from service hours does
- 12 that change or affect any of the other services they get
- 13 at the VRQ?
- 14 A. No, it does not.
- 15 Q. Prior to Mr. Armento, had anyone ever, to your
- 16 knowledge, claimed that the service hours program was in
- 17 | violation of the North Carolina Wage and Hour Act?
- 18 A. No, sir.
- 19 Q. Have you ever had any other indication that the
- 20 | service hours program was in violation of any laws?
- 21 A. No, sir. And that includes not only men at the
- 22 | VRQ and residents there, but neither at Steadfast House
- 23 where we have female veterans in the grant per diem
- 24 program.
- 25 Q. Are you familiar with other grant per diem program

- 1 providers around the region or country?
- 2 A. Yes, sir.
- 3 Q. How are you familiar with them?
- $4 \mid A$. I'm familiar with them in a couple of ways.
- 5 | First, there's a national meeting with the National
- 6 Coalition of Homeless Veterans where we all get together
- 7 annually. Also, the North Carolina -- the grant per
- 8 diems have gotten together annually for the past several
- 9 years, and there's 16 other programs in North Carolina.
- 10 Q. Are you aware of whether they have programs
- 11 | similar to VRQ's service hours program?
- 12 A. They do. In fact, many of them have visited us
- 13 and also modeled their programs after us.
- 14 Q. And does the service hours program generate any
- 15 | income for ABCCM?
- 16 A. No, sir.
- 17 | Q. All right. I'd like to shift your attention now
- 18 | from the service hours program to the Transitional
- 19 | Employment Program, and I think it's also been referred
- 20 to as the "1,000 hours" program. Are those the same
- 21 program?
- 22 A. Those are the same thing, yes.
- 23 | Q. What would you say is the most correct name for
- 24 | that program?
- 25 A. Well it's been called all kinds of things, from

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- 1 | work readiness -- the thousand hours refers to the cap
- 2 | that is imposed on how many hours residents can be there;
- 3 | transitional employment is how we determined it several
- 4 | years ago. To really be specific about that, we're
- 5 giving each resident the opportunity to build a work
- 6 history as well as work skills that we can testify to and
- 7 | specifically refer to in their future employment.
- 8 Q. Does every resident need the thousand hour or the
- 9 | temporary Transitional Employment Program?
- 10 A. No, sir, they do not. Many -- I would say over
- 11 | half of them don't ever take advantage of that because
- 12 they're able to move straight from their education and
- 13 work readiness training into employment and a career.
- 14 Q. Is every resident qualified to do the transitional
- 15 | employment program?
- 16 A. They are not. In fact, there is a process by
- 17 | which the employment specialist and the case manager and
- 18 | staff work to assess and determine if they're both ready
- 19 physically, mentally, and are able to work with healthy
- 20 attitudes and boundaries.
- 21 Q. Is the program intended to be permanent
- 22 | employment?
- 23 | A. The program is designed to work itself out of
- 24 | business which doesn't make any sense in the for profit
- 25 world. The for profit world would train and have an

- 1 employee and then keep them and just keep making them
- 2 | better or promote them there. Our job is to encourage
- 3 | not only the work skills and the preparation, but we
- 4 encourage men and women to be actively looking for other
- 5 employment, use us as a reference, and then take that
- 6 employment as soon as possible so that they exit the TEP
- 7 program as soon as possible.
- 8 Q. And is that process or that objective a part of
- 9 the work that the residents do with their case managers?
- 10 A. Yes, it is. That's an integral part of their
- 11 steps to success program.
- 12 Q. In 2015 and 2016, was there a certain division or
- 13 organization within ABCCM that administered the
- 14 | Transitional Employment Program?
- 15 \mid A. So in 2015 and '16 we -- it was primarily the
- 16 | grant per diem program, our staff, but we also began
- 17 | slowly integrating our homeless veterans' reintegration
- 18 program with job specialists to help them both with their
- 19 training, their resume, and job placement services. So
- 20 | we began integrating both HVRP services with the GPD
- 21 | program during that time.
- $22 \mid Q$. And what is the organization that now administers
- 23 the Transitional Employment Program?
- 24 \mid A. It's still a joint effort between both GPD and the
- 25 | HVRP program.

- 1 Q. What is the HVRP? What does that stand for?
- 2 A. So that's a Department of Labor grant for Homeless
- 3 | Veterans' Reintegration Program, and its specific purpose
- 4 | is to help veterans with both with that process of work
- 5 | readiness, resume writing, job search, and job placement,
- 6 and then followup in their jobs.
- 7 | O. And there was some reference earlier to an
- 8 organization called Veterans Services of the Carolinas.
- 9 A. Yes.
- 10 Q. What is that?
- 11 A. Veterans Services of the Carolinas is the umbrella
- 12 | name for both the Homeless Veterans' Reintegration
- 13 | Program as well as our Housing Homeless Prevention
- 14 | Program, our veterans call center, and our Pathways
- 15 | program.
- 16 \mid Q. All right. And in 2015 and 2016, what was the
- 17 | status of development in terms of the formalities and the
- 18 paperwork related to the Transitional Employment Program?
- 19 \mid A. So all of that formality and paperwork was handled
- 20 with the case manager of the GPD program, the
- 21 transitional housing. So all the records at that point
- 22 | were consolidated and integrated. All those activities
- 23 | with TEP were tracked through the case notes and as part
- 24 of the steps to success.
- 25 \mid O. You mentioned that it's affiliated with the --

- 1 | there's a Department of Labor grant?
- 2 A. So as the men needed additional help during the
- 3 transitional employment they could receive that help on
- 4 referral to a job specialist to help with identifying job
- 5 placement opportunities in the community.
- 6 Q. And when a resident becomes a part of the
- 7 Transitional Employment Program, at that point does the
- 8 VRQ -- well the VRQ -- ABCCM becomes their employer --
- 9 A. That's right.
- 10 Q. -- temporarily, anyway.
- 11 A. Yep. They're signed up through our regular hiring
- 12 process.
- 13 Q. At that point, does the VRQ give up its other role
- 14 as a source of shelter, stabilization, rehabilitation?
- 15 A. By no means. We're still continuing that process
- 16 | for both housing and rehabilitation and success. In
- 17 | fact, there's a special layer to what we call the pillar
- 18 stage which is where we're also providing them with a
- 19 | variety of skills for reintegration such as credit repair
- 20 and how to buy a car, how to lease an apartment, how to
- 21 | manage their savings, how to have more stability, how to
- 22 be connected with other groups in the community, civic
- 23 groups as well as faith groups.
- 24 Q. So the VRQ, when somebody comes in to the
- 25 Transitional Employment Program, continues to provide

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- 1 | those services. Does it continue to require things of
- 2 | the resident?
- 3 A. Require them for what?
- 4 Q. When the resident comes in to the Transitional
- 5 | Employment Program and ABCCM becomes a temporary employer
- 6 you said it doesn't abandon its role to provide all these
- 7 other services. Does it abandon other requirements of
- 8 the residents, such as being sober, the curfew, meeting
- 9 | with caseworkers?
- 10 A. It does not. In fact, it becomes even more
- 11 important then that they not return to self-destructive
- 12 behaviors or old attitudes or old patterns. The whole
- 13 process is designed to instill these healthy behaviors,
- 14 | healthy attitudes, healthy communication, healthy
- 15 boundaries. So, no, we continue those services as a part
- 16 of that last stage of reintegration back into the
- 17 | community to help them achieve not only their greater
- 18 potential but greater self-determination.
- 19 0. And are there residents in the Transitional
- 20 | Employment Program who are still required to do service
- 21 hours?
- 22 \mid A. By the time they're in for service and
- 23 | transitional employment I don't know of any that are
- 24 required to do service hours.
- 25 Q. What if their transitional employment is 20 hours

- 1 or if it's part-time?
- 2 A. If it's part-time they may have some requirement,
- 3 yes.
- 4 Q. And with regard to Mr. Armento. Were you
- 5 | involved in the day-to-day management of his
- 6 participation in the grant per diem program?
- $7 \mid A$. No, sir, I was not.
- $8 \mid Q$. Do you know when he was told -- do you know how
- 9 long he was required to do service hours?
- 10 A. No, I do not.
- 11 | O. There have been some questions raised about
- 12 whether ABCCM profits from the grant per diem funding.
- 13 Does ABCCM make any kind of profit from the grant per
- 14 diem funding?
- 15 \mid A. No, sir, we do not. If we did we'd have to return
- 16 it to the VA.
- 17 Q. ABCCM has taken the position in this case that in
- 18 the event the Court determines Mr. Armento must be paid
- 19 | for his service hours, ABCCM is entitled to the cost of
- 20 credit for room and board provided to Mr. Armento.
- 21 When he first became a resident at the VRO was
- 22 there any intent to charge him for room and board?
- 23 A. No, sir, there was not.
- 24 \mid Q. Then why would ABCCM take the position now that
- 25 there should be a credit allowed?

Well we would take that position that our services 1 Α. are extremely valuable and even go beyond the scope of 3 the grant per diem program or requirements itself. 4 he takes the position that everything he did was somehow to be compensated, then we need to turn around and charge 5 him for all the other services he was being provided. 6 7 In general -- I think I'm about finished with my questions at this point -- how do you feel about the 8 9 VRO's treatment of the homeless veterans that it serves? 10 Well we're very passionate about several things 11 and how we feel. We feel very strongly to make sure 12 there's no veteran left on our streets, which is why the 13 city at this point in time has less than ten unsheltered veterans since we opened in 2008. We are very protective 14 15 of each one's dignity which is why we have an 16 individualized case plan for every veteran. Each known 17 veteran is treated as a number or as a group. They're 18 invited to participate and belong to the community and be 19 a part of it as a whole, both to reinforce their dignity 20 and worth but, also, for them to reinforce the dignity and worth of their fellow residents. 21 22 So we jealously guard those healthy boundaries, 23 those healthy practices. We jealously guard giving each veteran his or her own choices. We believe strongly that 24

the most powerful gift we can give each veteran is the

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- 1 | right to choose. So I'm really proud of our staff, as
- 2 led by Tim McElyea, that they uphold those principles and
- 3 | values, which is why I have never heard before or even
- 4 during -- while Mr. Armento was trying to recruit a lot
- 5 of other folks to complain about this system and join him
- 6 in his cause. Nor, since, have I heard anyone remotely
- 7 take any of his positions before, during, or since.
- 8 Q. All right. Thank you, sir. Those are my
- 9 questions.
- 10 THE COURT: Any redirect?
- MS. BROOKE: Yes, Your Honor.
- 12 REDIRECT EXAMINATION
- 13 BY MS. BROOKE:
- 14 | Q. Did ABCCM keep track of the number of service
- 15 hours residents performed?
- 16 A. Yes.
- 17 | Q. How did they -- how did you keep track of that?
- 18 A. So as you've seen in the record we've had logs and
- 19 time sheets and schedules.
- 20 Q. Did Mr. Armento fill out any paperwork to as a
- 21 | volunteer for ABCCM?
- 22 | A. I don't get in to that level of detail so I don't
- 23 know.
- 24 | Q. Do all 16 other North Carolina grant per diem
- 25 programs have service hour requirements?

- 1 A. To my knowledge, yes.
- 2 Q. Are they all unpaid service hours?
- 3 A. To my knowledge, yes.
- 4 Q. How do you know that?
- 5 A. I know that from having visited them and having
- 6 been with them.
- 7 O. All 16?
- 8 A. I've been in the room with all 16 of them -- with
- 9 them on several occasions, yes.
- 10 | Q. Are you aware of other grant per diem programs
- 11 across the country that pay veterans for all hours
- 12 | worked?
- 13 A. I'm not.
- 14 Q. Are you familiar with the Salvation Army program
- 15 | in Johnson City, Tennessee?
- 16 A. I am not.
- 17 Q. ABCCM has been sued by another veteran over unpaid
- 18 | service hours, has it not?
- 19 MR. CURRIDEN: Objection.
- 20 THE COURT: Basis.
- 21 MR. CURRIDEN: Relevance.
- 22 THE COURT: What is the relevance of some other
- 23 | accusation that's been made?
- 24 MS. BROOKE: Mr. Rogers testified no one else
- 25 | has raised such complaints.

- 1 THE COURT: Overruled. Go ahead and answer.
- THE WITNESS: I am not aware of what you're
- 3 referring to.
- 4 BY MS. BROOKE:
- 5 Q. Has ABCCM been sued by a resident within the last
- 6 year?
- 7 A. Been sued in the last year.
- 8 THE COURT: Are you talking about sued based on
- 9 this?
- 10 MS. BROOKE: Based on unpaid wages.
- 11 MR. CURRIDEN: Objection to the relevance.
- 12 THE COURT: Overruled with that limitation.
- 13 Answer it if you can.
- 14 THE WITNESS: By someone other than Greg Armento?
- 15 BY MS. BROOKE:
- 16 Q. Yes.
- 17 A. Not that I'm aware of, no.
- 18 | Q. What kind of assessment is performed in order to
- 19 determine whether a new resident at the VRQ is ready for
- 20 employment?
- 21 A. What kind of assessment?
- 22 Q. Yes.
- 23 | A. So we perform an assessment as to the categories
- 24 | that I referred to. Are they physically able, mentally
- 25 able, attitude, naturally, able, communication -- the

- 1 same typical kinds of things that any employer would be
- 2 looking for in someone who's job ready.
- 3 Q. If someone is determined to be job ready as soon
- 4 as they enter, are they required to do unpaid service
- 5 hours?
- 6 A. They are.
- 7 Q. I believe you mentioned that the Transitional
- 8 | Employment Program is administered by the grant per diem
- 9 program. Did I get that right?
- 10 A. You did.
- 11 Q. And does that mean that it's administered by the
- 12 VA?
- 13 A. No.
- 14 Q. Or by ABCCM?
- 15 A. By ABCCM.
- 16 Q. By ABCCM. So are you referring to ABCCM staff
- 17 | grant per diem grant staff members?
- 18 A. ABCCM grant per diem staff members, yes.
- 19 Q. Is there any relattionship between the U. S. Labor
- 20 | Standards grant you mentioned and the service hours
- 21 | requirement?
- 22 | A. So the only relationship has to do with the
- 23 ability to refer them from the transitional housing into
- 24 | that program.
- 25 | Q. Into the service hours program?

- 1 A. No. No. Into the Homeless Veterans Reintegration
- 2 Program.
- $3 \mid Q$. My question was if there is any relationship
- 4 between the Department of Labor grant and service hours.
- 5 A. No, there is not.
- 6 Q. Are persons who are part of the Transitional
- 7 | Employment Program ever employed full-time by ABCCM?
- 8 A. Some do move on to full-time service, yes.
- 9 Q. Does that mean they don't start full-time?
- 10 \mid A. No. Right. Temporary employment may be any
- 11 | number of hours. It can be from a few hours to 40 hours,
- 12 | but when they hit 1,000 hours it ends.
- 13 | Q. Who decides how many hours per week someone is
- 14 | paid through the Transitional Employment Program?
- 15 A. So each department decides what their schedule is
- 16 | and, also, in consultation with the case manager and the
- 17 | veteran, the resident, what they can or cannot do.
- 18 Q. Are veterans ever paid for 40 hours a week of work
- 19 | through the Transitional Employment Program?
- 20 A. Yes.
- 21 Q. Have you ever consulted with the U. S. Department
- 22 of Labor regarding the service hours program?
- 23 A. No.
- 24 | Q. Have you ever consulted with the North Carolina
- 25 Department of Labor?

RECROSS - ROGERS

- 1 A. No.
- 2 Q. Have you ever attended any kind of training on
- 3 employer responsibilities?
- 4 A. Yes.
- 5 Q. Regarding wage payment?
- 6 A. Yes.
- 7 Q. And where did you attend that training?
- 8 A. I can't remember exactly. It's been several years
- 9 ago. But there's a number of those kinds of webinars
- 10 offered by both attorneys' offices, the United Way, and
- 11 the North Carolina Center for Nonprofits.
- 12 Q. And did that training address issues related to
- 13 unpaid hours?
- 14 A. What I remember was that the training specifically
- 15 | talked about what constituted an employment relationship.
- 16 Q. Which department is the van driving program in?
- 17 A. What permanent?
- 18 Q. What department?
- 19 \mid A. What department? So it's its own department.
- 20 Q. I don't have anything further, Your Honor.
- 21 THE COURT: Any recross?
- 22 MR. CURRIDEN: Just one followup here.
- 23 <u>RECROSS EXAMINATION</u>
- 24 BY MR. CURRIDEN:
- 25 Q. Reverend Rogers, you said you've attended some

- 1 training through the North Carolina Center for Nonprofit
- 2 | Services?
- 3 A. Yes.
- 4 MS. BROOKE: Objection. Your Honor, that is not
- 5 what he testified. He mentioned several different
- 6 potential places where he may have attended training, and
- 7 he also mentioned a webinar.
- 8 THE COURT: He also mentioned specifically the
- 9 North Carolina Center for Nonprofits, so, overruled. Go
- 10 | ahead and ask your question.
- 11 BY MR. CURRIDEN:
- 12 Q. Was there training from the North Carolina Center
- 13 for Nonprofit Services, and did that include training
- 14 about what constitutes an employment relationship?
- 15 A. Yes.
- 16 Q. Was there anything in that training that caused
- 17 | you concern about the service hours program?
- 18 A. No.
- 19 Q. Thank you, sir. No further questions.
- THE COURT: Any redirect?
- MS. BROOKE: Just one question, Your Honor.
- 22 FURTHER REDIRECT EXAMINATION
- BY MS. BROOKE:
- $24 \mid Q$. When was that training with the North Carolina
- 25 | Center for Nonprofits?

- 1 A. To the best of my recollection it was in early
- 2 2000.
- 3 Q. Thank you.
- 4 THE COURT: Anything else?
- 5 MS. BROOKE: Not for this witness, Your Honor.
- 6 THE COURT: Okay. Thank you, Reverend Rogers.
- 7 You may return to your table.
- 8 (Witness excused at 12:17 p.m.)
- 9 THE COURT: Call your next witness.
- 10 MS. RIPLEY: Plaintiff would like to call
- 11 Mr. Armento.
- 12 THE COURT: Come forward to be sworn.
- (Witness duly sworn at 12:18 p.m.)
- 14 THE COURT: You may proceed.
- 15 DIRECT EXAMINATION
- 16 BY MS. RIPLEY:
- 17 \mid Q. Mr. Armento, please state your name for the
- 18 record.
- 19 A. My name is Gregory George Armento.
- 20 Q. And where do you live?
- 21 A. I live at 48 Depot Street, Apartment 32,
- 22 Asheville, North Carolina, 28801.
- 23 Q. How long have you lived at that address?
- 24 A. Since October of 2017.
- 25 Q. And prior to moving in there where did you live?

- 1 A. I was a resident of the Veteran's Quarters on
- 2 Tunnel Road.
- 3 Q. When did you first move into the Veteran's
- 4 Quarters? And is it okay with you if I call it the VRQ?
- 5 A. The VRQ. It's the same. I moved in on September
- 6 2nd 2015.
- 7 Q. Prior to that date -- prior to moving in on
- 8 | September 2nd, had you spoken to anyone at the VRQ about
- 9 moving in?
- 10 A. Yes, I did. I had made a phone call -- I did a
- 11 | web search, first of all, for homeless services, and I
- 12 | found ABCCM's website and I saw that they helped
- 13 | veterans. So I called the Veteran's Quarters and I
- 14 | talked with a Marty Creasey.
- 15 \mid Q. And did Marty Creasey explain to you the program
- 16 offered at the VRQ?
- 17 A. Yeah, briefly. He made me feel better about my
- 18 \mid position in life at that time. It was quite a relief.
- 19 He gave me some requirements and those were, of course, I
- 20 | had to have a valid ID to be able to identify myself.
- 21 | Having a veteran's health card was also preferred and,
- 22 also, my DD form 214 which is a Department of Defense
- 23 | form that you get on your discharge. Oh. And on that
- 24 | form you had to be honorably discharged, or as the way
- 25 | it's expressed is by means other than dishonorable.

- 1 Q. Okay. And you were a veteran, right? Or you are
- 2 a veteran, excuse me.
- 3 A. I still am, yes.
- 4 Q. When you spoke to Marty Creasey did he say
- 5 anything to you about the cost of your room and board?
- 6 A. No. It was more or less -- it was general in our
- 7 discussion, just the requirements, and that I was welcome
- 8 based on the information that I had given him, and
- 9 everything would be taken care of. And, you know, just
- 10 from that conversation it was a great relief to me at the
- 11 time.
- 12 Q. You said he mentioned the requirements. Did he
- 13 | mention the service hours requirements?
- 14 A. No, he did not.
- 15 | Q. Okay. So a couple of days later you arrived at
- 16 the VRQ. Can you tell us what happened when you first
- 17 got to the VRQ? What was that process?
- 18 A. Yeah. You come in through the front door --
- 19 | actually, part of the conversation with Marty was I would
- 20 be going into a room with six other guys, and there would
- 21 be limited space. I asked if there was enough room for
- 22 | my laptop, and he says there's a locker and you can get a
- 23 | lock and a key. So I brought enough clothes to last me
- 24 and, then, also my laptop because that's -- I can make a
- 25 living off of the laptop.

- 1 Q. So when you got there you were shown to the locker
- 2 and put your stuff in it; is that correct?
- 3 A. No. Actually, just to answer your question more
- 4 specifically, I came in the front door with just a few
- 5 possessions, clothes, and my laptop. A front desk
- 6 manager came around and searched my possessions to make
- 7 | sure there wasn't any contraband or weapons or anything
- 8 like that, and I was asked to wait in the lobby.
- 9 Q. Okay. And then did you have an intake interview?
- 10 A. I did. There was an intake interview in my
- 11 | future. That's who I met, who I believe at the time was
- 12 | a college intern, his name was John Rogers. We went to
- 13 the first room outside of the lobby at the VRQ, and there
- 14 was a round table and some chairs.
- 15 Q. And that intern, John Rogers, is that the same
- 16 John Rogers who later returned to work at the VRQ?
- 17 A. That's correct. John Rogers eventually -- he left
- 18 his internship -- I think he did something else with
- 19 college and then came back and was hired by ABCCM and
- 20 promoted to eventually become the operations manager.
- 21 Q. Okay. And during that intake interview were you
- 22 | given the VRQ handbook to review?
- 23 A. Yes, I was. There was -- John Rogers had left the
- 24 | room because he didn't have one with him at the time.
- 25 And in the packet -- I think they copied one off. I

- 1 wasn't there when they did that, but he brought one back
- 2 and it was still warm.
- $3 \mid Q$. All right. I'd like to show you an exhibit that
- 4 | we've got to wake up our display. Is that document
- 5 | showing on your form -- excuse me, on your screen? This
- 6 is Plaintiff's Exhibit 1A which, I believe, has already
- 7 been moved into evidence. Is this the handbook that you
- 8 | were given?
- 9 A. Yes, it is.
- 10 Q. If you look at the second page do you see that
- 11 date on there?
- 12 A. Yes, I see that. June 22nd 2014.
- 13 Q. Okay. And did you have a chance to actually
- 14 | review this handbook during your intake?
- 15 | A. Like I said, it was given to me at the end of the
- 16 | -- I may not have said at the end. But at the the end of
- 17 the interview he left the room to go get a copy of it,
- 18 came back, and it was given to me then. I reviewed it,
- 19 | and then I think I acknowledged that I was in possession
- 20 of one at some point.
- 21 Q. Okay. There there's a requirement in there that
- 22 | all residents remain sober. Was that a problem for you?
- 23 | A. No, it was not. Drinking was not an issue for me.
- 24 \mid Q. What about drugs? Is that a problem?
- 25 A. No. Drugs are not an issue for me.

- 1 Q. Let's go to page 10 of that exhibit. And I note
- 2 | we've already asked about these service hours, but do you
- 3 remember reviewing the -- at the top of page 10 there's
- 4 | the service hours part. Do you remember reviewing this
- 5 during your intake?
- 6 A. Not specifically. It's a 15-page document and,
- 7 like I said, it was given to me at the end of it. But,
- 8 yeah, I flipped through it, looked for anything that
- 9 | would stand out at me. But, you know, this specific page
- 10 | 10 section of page 10 was not drawn to my -- called to my
- 11 attention. After the interview there was a tour of the
- 12 VRO, and then I was taken to Room 105 which is an intake
- 13 room. At that point in time I put clothes and the
- 14 | computer -- laptop in a locker and, I think, maybe that
- 15 | evening I started reviewing it.
- 16 Q. Okay. Do you remember filling out a different
- 17 | form during your intake interview about service hours
- 18 though?
- 19 A. There was another form regarding service hours,
- 20 | and it was just a choice, a "where would you rather do
- 21 | your service hours?" At that time I asked what service
- 22 | hours were, and John Rogers explained it was just
- 23 something everybody does on campus.
- 24 | Q. I'm sorry?
- 25 A. Go ahead.

- 1 Q. I didn't mean to interrupt you but I put up
- 2 another exhibit so I wanted to acknowledge that. This is
- 3 | Plaintiff's Exhibit 3 which has been stipulated to
- 4 | already as authentic and admissible, and we would like to
- 5 move it into evidence.
- 6 A. Okay. Yes, I do recognize this form.
- 7 THE COURT: Wait a second. Any objection?
- 8 MR. CURRIDEN: No objection, Your Honor.
- 9 THE COURT: Let it be admitted.
- 10 | (Plaintiff's Exhibit 3 is admitted.)
- 11 BY MS. RIPLEY:
- 12 Q. Is this the form you were just referring to,
- 13 Mr. Armento?
- 14 A. Yes, it is.
- 15 | Q. Okay. And you said -- you were talking about a
- 16 selection. Do you remember choosing from the service
- 17 hours on this form?
- 18 | A. Sure. I remember selecting the computer
- 19 | department -- that's not my handwriting. That's John
- 20 Rogers' handwriting. But, yeah, it's accurate. That's
- 21 | what I chose.
- 22 | Q. Why did you choose computer lab?
- 23 | A. Well I have computer skills. I've made a living
- 24 | in advertising and marketing and also technical computer.
- 25 | I can build computers and troubleshoot them.

- 1 Communication skills. And he said there was also a
- 2 library attached to that. I enjoy libraries.
- 3 Q. And then I believe there's one other document from
- 4 that intake interview we'd like to look at. Showing you
- 5 Plaintiff's Exhibit 21 which has also been -- it's all
- 6 | right. We don't need to actually show you this exhibit.
- 7 I can just ask you about it.
- 8 Do you remember signing that ABCCM consent form --
- 9 this is Plaintiff's Exhibit 21 which has already been
- 10 authenticated as admissible.
- 11 THE COURT: Are you offerring it?
- 12 MS. RIPLEY: Yes.
- 13 THE COURT: Any objection?
- 14 MR. CURRIDEN: No objection.
- 15 THE COURT: Let it be admitted.
- 16 (Plaintiff's Exhibit 21 is admitted.)
- 17 BY MS. RIPLEY:
- 18 Q. Do you remember this form?
- 19 A. Yes, I do.
- 20 | Q. If we look at the second page of it is that your
- 21 | signature?
- 22 | A. I printed and signed my name and dated it. Yes.
- 23 Q. And it says "September 2nd" which is the day we
- 24 were just talking about; right?
- 25 A. The day of my intake, the first time I set foot on

- 1 | the grounds of the veteran's Restoration Quarters.
- 2 Q. Okay. Let's go back to the first page and the
- 3 services section at the top. Will you just read the
- 4 sentence that is in quotation marks?
- 5 A. I understand there is no cost for my residency in
- 6 the VRQ transitional housing program. I will be
- 7 | receiving free room and board.
- 8 Q. Okay. And was that your understanding?
- 9 A. Yes, it was.
- 10 \mid Q. Okay. A minute ago I think you told us that after
- 11 | your interview you were moved into an intake room and
- 12 that it was Room 105. Can you tell us what an intake
- 13 room is?
- 14 A. An intake room is sort of a transitional room.
- 15 | There are three bunk beds, six people to the room -- in
- 16 the room two beds each per bunk bed, and that's kind of a
- 17 | holding area while you get processed by the potential for
- 18 the grant per diem program. Your potential for it is
- 19 | assessed not only by the VRQ but also by the VA.
- 20 Q. Okay. Do you remember about how long you stayed
- 21 | in an intake room?
- 22 | A. Yeah. I'm thinking about eight, maybe ten days.
- 23 | Yeah, Eight. Probably right around -- in between eight
- 24 and ten.
- 25 Q. And then where did you move after the intake room?

- 1 A. I think it was Room 124.
- 2 Q. Was that a six-man room as well?
- 3 | A. No, it was not. That was actually a foundation
- 4 room, the first stage of the three-tiered process at the
- 5 | Veteran's Restoration Quarters. It was a three-man room.
- 6 Q. Okay. Showing you another document about service
- 7 hours. This is Plaintiff's Exhibit 2 which has also been
- 8 stipulated as admissible and authentic, and we would like
- 9 to move it into evidence.
- 10 MR. CURRIDEN: No objection.
- 11 THE COURT: Let it be admitted.
- 12 (Plaintiff's Exhibit 2 is admitted.)
- 13 BY MS. RIPLEY:
- 14 | Q. Mr. Armento, do you recognize this form?
- 15 A. I do.
- 16 Q. Do you remember receiving it?
- 17 A. I do. It wasn't personally given to me. It was
- 18 taped to my room door.
- 19 0. Which room?
- 20 A. Room 124.
- 21 | Q. Okay. So it was after you moved into your pillar.
- 22 Is that the first stage?
- 23 A. No foundation.
- 24 | Q. Excuse me. After you moved into your foundation
- 25 room. Where does it say that you are assigned?

- 1 A. It says at the bottom in old bold letters: You
- 2 | are assigned to the computer lab. See computer lab
- 3 | supervisor B. Storms, Byron Storms.
- 4 Q. Did you ever work in the computer lab?
- 5 A. I did not.
- 6 Q. Why not?
- 7 A. I was already employed, or working, excepting the
- 8 duties of the front desk manager.
- 9 Q. What does this form say at the top about service
- 10 | hours for someone who is already employed?
- 11 A. Well it basically lays out the requirements for
- 12 | service hours. And it says if you're unemployed you have
- 13 to do 20 hours a week. If you're a part-time employee
- 14 | and doing less than 20 hours per week you do 10 service
- 15 | hours. And then, also, for a part-time student less than
- 16 | 12 credit hours you do 10 hours per week. Residents
- 17 | working and attending school are exempt.
- 18 Q. Okay. At this point, were you employed?
- 19 | A. I was working at the front desk. So, like I said,
- 20 this was -- this document does not have a date on it, but
- 21 I knew that it was not the first day that I arrived that
- 22 | I received this but I had already started at the front
- 23 desk -- been accepted as a front desk manager, the duties
- 24 and responsibilities.
- 25 Q. Let's talk about the front desk job. The parties

- 1 have stipulated your first day at the front desk was
- 2 | September 8th. Do you remember how you ended up working
- 3 at the front desk?
- 4 A. Yeah. So while I was in the intake room there was
- 5 a front desk manager who was also there, and his name was
- 6 | Shawn Hildebrandt, and he and I became good friends. He
- 7 was like the first friend that I had there. He kind of
- 8 explained that -- we got to know each other, and he
- 9 thought I would make a good front desk manager. So he
- 10 had submitted my name to the front desk supervisor, a guy
- 11 | named Randy Gamble.
- 12 Q. So then did Randy Gamble approach you?
- 13 A. No. No, he did not. I was asked to come to the
- 14 | front desk and meet him.
- 15 Q. Okay. Did you apply for this position at the
- 16 | front desk?
- 17 A. No, not really. It was just more or less a meet
- 18 and greet. Randy just asked me, you know, I guess a few
- 19 basic questions. I don't really recall what they were.
- 20 It was just more or less -- I think he just wanted to get
- 21 | a read of who I was, what I looked like, whether or not I
- 22 | had any disabilities, whether I could form sentences and
- 23 that sort of thing.
- 24 \mid Q. So, other than that conversation with Mr. Gamble,
- 25 did you interview for the position?

- 1 A. No. I did not submit a resume. I did not sit
- 2 down and go through any sort of interview process. No.
- $3 \mid Q$. What was your job title at the front desk?
- 4 A. I was a front desk manager.
- $5 \mid Q$. Okay. And were there other front desk managers?
- 6 A. There were.
- 7 Q. Was that an existing position already?
- 8 A. Yes, it was. Front desk managers -- at any given
- 9 time there can be two of them on the front desk, and they
- 10 | would be at opposite ends of a very long, probably,
- 11 | 15-foot front desk. The responsibility -- as you come in
- 12 the front door and look at the front desk, the
- 13 responsibility of the front desk manager on the right was
- 14 | to accept room keys from residents who were either coming
- 15 | in and signing in, or accept residents -- accept their
- 16 keys if they were leaving and signing out. I'd then give
- 17 them back their keys if they are coming in and signing
- 18 | in.
- 19 \mid Q. I'll ask you a little bit about what the front
- 20 desk manager did in just a minute.
- 21 A. I understand.
- 22 | Q. How many shifts were front desk managers scheduled
- 23 | for?
- 24 | A. Front desk managers were scheduled for three
- 25 | shifts in a 24-hour day.

- 1 Q. Do you remember what those three shifts were? The
- 2 | timing of them.
- 3 A. Yeah. They were eight-hour shifts. You can break
- 4 24 hours into eight hours. There was a midnight to 8:00
- 5 a.m., and I believe that was third shift. And then the
- 6 first shift started at 8:00 a.m. and went to 4:00 p.m.
- 7 And then from 4:00 p.m. to midnight, that was the second
- 8 shift.
- 9 Q. And, at a minimum, how many front desk managers
- 10 were scheduled per shift?
- 11 A. Two.
- 12 | Q. Were front desk managers also scheduled for Code
- 13 | Purple?
- 14 | A. You had to have front desk manager skills to
- 15 perform Code Purple duties, yes.
- 16 O. Okay. We'll come back to that.
- 17 What was your training to work at the front desk?
- 18 \mid A. Well it was on the job. There was nothing really
- 19 | special about it other than policies and procedures. It
- 20 | wasn't like I was -- there was any serious heavy
- 21 equipment or, you know, safety issues. I wasn't handling
- 22 | acetylene torches or anything like that.
- 23 | O. Were you given the front desk manual to review?
- 24 A. Yes, I was.
- 25 Q. I'd like to show you Plaintiff's Exhibit 13. I

- 1 believe this is also -- yes, it's also been stipulated as
- 2 admissible and authentic, and we would like to move it
- 3 | into objection.
- 4 THE COURT: Any objection?
- 5 MR. CURRIDEN: No objection.
- 6 THE COURT: Let it be admitted.
- 7 (Plaintiff's Exhibit 13 is admitted.)
- 8 BY MS. RIPLEY:
- 9 Q. Mr. Armento, if you would just take a moment, I
- 10 believe you have the ability up there to scroll through
- 11 exhibit.
- 12 THE COURT: I think you only have control over
- 13 whether or not he scrolls through it.
- 14 BY MS. RIPLEY:
- 15 | O. Never mind. Well then let me scroll to -- there's
- 16 | several duties listed in there that I want to ask you
- 17 about. Well while we're looking at the first page --
- 18 okay. On page one it says something about arriving.
- 19 | Item two: Please make it a point to arrive 15 minutes
- 20 early. Did you do that?
- 21 A. Yes. On my first day of -- actually, when I was
- 22 | told that, all right, I should come show up the next
- 23 | morning, Marty Creasey was my trainer and he was kind of
- 24 | like an assistant front desk supervisor. Randy Gamble
- 25 was the official supervisor. Marty told me it says in

- 1 | the manual you should show up 15 minutes beforehand but
- 2 | there's really more that you can do in that 15 minutes so
- 3 you should really show up a half hour before your shift
- 4 | -- before your shift begins.
- 5 Q. Okay. So on a routine basis what time would you
- 6 | arrive?
- 7 A. Well if I was doing first shift, which is 8:00
- 8 a.m. to 4:00 p.m. I would show up at 7:30.
- 9 Q. Okay. Still looking at page one of Exhibit 13.
- 10 The third item down there talks about security. Is that
- 11 | something you did as a front desk manager?
- 12 A. Yes. It says security rounds are a vital part of
- 13 what we do. And the presumption is there, of course, on
- 14 the front desk.
- 15 | O. I want -- don't read these out loud. Just look at
- 16 | what's on page 2 for a moment.
- 17 | A. Okay.
- 18 Q. Are there any front desk responsibilities on there
- 19 that you did not have to perform?
- 20 A. Some of these refer to other shifts, but I have
- 21 | worked all three shifts during my time at the VRQ. And,
- 22 yes, I performed all of these tasks.
- 23 Q. Okay. There's just one more page, page 3, and
- 24 | there's a couple more things on there. So if you would
- 25 do the same thing and just look at them on your own.

- 1 Were you asked to do all of those things as a
- 2 | front desk manager as well?
- 3 A. Yes. The last item -- I have never actually
- 4 called the Asheville Police Department, but it would have
- 5 | been -- had there been an incident, I would have more
- 6 than likely had to clear it with Randy Gamble and then
- 7 follow his instructions.
- 8 Q. Okay. Going back to your first day at the front
- 9 desk, and I believe you said Marty Creasey was training
- 10 you. Did you fill out a time sheet that day?
- 11 A. No, I did not.
- 12 Q. Did you keep a record of your own of the time you
- 13 worked?
- 14 A. I did.
- 15 O. Why?
- 16 | A. Well there was no time clock, no time sheet given
- 17 to me, and this was more or less on the job training and
- 18 | I was in a federal program. And, also, I was -- I have
- 19 bills to pay. I figured at some time I would be
- 20 compensated for my time so I kept track of my hours.
- 21 Q. Did you ever start filling out an ABCCM time
- 22 | sheet?
- 23 A. Yes, I did.
- 24 Q. When did you start doing that?
- 25 A. I believe that was the 14th of September, 2015. I

- 1 was told that I was going to be hired or go on payroll.
- 2 Q. Who told you that?
- 3 A. That was -- well Randy Gamble confirmed it, but I
- 4 | believe it was Shawn Hildebrandt who told me that I was
- 5 going to be hired on the front desk.
- 6 Q. Did Mr. Gamble tell you what you would be paid?
- 7 A. Yes.
- 8 Q. Do you remember what that amount was?
- 9 A. Yes. It was \$9 an hour.
- 10 Q. Did Mr. Gamble give you an offer of employment in
- 11 | the temporary -- Transitional Employment Program?
- 12 A. No, he did not.
- 13 | Q. Okay. Showing you Plaintiff's Exhibit 16 which I
- 14 | believe you-all have stipulated admissible and authentic.
- 15 Yes, already stipulated.
- 16 We would like to move this into evidence.
- 17 THE COURT: Any objection?
- 18 MR. CURRIDEN: No objection.
- 19 THE COURT: Let it be admitted.
- 20 (Plaintiff's Exhibit 16 is admitted.)
- 21 BY MS. RIPLEY:
- 22 Q. What is this form?
- 23 A. It says ABCCM Employment Enrollment and Change
- 24 | Notice Form.
- 25 Q. Who is the employee it identifies?

- 1 A. It is me. It says Greg Armento at the top.
- 2 Q. What's the status selection?
- 3 A. Full-time.
- 4 Q. The effective date?
- 5 A. September 30th 2015. 9/30/15.
- 6 Q. And it shows \$9 an hour; right?
- 7 A. It does.
- 8 Q. Who is it signed by at the bottom?
- 9 A. The program director was Mary Sczudlo at the time.
- 10 Q. Did you actually meet with Mary Sczudlo at the
- 11 | time?
- 12 A. I did not.
- 13 Q. Does this form say anything about the Transitional
- 14 | Employment Program?
- 15 A. It does not.
- 16 Q. Are there any other wage rates disclosed on this
- 17 | form other than \$9?
- 18 A. No. None that I can see.
- 19 Q. So when did you first learn you were not going to
- 20 be paid for all of your work time as a front desk
- 21 manager?
- 22 | A. Well I began to suspect I was not going to be paid
- 23 | for those first days that they called training, and I
- 24 | believe that was something like ten or 12 days. When the
- 25 | -- I was explained how to fill out a time sheet. When

- 1 that was explained to me Randy Gamble says, okay, well
- 2 | you're going to come in and you're going to fill out a
- 3 time sheet now that you're going to be paid for your work
- 4 on the front desk. And I was told that the hours between
- 5 8:00 a.m. and 4:00 p.m. Monday through Friday those hours
- 6 do not get written down on the time sheet. You will not
- 7 be paid for those. Do not write down any times over
- 8 eight hours a day. If you do work more than eight hours
- 9 a day that has to be approved if it's going to be paid.
- 10 | So you need prior approval to get paid for those eight
- 11 hours, for more than eight hours in a day. Let's see.
- 12 Also, I would get paid for anything on midnight to 8:00
- 13 p.m. which I believe is --
- 14 O. You mean midnight to 8:00 a.m.?
- 15 | A. Midnight to 8:00 a.m., correct. And I believe
- 16 that is called third shift. And then also from 4:00 p.m.
- 17 to midnight, and that is called second shift. And those
- 18 were payable. Now there's two days left and that would
- 19 be Saturday and Sunday. If you did work Saturday and
- 20 | Sunday between the hours of 8:00 a.m. in the morning to
- 21 | 4:00 p.m. in the afternoon you could get paid for those
- 22 | two days.
- 23 | Q. Were any of these instructions in writing?
- 24 A. No, they were not.
- 25 O. Okay.

- 1 A. They were verbally expressed to me.
- 2 Q. So when you learned that you were not going to be
- 3 paid for all of your time, were you confused?
- 4 A. A little bit. I was happy to get a job. Part of
- 5 | -- I had very few modest bills. I had everything that I
- 6 had ever owned and created in storage down in Orlando,
- 7 Florida. I think the bill at the time was something like
- 8 \$150, something like that, a month. And then I had a
- 9 cell phone bill which to me it, you know, is a necessity,
- 10 especially in this age. Finally, I also had a credit
- 11 card bill, not a great big, huge hit on my credit, but I
- 12 | had one, and maintaining my credit was important to me.
- 13 So being paid was my first priority. The concern about
- 14 unpaid hours at that time had to take a backseat to
- 15 getting a check and meeting my financial obligations.
- 16 | Q. Okay. I just wanted to make sure this was clear
- 17 | from a minute ago when you were talking about the
- 18 instructions about filling out the time sheet. Who gave
- 19 | you all of those instructions?
- 20 A. That was my front desk supervisor, Randy Gamble.
- 21 Q. Okay. You also just mentioned Orlando. When you
- 22 were in Orlando did you have a job?
- 23 | A. Yes. I had a very successful career in
- 24 | advertising and marketing. I worked with Disney, I
- 25 worked with Lockheed Martin on various defense

- 1 | contractors and, also, contracted out on my own. It was
- 2 | a very marketable skill that I still have. I can build
- 3 | websites that adapt themselves not just to computer
- 4 screens but to cell phones. It's called a responsive web
- 5 design. I'm also a writer, a photographer, and I do some
- 6 | video editing.
- 7 Q. Did you ever have a job in Orlando where you
- 8 | actually worked under a supervisor?
- 9 A. Yes. Yes, several times, especially at Lockheed
- 10 | Martin and on Disney property.
- 11 | Q. And did you have actual schedules? Work
- 12 | schedules?
- 13 A. Yes.
- 14 \mid Q. Did you ever have trouble arriving on time?
- 15 A. No, not really.
- 16 Q. Okay. I want to go back to -- we were just
- 17 | talking about your unpaid work. Did you complain to
- 18 anyone about not getting paid for all your work?
- 19 A. Yes, I did. I was -- I'm trying to think. Some
- 20 | time in November, like the first of November, that first
- 21 week there, I decided that, you know, I had concerns
- 22 | about it. So I talked -- the first person I talked to
- 23 was my case manager, Slim Jones. I figured he's the one
- 24 | that -- he's my representative to ABCCM, so I expressed
- 25 to him that I had concerns I'm not getting paid for all

the hours that I'm working on the front desk. And Slim told me that, well, that's kind of a front desk thing;

you need to deal with Randy Gamble at that time. I was really kind of taken aback by that.

I was looking for an advocate and, so, I went and talked to Randy Gamble about that as well. And then also I believe I talked to the operations manager at the time, which was Marc Monacelli. I know I had at least three conversations with Randy Gamble and Slim Jones, my case manager, who are the ones I had conversations with.

Q. Did you go to the U. S. DOL to complain?

to me.

A. Yeah. After -- I wasn't satisfied with any of the answers I was getting from anybody at the ABCCM, so I went to the U. S. Department of Labor in the federal building downtown Asheville. And I was -- I had questions about whether or not there were special exemptions for nonprofits and that sort of thing. After they explained to me what the law was I felt satisfied there was no special exemption that they could highlight

So then I went over to ABCCM's office at the -- I believe that is Chestnut Street, or it was just across 240, And I asked to speak to someone. The receptionist then explained there is someone in accounting or payroll that can tell me why I'm not getting paid for all my

- 1 hours.
- 2 Q. What happened after that?
- 3 A. There was no substantive answer coming from the
- 4 offices at ABCCM. That process that I just explained is
- 5 | what we would call in the military the "chain of
- 6 command. "You know I'd take it up with, you know, my
- 7 | immediate superviser or my case manager in this. So I
- 8 | felt like I had done all that I could on that day. I
- 9 went back to the VRQ, and then I think my room phone
- 10 | rang, or maybe the house manager came up and knocked on
- 11 | my door. But I was notified my presence was requested at
- 12 | the -- in the director's office.
- 13 Q. Who was the director at that time?
- 14 A. Mary Sczudlo was the director.
- 15 Q. Did you meet with Mary Sczudlo?
- 16 A. Yes, I did. There were also two other people in
- 17 | the office besides me. There was Randy gamble, my front
- 18 desk supervisor, and the director of operations was Marc
- 19 Monacelli.
- 20 Q. So, after you met with them, did anything change?
- 21 A. Well I think during that conversation there was
- 22 | some disagreement about how many service hours I had so
- 23 they agreed to do a review -- not how many service hours
- 24 | I had accumulated but how many service hours that I
- 25 | needed to perform. And the result of that meeting was

1 that they would review. That was the result of the 2 meeting.

- 3 Q. Ultimately, they did change your service hours; 4 right?
 - A. Yes, along with all the other front desk managers now had to perform service hours as well. I was -- the part about this that had me mostly confused was that the requirements, as I just read on the requirement sheet for service hours, were either ten or 20. The threshold between part-time and full-time was 20 service hours. So if I did 21 service hours -- excuse me, 21 working hours, then I was considered full-time. The service hour requirement sheet that is in the record doesn't say anything about full-time. It just says if you're doing 20 or less then you're considered part-time. I was doing 40 hours on the front desk. But the confusing -- that was partly confusing.

But the biggest conundrum was that I was working in increments of eight hours on the front desk, but they were taking full days of my front desk Monday through Friday between 8:00 a.m. and 4:00 p.m. and subtracting eight, 16, 24, 32 hours, and none of those numbers are on those service hours requirement sheet. So I was going, what's happening to the rest of those hours? So, as a result of that meeting, there was a review and a

- 1 spreadsheet was generated, and my case manager called me
- 2 | in to his office to review a spreadsheet and the results
- 3 | for review of my service hours.
- 4 Q. Were you given a copy of that spreadsheet?
- 5 A. No. The spreadsheet that was shown to me was on
- 6 | -- was printed, and it was an Excel sheet. I've seen
- 7 enough Excel sheets. Some of the brackets were numbered,
- 8 brackets were colored. The numbers were kind of small.
- 9 I had one cataract at the time so that's why I asked for
- 10 a copy of the spreadsheet. And I was told by my case
- 11 | manager they would be credited on the payroll ten hours,
- 12 | and then on the next payroll -- paycheck I would be
- 13 credited another ten hours. And based on what I just
- 14 told you, that there were ten hours, was -- the
- 15 | mathematics still did not line up because I was still
- 16 | being subtracted eight hours, 16 hours, 24, 32 hours, and
- 17 such.
- 18 | Q. So did you go complain to someone outside of
- 19 ABCCM?
- 20 \mid A. I told the -- the result of that meeting was that,
- 21 | well, I'm still not satisfied at that point, and then I
- 22 | started to look at what my options were from this point
- 23 on. I had not gotten any -- still don't have a labor
- 24 | advocate in my life from the U. S. Department of Labor
- 25 from -- or ABCCM staff. So I started to catalog and

- 1 write and email because I thought, well, my next recourse
- 2 | is to write my representatives, you know, federal and
- 3 state and, also, maybe the North Carolina Department of
- 4 Labor, maybe some attorneys. You know, where does this
- 5 go from here? You know I think I've followed the chain
- 6 of command as best I could.
- 7 Q. Did you write to Senator Tillis' office?
- 8 A. I did. I wrote a document. It's a fairly
- 9 complicated process because of the -- the service hours
- 10 requirement sheet doesn't say it's from Sunday to
- 11 | Saturday. That's what -- it doesn't define what a week
- 12 was, but I was being paid from Thursday to Wednesday. So
- 13 | I wound up writing something like an 11-page document but
- 14 | I supported it with PDFs and, you know, documentation of
- 15 how I -- I explained what the conditions were.
- 16 | Q. And did Senator Tillis's office look into your
- 17 | complaint?
- 18 | A. Well I did send the letter to Senator Tillis'
- 19 office, my federal representative, and I sent it to the
- 20 | North Carolina Department of Labor and various attorneys
- 21 | -- employment attorneys. Senator Tillis' office
- 22 | responded. I heard back from his -- a gentleman from his
- 23 | constituent advocacy office.
- 24 Q. And what did you hear?
- 25 A. Well he says they took my concern to heart and

- 1 | that they had a -- I had to sign and return a constituent
- 2 | advocacy -- it's so hard to say -- advocacy release so
- 3 that they could look into the issue on my behalf, which I
- 4 did. And during the conversation, the followup
- 5 conversation, he had said that they were sending letters
- 6 of inquiry to the VA and the U. S. Department of Labor.
- 7 Q. And did they ever tell you what the result of
- 8 their investigation was?
- 9 A. Well I had worked -- the results -- the first that
- 10 I knew about it was that I had worked a midnight shift
- 11 and I was off during the day the next day. I stayed up,
- 12 | and my phone rang when I was off campus and it was
- 13 Whitney Lott, I believe, from the VA. That's her name,
- 14 and she was asking about being a front desk manager and
- 15 unpaid hours. So I connected the two and said that,
- 16 | yeah, there's an issue. I'm working 40-plus hours, and
- 17 I'm in a federal benefit that -- and I was not getting
- 18 paid, you know, the service hour departments. I
- 19 explained the ten hours or 20 hours were required but
- 20 they were subtracting eight hours, 16, 24, 32. There's
- 21 | no deductions on my check; I've got nothing to show for
- 22 | it.
- 23 | O. All right. I'd like to show you --
- 24 THE COURT: Before you move on to something else,
- 25 | Ms. Riply, is this a logical time for us to go ahead and

- 1 take the lunch break?
- 2 MS. RIPLEY: It would be. Your Honor, I think in
- 3 about five minutes it would feel more logical --
- 4 THE COURT: Okay.
- 5 MS. RIPLEY: -- but I defer to you.
- 6 THE COURT: I'll let you go five more minutes.
- 7 But get to a stopping point because it's time for us to
- 8 take a break.
- 9 BY MS. RIPLEY:
- 10 Q. I'm showing you Plaintiff's Exhibit 19.
- 11 A. I see it.
- 12 Q. Do you recognize this letter?
- 13 A. I do.
- 14 Q. Did you see a copy of this letter?
- 15 A. I did.
- 16 0. Who is this from?
- 17 | A. This is from Senator Thom Tillis' office.
- 18 Q. Who is it to?
- 19 \mid A. It is to me. It was mailed to me along with -- I
- 20 | believe this is the cover letter, or maybe there was --
- 21 Q. I don't believe it was to you. (Indicating.)
- 22 | A. Oh, I see. I understand. There you go. There
- 23 was a cover letter. This was the enclosure to the cover
- 24 letter.
- 25 | O. So who is this letter addressed to?

- 1 A. This is addressed to Senator Thom Tillis.
- 2 Q. Who is it from?
- 3 A. The director of the VA medical center in
- 4 Asheville, Cynthia Bryfold.
- 5 Q. Did you receive a copy of this?
- 6 A. This is a copy that I did receive.
- 7 Q. Okay. Why were you provided a copy of this?
- 8 A. I'm sorry?
- 9 Q. Why were you provided a copy of this?
- 10 | A. This was the Senator Tillis response to the
- 11 | constituent advocacy complaint that I filed with his
- 12 office.
- 13 Q. Were you happy with this response?
- 14 A. No. No, I was not. It basically parroted back --
- 15 MR. CURRIDEN: Objection to the relevance and
- 16 hearsay.
- 17 THE COURT: The relevance?
- 18 MR. CURRIDEN: The letter is hearsay. It's also
- 19 irrelevant.
- 20 MS. RIPLEY: I haven't asked --
- 21 THE COURT: Right. The question is whether he is
- 22 | happy with what the letter says. There isn't a pending
- 23 question about the contents of the letter.
- 24 MR. CURRIDEN: Okay.
- 25 THE COURT: So your objection is overruled at

- 1 | least on the grounds that you gave.
- 2 MR. CURRIDEN: I believe the witness was about
- 3 the start reading from the letter is the reason for the
- 4 objection, Your Honor.
- 5 THE COURT: Mr. Armento, listen to the question
- 6 and answer what you were asked. It was a yes or no
- 7 question of whether you were happy with the contents of
- 8 the letter.

9

FURTHER DIRECT EXAMINATION

- 10 BY MS. RIPLEY:
- 11 | Q. Were you happy with the result?
- 12 A. I was not.
- 13 | Q. Why were you not happy? Without reading from the
- 14 letter.
- 15 | A. Because it basically parroted back the complaint
- 16 | that I had filed with his office originally in the email
- 17 | with supporting documents. It basically affirmed what I
- 18 had told them but there was no result. And the VA seemed
- 19 to be okay with writing back the same thing that I had
- 20 complained of. It just seemed sort of a catch-22 to me.
- 21 MS. RIPLEY: Your Honor, we would like to move
- 22 | this into evidence to show he was on notice of the result
- 23 of the investigation.
- 24 THE COURT: Is there an objection?
- 25 MR. CURRIDEN: I'll withdraw the objection, Your

1 Honor.

THE COURT: Okay. It is offered for the limited purpose of showing notice to the plaintiff. It is allowed for the limited purpose of showing notice to the plaintiff of the contents.

6 MS. RIPLEY: Your Honor, I think now would be an okay time to stop.

THE COURT: All right. We're going to go ahead and take the lunch break. We're stopping a few minutes late so let's come back at, say, 2:05.

Ms. Brooke, Ms. Ripley, what's the program for this afternoon? How much longer do you expect to take on direct with Mr. Armento?

MS. RIPLEY: It's a little bit hard to predict, but I think 30 minutes to an hour on direct. He is the last witness we plan to call.

THE COURT: Okay. Mr. Curriden, how long do you expect to take on cross-examination with the plaintiff?

MR. CURRIDEN: I expect it to be about an hour.

THE COURT: Okay. So it sounds like the plaintiff is going to get to the end of plaintiff's evidence before the afternoon break. If you're planning to present any evidence you need to be ready with your witnesses before the afternoon break.

Roughly speaking, how long do you anticipate your

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1
   evidentiary presentation is going to be?
 2
          MR. CURRIDEN: We plan to call Mr. McElyea, and
 3
    then I expect his testimony to take an hour to an hour
 4
   and a half, and then we have two roommates whose
    testimony will be probably 30 minutes each. So that
 5
    takes us to two and a half hours, approximately, and then
 6
 7
   Mary Sczudlo who will be an hour or less.
 8
          THE COURT: So you may or may not finish today.
 9
    It will be a close case one way or the other.
10
                           Correct, Your Honor.
          MR.
               CURRIDEN:
                       That certainly helps me with planning
11
          THE COURT:
    our schedule. Let's be back here at 2:05.
12
13
          Marshal, please recess us to 2:05.
14
                     (Off the record at 1:05 p.m.)
15
                     (On the record at 2:05 p.m.)
16
          THE COURT:
                       Is there anything we need to address
17
   before we resume the presentation of the evidence?
18
   Anything for the the plaintiff?
19
               RIPLEY: No, Your Honor.
          MS.
20
          THE COURT: Anything for the defendant?
21
          MR.
               CURRIDEN: No, Your Honor.
22
          THE COURT: Okay. Mr. Armento, if you would
23
   please return to the witness stand. You were previously
    sworn, and you remain under oath until the trial is over.
24
25
                         I understand.
          THE WITNESS:
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- 1 (Witness resumes the stand at 2:05 p.m.)
- THE COURT: You may cross-examine this witness,
- MS. RIPLEY: Your Honor, I had a few more
- 4 questions.

7

- 5 THE COURT: Oh, excuse me. I thought we were at a
- 6 different place. Go ahead. You may continue.

FURTHER DIRECT EXAMINATION

- 8 BY MS. RIPLEY:
- 9 Q. Mr. Armento, I'm going to ask you a couple more
- 10 questions about your work at the front desk. Were you
- 11 required to attend a meeting of front desk managers?
- 12 A. Yes. There was a front desk manager's meeting
- 13 | every Monday morning at 9:00 a.m.
- 14 Q. Who conducted those meetings?
- 15 | A. The front desk supervisor, Randy Gamble.
- 16 Q. Were you required to attend?
- 17 A. Yes, I was required to attend.
- 18 Q. Who else was required to attend?
- 19 A. Well at all front desk manager meetings all front
- 20 desk managers were required.
- 21 | Q. While you were a front desk manager did any
- 22 | outside volunteers ever attend that meeting?
- 23 A. No, they did not.
- 24 \mid Q. Did you ever work with an outside volunteer at the
- 25 | front desk?

- 1 A. No, I did not.
- 2 Q. Did you ever know of any outside volunteers
- 3 working at the front desk while they were there?
- 4 A. No. None that I was aware of.
- $5 \mid Q$. Did your job as a front desk manager cause you to
- 6 come in contact with a truck driving school?
- 7 A. Yes, it did.
- 8 Q. Tell me about that. What happened?
- 9 A. Well as part of my front desk manager duties we
- 10 | had performed security rounds. It didn't matter -- all
- 11 three shifts had to perform them just the interval was
- 12 different for each. Included on the grounds is a
- 13 | building called -- what's called the "Acts" building,
- 14 | A-C-T-S, and I guess that's short for "activities
- 15 | building." And there were -- there was a truck driving
- 16 | school, a truck driving institute, on campus there for
- 17 | veterans to take advantage of. There were several
- 18 tractors and trailers parked on there, as well as you had
- 19 to check their doors to make sure they were looked after.
- 20 You had to walk around the "Acts" building, and if it was
- 21 open you'd have to perform security -- a little security
- 22 | sweep on the inside. Why was the door open? You just
- 23 checked it and that sort of thing.
- 24 | Q. As a front desk manager did you come in contact
- 25 with any other businesses of ABCCM?

- Well, as part of that security, we also had to 1 Α. perform a security sweep in the kitchen when it was not in use. If it was daytime, not necessarily, there was 3 4 meals and activities and authorized personnel working in the kitchen. At nighttime, in the evenings, especially 5 after it -- in the midnight shift which I think was --6 7 this always gets me confused. I guess that's third shift, midnight to 8:00 a.m., had to perform security 8
- 9 sweeps, check all the doors to the kitchen and also had
- 10 to get a key to the door to the kitchen and bring out a
- 11 | lunch bag for all the guys --
- 12 Q. They used the kitchen to provide meals to you all,
- 13 | right, the residents?
- 14 A. Yeah. But there was another business run out of
- 15 there and it was called Culinary Commandos. It was
- 16 | basically a catering business for the veterans. There
- 17 was a culinary school there, a very successful culinary
- 18 school, on campus.
- 19 Q. Okay. I'd like to show you Plaintiff's Exhibit 14
- 20 which has been stipulated admissible and authentic, and
- 21 | we would like to move it into evidence.
- 22 THE COURT: Any objection?
- 23 MR. CURRIDEN: No objection.
- 24 THE COURT: Let it be admitted.
- 25 (Plaintiff's Exhibit 14 is admitted.)

- 1 BY MS. RIPLEY:
- 2 Q. So this is four pages, Mr. Armento. If you could
- 3 | just tell me what that first page is you're looking at.
- 4 What are the dates?
- 5 A. This looks like it begins on September 13th, and I
- 6 see my name second from the bottom. It says I'm off.
- 7 Then it says "train." Then it says it has me starting on
- 8 | the 14th. So I imagine this is September -- begins
- 9 September 13th 2015.
- 10 | Q. Okay. And your name appears under which heading?
- 11 A. Service hours.
- 12 Q. Okay. And on page 2 of this exhibit do you see
- 13 | your name?
- 14 A. I do. Same position. I'm second from the bottom.
- 15 0. What is the date?
- 16 A. It begins September 20th, and under the heading
- 17 | service hours still.
- 18 \mid Q. On page 3, can you just tell us the first date at
- 19 | the top?
- 20 A. It says October 18th.
- 21 Q. Where does your name appear on this one?
- 22 A. Oh. It's up near the top. I'm fifth from the
- 23 | top, and I'm under a heading called ABCCM.
- 24 | Q. Okay. On October 18th it has you working "CP."
- 25 What is "CP?"

- 1 A. Code Purple.
- 2 Q. Okay. And then over on the 23rd it says "mid to
- 3 eight." Is that midnight?
- 4 | A. That's correct. That would be third shift.
- 5 Q. Okay. I'd like to ask you a couple of questions
- 6 about your work as a van driver.
- 7 A. Okay.
- 8 | Q. The parties have already stipulated you did that
- 9 work from November 9th 2015 through July 3rd 2017 and
- 10 | that that was considered service hours. Can you tell us
- 11 | how you became a van driver?
- 12 | A. I believe it was some time -- I'm not sure right
- 13 | now. I know it was early 2015, and I was -- it was
- 14 during a front desk managers' meeting. Randy Gamble had
- 15 | requested or, actually, required the driver's license of
- 16 every front desk manager, or a copy of that driver's
- 17 license. After the meeting, I went up to the office and
- 18 | made a copy of my driver's license and gave it to the
- 19 | front desk supervisor. And the purpose, as it was
- 20 explained to me, was that they needed duty drivers at the
- 21 VRQ, and now one of the duties of front desk managers was
- 22 being a duty driver.
- 23 | Q. So was that part of Randy Gamble's job as front
- 24 desk supervisor to also schedule the drivers?
- 25 A. Yes, it was.

- 1 Q. Did he schedule the drivers?
- 2 A. Yes, he did.
- 3 Q. Did he schedule you to drive?
- 4 A. Yes, he did.
- $5 \mid Q$. At that time in 2015 was he the only person who
- 6 was scheduling drivers?
- 7 A. Well there was a new operations manager, a guy
- 8 | named Marc Monacelli, and they would coordinate -- I
- 9 think it was more Randy Gamble showing Marc some of the
- 10 procedures. Marc was more or less just kind of getting
- 11 his operations manager's legs by the time I got at the
- 12 VRO.
- 13 | Q. Okay. I think we've already heard about the van
- 14 | logs today. Did you fill out a van log when you drove
- 15 | the van?
- 16 A. Yes, I did.
- 17 | Q. Other than those van logs were you instructed to
- 18 | fill out a time sheet or any record?
- 19 A. No, I was not.
- 20 | Q. Did you get any instructions on how to track your
- 21 service hours as a van driver?
- 22 \mid A. No. I was never given any instructions.
- 23 Q. Did you fill out the van logs regularly?
- 24 A. Yes.
- 25 Q. Where were those kept?

- 1 A. They're behind the front desk. There were several
- 2 clipboards, like four or five. And those clipboards, of
- 3 course, had several sheets of van log records. The top
- 4 one was the one that you would record your -- the date
- 5 that you got -- you requested the van, or you received
- 6 the keys for the van and the clipboard. You would put
- 7 your name, also the time that you received the clipboard,
- 8 and the mileage in the van from when you got in the van,
- 9 and then also your destinations. And then you were also
- 10 | required to put how many passengers you took.
- 11 Q. And I think you said those were kept near the
- 12 keys. So did you have to pick up the keys from the front
- 13 desk?
- 14 | A. That's correct. If you were scheduled -- say you
- 15 | had Monday and Wednesday, Fridays, well your day would
- 16 start at 7:00 a.m. in the morning because the 7:15 van
- 17 run to the VA --
- 18 Q. Sorry. My question was just, did you go to the
- 19 | front desk to get your keys?
- 20 A. Yes, I did.
- 21 Q. Okay. And then could you get the keys any time
- 22 | you wanted?
- 23 A. No, I could not.
- 24 \mid Q. How did the people at the front desk know whether
- 25 they should give you the keys?

- 1 A. Well there was a schedule at the front desk. And
- 2 then also the -- it was a duty driver's schedule, and
- 3 then after a while it became routine. They knew I would
- 4 go up there and announce, hey, I'm Greg. I'm here for a
- 5 van. I'm doing the 7:15 van run.
- 6 Q. Did you drive unscheduled runs as well?
- 7 A. Yes, I did.
- 8 Q. Why were there unscheduled runs?
- 9 A. Well what would happen is sometimes someone would
- 10 come up and say, hey, I need to get to court, you know,
- 11 downtown, and that might be last minute or it might be a
- 12 | -- the case manager coming up saying he needs to get to
- 13 the bus station or whatever. So that would be one
- 14 | instance. Also, there could be emergency calls in the
- 15 | middle of the night. You could get a call in your room:
- 16 | Hey, Greg, we've got an emergency. We need to get
- 17 someone to the VA emergency room or maybe even Memorial,
- 18 Mission.
- 19 Q. Did you ever get calls like that in the middle of
- 20 | the night?
- 21 A. Yes, I did.
- 22 \mid Q. Who called you in the middle of the night?
- 23 | A. It was the front desk, who one of the front desk
- 24 managers happened to be.
- 25 Q. All right. But if a resident wanted to get a ride

- 1 downtown to the courthouse, I think is the example you
- 2 gave, does the resident come to you and say, Mr. Armento
- 3 please take me downtown?
- 4 A. No. They would talk to their case manager whoever
- 5 | if it was, and eventually they started to create kind of
- 6 like a logbook for people who had appointments they
- 7 needed to get to. That worked for a little while, but
- 8 for the most part nobody could go up there and say I
- 9 needed a ride. As a matter of fact, those runs that we
- 10 took to the VA, and then over to the Steadfast House
- 11 those were strictly van runs. If a guy wanted to go
- 12 downtown and jumped on the van run, jumped on the van, we
- 13 were supposed to report him. I mean he got off, or he
- 14 was saying I'm not going to the VA, I just need to go
- 15 downtown, that was not permitted.
- 16 Q. So as a driver doing a VA van run where were you
- 17 permitted to drive the van?
- 18 \mid A. It depends on the run. But the run that I drove
- 19 | most frequently was to the VA, Steadfast House, and the
- 20 return trips. But there were also other runs where I
- 21 | would, instead of going to the VA in the morning I would
- 22 drop students off over at AB-Tech and come back.
- 23 | Sometimes I would have to drive veterans out to ABCCM's
- 24 | south warehouses way out towards or in Enka, Candler, and
- 25 | also there's that one out Hendersonville Road, 25.

- 1 Q. Did you decide where you were going to drive, or
- 2 did someone tell you where to go?
- 3 A. No. It was ABCCM who told me what my destinations
- 4 were.
- 5 | Q. Did ABCCM have any paid drivers while you were a
- 6 driver?
- 7 A. The only paid -- there was always just one paid
- 8 driver, and everybody else was doing service hours.
- 9 Q. Okay. Did they advertise for paid van drivers
- 10 while you were a van driver?
- 11 A. Yes, they did.
- 12 Q. I'm going to show you Plaintiff's Exhibit 22. I
- 13 believe this has been stipulated admissible and authentic
- 14 | as well as, and we would like to move it into evidence.
- 15 MR. CURRIDEN: No objection.
- 16 THE COURT: Let it be admitted.
- 17 (Plaintiff's Exhibit 22 is admitted.)
- 18 BY MS. RIPLEY:
- 19 Q. What is this document, Mr. Armento?
- 20 A. This is a copy of a notice that was placed on the
- 21 operation manager's window, and it's listing the
- 22 | advertisement for paid employment the VRQ was looking for
- 23 drivers.
- 24 Q. Did you see this when it was posted?
- 25 A. Yes, I did.

- 1 Q. Do you remember roughly when that was?
- 2 A. It was late 2015, around November 2015.
- 3 Q. Okay.
- 4 A. Excuse me. No. That would be 2016 because in
- 5 November 2015 I was working the front desk.
- 6 Q. Do you remember when John Rogers was overrseeing
- 7 | van drivers?
- 8 A. Yeah. It was at that time. This was his notice
- 9 on his office window.
- 10 Q. I think I'm a little confused on what the time is
- 11 | --
- 12 A. Okay.
- 13 Q. -- because I think you said 2015. Then maybe
- 14 | that, I think, changed it to 2016?
- 15 A. That's correct.
- 16 Q. Do you remember roughly when this was posted?
- 17 | A. John Rogers became operations manager after Marc
- 18 | Monacelli. That happened late spring or early summer
- 19 2015. Part of John Rogers getting to know the front desk
- 20 | managers and the duty drivers was during those meetings
- 21 | -- he sat in on some of those meetings, and we expressed
- 22 | a need that we need drivers.
- 23 Q. Okay. Did you apply to be a paid driver?
- 24 A. Yes, I did. There was a sign-up sheet placed on
- 25 the front desk and it listed these same requirements, and

- 1 | you put your name and your room number, maybe your phone
- 2 | number, but for certain your name and your room number.
- 3 | Q. And were you ever offered a paid driving job?
- 4 A. After I left the front desk the offer was
- 5 communicated in such a way that I was led to believe that
- 6 I had a job as a van driver. It wasn't directly
- 7 expressed that the next person we're going to hire is
- 8 you, Greg. That was not directly expressed. But after I
- 9 left the front desk they said that we're going to put you
- 10 on schedule more now, and that was, like, a Monday,
- 11 | Wednesday. Then it became Friday and they said we're
- 12 going to be hiring more van drivers. So that was kind of
- 13 | like -- led me to believe that I had a VRQ job in my
- 14 | future as a van driver.
- 15 \mid Q. Why did you keep driving even though they never
- 16 paid you?
- 17 A. Well the service hours were required. That was --
- 18 | it was just -- it's in the handbook. It's expressed you
- 19 | talk to other veterans. And so the thing about -- I
- 20 would rather do van driving than working the kitchen or
- 21 the laundry or in maintenance or --
- 22 \mid Q. What did you think would happen if you didn't do
- 23 | service hours?
- 24 | A. Well if you didn't do service hours then you would
- 25 get strikes or possibly expelled. You would lose your VA

- 1 grant per diem benefit.
- 2 Q. Did anyone ever get written up for not performing
- 3 service hours while you were a resident at the VRQ?
- 4 A. Yes, they did.
- 5 | Q. I'd like to show you Plaintiff's Exhibit 20. Do
- 6 you know what this type of form is?
- $7 \mid A$. This is a VRQ incident report.
- 8 Q. As a front desk manager did you regularly handle
- 9 VRQ incident reports?
- 10 A. Every shift you were required to read the incident
- 11 reports from the previous shift or even the whole day.
- 12 Q. So was that a regular part of your job as a front
- 13 desk manager?
- 14 A. Yes, it was. Every shift change you had to read.
- 15 | There was a whole list of things. You had to perform an
- 16 effective shift change, and reading the incident reports
- 17 | from the previous shift or two shifts was required.
- 18 Q. Would the VRQ incident report -- were the VRC
- 19 | incident reports created as a regular course of business
- 20 of the VRQ?
- 21 A. Yes, they were.
- 22 \mid Q. After you saw them at the front desk what did you-
- 23 | all do with them? Did you file them somewhere?
- $24 \mid A$. Yes. There was -- we would create copies. One
- 25 | would go on the front desk supervisor's desk, one would

- 1 go in the person's case manager's folder so the case
- 2 manager was aware the front desk supervisor was aware
- 3 and, also, another one would go in to a three-ring binder
- 4 | for following shift.
- 5 Q. Were those maintained by the VRQ?
- 6 A. Yes, they were.
- 7 Q. Were the incident reports created by someone who
- 8 | had knowledge of the incident?
- 9 A. Yes. They were typically reported to the front
- 10 desk. Sometimes -- I happen to know in this case this
- 11 | incident report was created by Chef Cox.
- 12 Q. Do you know if it was created close in time to the
- 13 | incident that it speaks of?
- 14 A. Yes.
- 15 | Q. Your Honor, we would like to move Plaintiff's
- 16 Exhibit 20 into evidence.
- 17 THE COURT: Any objection?
- 18 MR. CURRIDEN: No objection.
- 19 THE COURT: Let it be admitted.
- 20 (Plaintiff's Exhibit 20 is admitted.)
- 21 BY MS. RIPLEY:
- 22 | Q. Mr. Armento, do you remember seeing this
- 23 particular incident report, Exhibit 20?
- 24 A. Yes, I do.
- 25 Q. And what was the resident written up for?

- 1 A. The kitchen relies on some veteran residents to
- 2 perform service hours in the kitchen. And this
- 3 particular veteran -- evidently, it says that he was --
- 4 | if I may read.
- 5 Q. You may read it.
- 6 A. Pardon?
- 7 Q. You may read it.
- 8 A. Tom has been scheduled on Tuesdays for two weeks
- 9 for breakfast shifts. He had to be called down for
- 10 service hours today after missing two shifts this weekend
- 11 due to illness. He was cursing, disrespectful to lead
- 12 cook Ron Abraham. Ron sent him out of the kitchen.
- 13 Please issue strike and warning that failure to C/O,
- 14 | continue resumed service hours is grounds for removal
- 15 from the per diem program.
- 16 0. Thank you.
- 17 | Shifting gears a little bit. Are you employed
- 18 | now?
- 19 A. No, I'm not.
- 20 Q. Are you in school?
- 21 A. Yes, I am.
- 22 | Q. Are you working towards a degree?
- 23 A. I am.
- 24 Q. What type of degree?
- 25 A. It's an Associate of Fine Arts.

- 1 | Q. Where are you enrolled?
- 2 A. At AB-Tech.
- 3 Q. How are you doing?
- 4 A. I'm doing really well, to my own surprise.
- 5 | Success in spite of myself.
- 6 Q. While you were at the VRQ did you look for jobs
- 7 outside the VRO?
- 8 A. I did.
- 9 Q. Did you ever find any jobs?
- 10 | A. Yeah. I was -- I had some success.
- 11 | Q. Where did you have -- with what employers did you
- 12 | have some success?
- 13 A. There was a small business, a fruit stand, Honey
- 14 | House, that was just down the road from the VRQ. Since I
- 15 did not own a vehicle, this was within walking distance
- 16 of me of where I lived at the VRQ. The owner had several
- 17 pieces of equipment that needed repair. Also, there was
- 18 | a surveillance system that was inoperative so he brought
- 19 | in a new cash register. I trained and wrote a manual for
- 20 how to operate the cash register. I never really worked
- 21 the counter for them because I don't know a whole lot
- 22 | about fruit freshness and stuff. But, yeah, he found my
- 23 skills -- my skill set useful.
- 24 Q. Did you ever refuse any jobs that were offered to
- 25 you while you were a resident at the VRQ?

- 1 A. Yeah. I have a friend of mine who has a web
- 2 design business, which I also do, and part of it was from
- 3 out of town like New York. This business was building
- 4 | websites, and they needed some people to be testing
- 5 those. But, no, I couldn't do that because the internet
- 6 at the VRQ was intermittent. Sometimes you could rely on
- 7 | it and sometimes you couldn't. At one point in time it
- 8 went out for 40 days. And I just found that -- that
- 9 would be irresponsible for me to take the job, especially
- 10 | from a close friend, and then not be able to fulfill my
- 11 | commitment to him.
- 12 Q. Okay. Showing you Plaintiff's Exhibit 7. And
- 13 I'll start with page 5. Do you know what this document
- 14 is?
- 15 A. I do now, yes.
- 16 Q. What do you mean by "I do now?"
- 17 A. I had never seen it before until discovery?
- 18 Q. Discovery in this litigation?
- 19 A. Yes.
- 20 Q. And can you state what this document is for the
- 21 record?
- 22 | A. Yeah. There are several agreements and --
- 23 | basically, it seems to be an outline for an interview
- 24 process and a contract for employment for 1,000 hours.
- 25 O. Okay.

- 1 A. If you go back to the Table of Contents I can
- 2 probably give you a better explanation.
- 3 Q. Since you said you're not familiar with it I don't
- 4 want you to do that. But that page 5 I was showing you,
- 5 | it said "temporary employment program manual;" right?
- 6 A. Yes.
- 7 Q. Now I'm showing you page 10 of Exhibit 7. This
- 8 participation agreement. Did you ever sign anything like
- 9 this?
- 10 A. No.
- 11 Q. Okay. I believe this has been stipulated
- 12 authentic and admissible as well.
- 13 MR. CURRIDEN: Yes.
- 14 MS. RIPLEY: Okay. We'd like to move this into
- 15 evidence as Exhibit 7.
- 16 THE COURT: Any objection?
- 17 MR. CURRIDEN: No objection.
- 18 THE COURT: Let it be admitted.
- 19 (Plaintiff's Exhibit 7 is admitted.)
- 20 BY MS. RIPLEY:
- 21 Q. And my last document for you, Mr. Armento, is
- 22 | Plaintiff's Exhibit 17. Do you recognize this document?
- 23 A. Yes.
- 24 Q. Can you read the title at the top?
- 25 A. "ABCCM Employee Enrollment and Change Notice

- 1 Form."
- 2 Q. What is the effective date of change?
- 3 A. The effective date is June 1st 2016.
- 4 Q. Okay. What does it say down there next to
- 5 | "employee signature?"
- 6 A. "Refused to sign."
- 7 Q. Is that true? Did you refuse to sign this?
- 8 A. Yes, I did.
- 9 Q. Why?
- 10 \mid A. Well it says I was being removed from the 1,000
- 11 | hours completed, and I was not in the 1,000 hours
- 12 program.
- 13 Q. When did you learn that ABCCM thought you were in
- 14 the 1,000 hours program?
- 15 A. I was in a front desk manager's meeting on Monday
- 16 morning, and there was -- I had asked a question about,
- 17 can we not get the schedule for the front desk manager's
- 18 work week done before Sunday of the week that it started.
- 19 And I was -- the front desk supervisor asked me, what do
- 20 | you need to know that for? I said well I like to be able
- 21 to plan my life. He said well you're not going to be
- 22 | needing to do that much more. You've got 50 hours left
- 23 on your 1,000 hours. So you just -- you don't need to
- 24 have the schedule done earlier than that.
- 25 Q. Okay. You said it was a Monday morning at a front

- 1 desk manager's meeting, but when in time was it?
- 2 A. Oh. That was probably -- I think probably early
- 3 April of 2016.
- 4 Q. Okay. So getting close to this date of June 1st
- 5 2016?
- 6 A. Yes.
- 7 Q. And had you -- prior to learning that they thought
- 8 you were in the 1,000 hours program had you heard of the
- 9 1,000 hours program?
- 10 A. Yes, I had. You work a front desk shift with
- 11 other desk managers and you have time to have
- 12 | conversations during the slow hours. And it had come up
- 13 | that some other desk managers were in the 1,000 hours
- 14 program.
- 15 Q. Okay. So other desk managers knew they were in
- 16 the 1,000 hours program and they told you?
- 17 A. They did.
- 18 \mid Q. Your Honor, we would like to move Exhibit 17 into
- 19 evidence.
- 20 MR. CURRIDEN: No objection.
- 21 THE COURT: Let it be admitted.
- 22 | (Plaintiff's Exhibit 17 is admitted.)
- 23 MS. RIPLEY: I have no further questions at this
- 24 point.
- 25 THE COURT: Cross-examination.

- 1 MR. CURRIDEN: Yes, Your Honor. Thank you.
- 2 CROSS-EXAMINATION
- 3 BY MR. CURRIDEN:
- 4 Q. Good afternoon, Mr. Armento.
- 5 A. Hi.
- 6 Q. Just a little bit of your background. I
- 7 understand you're a veteran; correct?
- 8 A. That's correct.
- 9 Q. You served in the Army back in the mid '70s?
- 10 A. That's correct.
- 11 | Q. For a period of about nine months?
- 12 A. That's correct.
- 13 Q. And you were stationed at bases in Texas and
- 14 | Colorado?
- 15 A. That's correct.
- 16 Q. Okay. And it was a three-year enlistment, but you
- 17 | got out early on a hardship discharge?
- 18 A. Yes, that's correct.
- 19 Q. And after that you attended college on the G.I.
- 20 Bill; correct?
- 21 A. Yes. Methodist College in Fayetteville, North
- 22 | Carolina.
- 23 Q. All right. And shifting gears to your intake at
- 24 the VRQ in September of 2015. I'll show you a document
- 25 that's been marked as Defendant's Exhibit 1. If we

- 1 scroll to the top of that. That is an ABCCM client
- 2 | intake form; correct?
- 3 A. Yes. That's what it says.
- 4 Q. And if we go to page 7. There's your signature at
- 5 the end of it. Actually, this is part of one of the
- 6 plaintiff's exhibits that's already been admitted. But
- 7 | that's your signature at the end of that client intake
- 8 document; correct?
- 9 A. Well I believe it's my signature at the end of
- 10 this particular form. I signed my name more than once
- 11 that day.
- 12 Q. Okay. Just above your signature on that page it
- 13 | says by signing below you acknowledge that VRQ staff
- 14 reviewed our rules and this form with you and that you
- 15 agree to honor our ministry and comply with the
- 16 expectations of the program.
- 17 A. That's correct. That's what it says.
- 18 Q. And you agreed with that upon your intake on
- 19 September 2nd of 2015.
- 20 A. Yes, I did.
- 21 | Q. And then if we look at page 5 of that document --
- 22 of course, this is something that John Rogers is filling
- 23 out during the intake process with you.
- 24 A. That's right.
- 25 Q. And if we scroll down to -- what do you need to

- 1 accomplish in the next 30 days? And it says employment.
- 2 Is that correct that you were looking to become employed
- 3 | within 30 days?
- 4 A. Yes, it says that.
- 5 Q. Okay. And then get into primary care at the VA.
- 6 A. Yes, it says that.
- 7 Q. And then below that "VOL work," or volunteer work.
- 8 A. It says VOL work.
- 9 Q. Is that something you worked with John Rogers as
- 10 one of your objectives to checking in -- --
- 11 A. No. It was actually suggested to me.
- 12 Q. Okay. Are you saying you disagreed or you didn't
- 13 | agree?
- 14 A. No, I didn't agree. I mean I agreed with his
- 15 | suggestion. I said, okay, volunteer work. This is my
- 16 | first day at the VRQ. I had no idea what that entailed.
- 17 But if I could be of help I knew that was good for my
- 18 | spiritual health.
- 19 Q. All right. And then if we look at page 7 --
- 20 actually, page 8 is the one that we already discussed
- 21 | that you signed.
- 22 A. If that's a question, yes, that's --
- 23 Q. No, that was not a question.
- 24 A. Okay.
- 25 | Q. I thought we had -- there was one that we hadn't

- 1 been over but we already went over that.
- 2 You testified you were also provided a copy of the
- 3 VRQ resident handbook.
- 4 A. Yes, I did.
- 5 | Q. And I'd like to turn your attention to Defendant's
- 6 Exhibit 3, the VRQ resident handbook agreement. That's
- 7 your signature on that document; correct?
- 8 A. Yes, that is my signature.
- 9 Q. And you signed it on September 2nd of 2015?
- 10 A. Correct.
- 11 | Q. Which was the day of your intake at the VRQ?
- 12 A. Yes, it was.
- 13 Q. And it says I, Greg Armento, have received and
- 14 | read the Veteran's Restoration Quarters resident
- 15 | handbook. I have had the opportunity to ask questions
- 16 and fully understand all of its contents. I agree to
- 17 | follow all of the policies, rules and guidelines included
- 18 | in the handbook. I understand that if I fail to abide by
- 19 the written contents of this handbook I will be subject
- 20 to disciplinary procedures, including warnings, strikes,
- 21 | 90-day protocols and/or immediate dismissal from the
- 22 program.
- 23 A. Yes. I read that and understood it.
- 24 | Q. And you signed indicating your agreement with that
- 25 policy.

- 1 A. That's right.
- 2 Q. Let's take a look at the VRQ handbook. I think
- 3 this is a duplicate exhibit. We've got it as Exhibit 2,
- 4 Defendant's Exhibit 2. And there's a Director's Welcome
- 5 Letter. And this is part of what you reviewed in the
- 6 process of reviewing the VRQ resident handbook; correct?
- 7 A. Yes.
- 8 | Q. And about halfway down sentence that says you will
- 9 be asked. Do you see that?
- 10 A. Yes, I see that.
- 11 Q. It says you will be asked to give back as well or
- 12 to whom much is given, much is required. What I mean by
- 13 this is we will ask for your consideration, cooperation
- 14 | and respect. You will be asked to keep up your personal
- 15 | hygiene and keep your room sanitary. You will also be
- 16 assigned to an area of service on campus, such as the
- 17 | housekeeping department, maintenance, computer lab, front
- 18 desk. Once employed, you are no longer required to do
- 19 | service unless you want to. that was part of what you
- 20 | read and agreed to when you signed the VRQ resident
- 21 handbook.
- $22 \mid A$. Yes. I agree that is part of what I read and
- 23 agreed to.
- 24 | Q. And you understand at that time service hours were
- 25 | not paid work?

- 1 A. No, I did not.
- 2 Q. You did not understand that service hours were
- 3 unpaid?
- 4 A. That's correct. This is the first day that I'm at
- 5 the VRQ.
- 6 Q. You understood that service hours were required of
- 7 | people who were not employed; correct?
- 8 A. Yes, I understood that service hours were
- 9 required. If you did not perform them then displainary
- 10 actions could follow, and even removal from the program.
- 11 Q. And you testified about that a minute ago with
- 12 regard to that front desk incident report; right?
- 13 A. The front desk incident report is an example of
- 14 | what I just described, yes.
- 15 Q. And the individual in that report, Tom
- 16 | Constantini, he was never removed from the program was
- 17 he?
- 18 A. Yeah. By the time I left the VRQ, Tom Constantini
- 19 was not there at the VRQ.
- 20 Q. As far as you know he was not removed for failing
- 21 to do service hours.
- 22 \mid A. That's true, I do not know that for a fact.
- 23 \mid Q. And you understood that one of the main goals of
- 24 | your stay at the VRQ was permanent employment; correct?
- 25 A. I know employment or education, yes, those were

- 1 goals.
- 2 Q. And you were expected to do your part to achieve
- 3 those goals?
- 4 A. Yes, I was.
- 5 Q. And if we go to page 10 of the VRQ resident
- 6 | handbook, the part that discusses service hours. The
- 7 | first bullet point there says unemployed residents must
- 8 perform service hours to remain motivated and engaged
- 9 | with campus life.
- 10 A. Okay. While you were reading that my page was
- 11 jumping up and down.
- 12 | Q. I apologize for that. Are you able to see it now?
- 13 A. Okay. The first bullet point. Okay. All
- 14 unemployed residents must perform service hours to remain
- 15 | motivated and engaged with campus life.
- 16 Q. And the fact that it says "unemployed residents
- 17 | must perform service hours, " was that not an indication
- 18 to you that service hours were unpaid?
- 19 A. No, not at all. It does not say unemployed --
- 20 unpaid. It doesn't say free.
- 21 Q. Upon your intake you were also given, I think,
- 22 | what was marked as Plaintiff's Exhibit 3, and It's also
- 23 Defendant's Exhibit 5. If we could take a look at that.
- 24 | I'm sorry. It's Defendant's Exhibit 5.
- 25 The first sentence of that says: Service hours

- 1 are a program requirement for residents who are not
- 2 actively enemployed or attending school. If you are
- 3 required to perform service hours you will be assigned to
- 4 one of the following departments. Are you saying after a
- 5 | reading that you still did not understand that service
- 6 hours were not unpaid?
- $7 \mid A$. By the time I read that I was employed and working
- 8 at the front desk.
- 9 Q. Well I think you said earlier this was John
- 10 Rogers' writing.
- 11 A. No. This is -- it could be John Rogers's writing
- 12 | -- wait a minute. What is this? Was this -- okay. I
- 13 understand what this is. You're absolutely correct. And
- 14 | let me correct my own words. This was issued to me on
- 15 day one. Can you go back up to the top?
- 16 0. (Indicating.)
- 17 A. Service hours are program requirements for
- 18 residents are not actively employed or attending school.
- 19 If you are required to perform service hours you will be
- 20 assigned one of the following departments. There again,
- 21 this was pretty much the same words to the effect of what
- 22 | we just read in the resident's handbook. It does not say
- 23 | unpaid work, labor, service hours. It doesn't say you
- 24 | will perform free labor. So I just had an understanding
- 25 | that if I had a job I would not have to perform service

- 1 hours.
- 2 Q. It certainly doesn't say that you would be paid,
- 3 does it?
- 4 A. You know, that's just been the norm in my life and
- 5 | I guess everybody else's in America that you perform
- 6 labor, work, you get paid for it. Isn't that what our
- 7 | economy is based on?
- 8 Q. That unemployed people performing service should
- 9 be paid for those service hours?
- 10 \mid A. No. Those are your words not my words.
- 11 MS. RIPLEY: Objection, Your Honor. I think he's
- 12 asking the same question over and over again.
- 13 THE COURT: Overruled.
- 14 BY MR. CURRIDEN:
- 15 \mid Q. These documents don't say anything about getting
- 16 | paid, and there was no representation from anyone else
- 17 | that you would get paid for service hours; correct?
- 18 \mid A. Actually, there was. During my two years at the
- 19 | Veteran's Quarters there was the opportunity to get paid
- 20 | for hours as a duty driver. Those hours that I had been
- 21 working as service hours would become paid hours.
- 22 | Q. You're saying somebody told you that you would get
- 23 | paid for hours you worked as a duty driver?
- 24 \mid A. It was part of the sign-up sheet for service
- 25 | hours. There was an offer for payment there and, also,

- 1 working on the front desk, which is -- evidently, I was
- 2 working more than 40 hours in my first week there and
- 3 second week there and third week there but somehow the
- 4 service hours were being deducted, and I expected payment
- 5 for those.
- $6 \mid Q$. And at least by the time you became aware that
- 7 service hours were being deducted, by then you knew that
- 8 you were not going to be compensated for service hours;
- 9 correct?
- 10 A. That was a slow realization. You know, did that
- 11 happen the one day I woke up and understood that and was
- 12 | convinced of that? I could not put a finger on that
- 13 date. It was a slow realization because I was exhausting
- 14 | my chain of command. I talked to my case manager, I
- 15 \mid talked to my front desk supervisor, I talked to the U. S.
- 16 Department of Labor, and I talked to ABCCM. We actually
- 17 | had a meeting in the director's office where there was a
- 18 possibility that I was going to get paid for some of my
- 19 service hours.
- 20 | Q. But nobody from ABCCM -- you had that expectation
- 21 | but nobody from ABCCM was reinforcing that. Nobody was
- 22 | telling you you were going to get paid for service hours;
- 23 | correct?
- 24 \mid A. Well I believe that was the result of me getting
- 25 ten hours on one paycheck and another ten hours on

- 1 another one. I did get paid for what were previously
- 2 called service hours.
- 3 Q. Because those hours were moved into a different
- 4 | category?
- 5 A. Yeah.
- 6 Q. But there were still hours that stayed in the
- 7 | service hours category.
- 8 A. I'm confused by that question.
- 9 Q. When there was an adjustment made and you were
- 10 paid for an additional ten hours on two consecutive
- 11 paychecks, that's correct? You testified about that; is
- 12 | that right?
- 13 A. Well, yeah. You're talking about categories and
- 14 | service hour deductions that were never placed in
- 15 categories on my paycheck stub. The service hours were
- 16 | never recorded on paychecks, or I was never given a
- 17 receipt for it. So those categories that you were just
- 18 | talking about that's what I found confusing.
- 19 Q. And when -- but you would acknowledge that after
- 20 | your meeting with Mary Sczudlo you were told that you'd
- 21 get paid for an additional ten hours on two consecutive
- 22 | paychecks?
- 23 A. That is correct.
- 24 \mid Q. But you knew at that time there were still other
- 25 | hours that were considered service hours that you would

- 1 | not be paid for; is that correct?
- 2 A. That I was not paid for yet. But I knew it was
- 3 possible to get paid for service hours at that time.
- 4 Q. It was possible in your mind?
- 5 A. Well it was possible on my paycheck twice.
- 6 Q. You went through -- you testified that you went
- 7 through a week of training at the front desk.
- 8 A. Yeah. I believe it was a week or maybe ten days.
- 9 I started on the 8th. Yeah, okay, about a week. I
- 10 started on the 8th, and I think I got on payroll the
- 11 | 14th, if those numbers are accurate.
- 12 Q. You understood at that time that the hours would
- 13 be considered service hours and you would not be paid for
- 14 | them; is that correct?
- 15 A. No. I understood I was working on the front desk
- 16 and I was being trained as a front desk manager. No one
- 17 | had given me a time sheet. There was a potential for
- 18 being paid as a front desk manager so I kept track of my
- 19 hours. I knew there was a front desk shift log that
- 20 someone else was writing that said that Greg is now on
- 21 the front desk. We just had a shift change. Someone
- 22 else has just replaced Greg. I didn't believe in the
- 23 | accuracy of someone else's numbers so I kept my own hours
- 24 | in a notebook.
- 25 Q. I'd like to turn your attention to what's been

- 1 marked as Defendant's Exhibit 12, the last page of that
- 2 exhibit.
- 3 MS. RIPLEY: Objection, Your Honor.
- 4 THE COURT: What's the basis of your objection?
- 5 MS. RIPLEY: These documents have not been
- 6 authenticated.
- 7 THE COURT: He hasn't asked a question about it
- 8 yet.
- 9 MS. RIPLEY: I will wait. I will withdraw my
- 10 | objection.
- 11 THE COURT: Okay.
- 12 BY MR. CURRIDEN:
- 13 Q. You testified earlier that Slim Jones was your
- 14 | case manager; correct?
- 15 A. Yes, I did.
- 16 Q. And you would meet with him on a monthly basis
- 17 more or less; correct?
- 18 A. More or less. More less than more.
- 19 Q. And during the course of your meetings he would
- 20 keep notes of your discussion?
- 21 A. I believe he did. I didn't really see him type
- 22 | anything. It was not until discovery that I see these
- 23 case notes that you have on the screen in front of me.
- 24 | Q. All right. And these case notes were provided in
- 25 the initial disclosures in the beginning of this case;

- 1 | correct?
- 2 A. Yes, they were.
- 3 Q. The case notes from September 16th of 2015 say
- 4 | that you're staying sober and that you're hopeful you
- 5 | will get a paying job soon. Would it be correct that
- 6 you, as of September 16th of 2015, were hopeful of
- 7 getting a paying job?
- 8 A. No, that's not accurate, because by September 16th
- 9 I had a job at the front desk.
- 10 Q. And it says in the second sentence of the entry
- 11 | from 9/16 of '15: Veteran said that he has started
- 12 working at the front desk for his service hours. Would
- 13 | you disagree that that's accurate?
- 14 | A. Yes, I would, because I was hired on -- I started
- 15 performing the duties of a front desk manager on the 8th.
- 16 | I started -- was informed that I was going to start being
- 17 paid -- I believe that was on the 14th, and this is dated
- 18 the 16th. So I already had a paying job by this date.
- 19 Q. At that time you had not been to the personnel
- 20 department to fill out any forms or records?
- 21 A. Oh, that's true. I had not been to the personnel
- 22 department.
- 23 Q. And isn't it true that after your training at the
- 24 | front desk that Randy Gamble explained to you that you
- 25 were still expected to do service hours?

- $1 \mid A$. No, not really. He just told me that Monday
- 2 | through Friday were days between 8:00 a.m. and 4:00 p.m.
- 3 were days that I was not allowed to record my hours. He
- 4 didn't say why. He may have said those were service
- 5 hours but, you know.
- 6 Q. So he explained that those were service hours and
- 7 | you just didn't agree with that.
- 8 A. No. It wasn't for me to agree or disagree. He
- 9 didn't tell me which shift I would be on either. Now
- 10 | that I had been trained I could have gone on the night
- 11 shift or I could have gone on the afternoon shift.
- 12 \mid Q. When did Randy Gamble explain to you how to fill
- 13 out your time sheet?
- 14 A. I believe it was the day I showed up to work as a
- 15 | full-time employee that morning.
- 16 | Q. And can you tell me what day that was?
- 17 A. September 14th 2016. It would have been a
- 18 | Thursday.
- 19 0. And is it --
- 20 A. Excuse me. Because payroll starts on Thursday and
- 21 ends on Wednesday, or the work week does at ABCCM's front
- 22 desk.
- 23 \mid Q. And is it your testimony now that Randy Gamble did
- 24 | not explain to you at that point that you were still
- 25 expected to do service hours?

- 1 A. Well it seems to me that if I was going to be
- 2 | working from 8:00 a.m. to 4:00 p.m. Monday through Friday
- 3 those hours have been service hours. So he did not
- 4 expressly say that I was not going to perform service
- 5 hours. Consequently, I also understood that that same
- 6 | shift that I just described was paid on Saturday and
- 7 Sunday.
- 8 Q. I'm not sure if you answered my question.
- 9 A. Okay.
- 10 Q. Is it your testimony that Randy Gamble did not
- 11 explain to you on that occasion that you were still
- 12 expected to do service hours?
- 13 A. Boy, I'm having trouble with that one. Did he not
- 14 | explain? Would you please repeat it one more time? I'm
- 15 | really trying to understand.
- 16 Q. Did Randy Gamble -- did he or did he not explain
- 17 to you, when he explained how to fill out your time
- 18 sheet, that you were still expected to do service hours?
- 19 A. No, he didn't explain that.
- 20 Q. All right. Do you recall giving a deposition in
- 21 | this case?
- 22 A. Yes, I do.
- 23 Q. And you came to my office and I asked you a bunch
- 24 of questions -- first of all, the court reporter put you
- 25 under oath.

- 1 A. That's correct.
- 2 Q. And you answered those questions under oath as
- 3 truthfully as you could?
- 4 A. Yes, I could. Yes I did.
- $5 \mid Q$. All right. I'd like to have you look at
- 6 Defendant's Exhibit 16 which is marked for identification
- 7 purposes only and which is a transcript of your
- 8 deposition. We're going to look at page 92. I'm looking
- 9 at Line 8. And I'll read you the question and ask you if
- 10 I've read it correctly.
- So the question, starting at Line 8: "And
- 12 | sometime after being employed at the front desk, let me
- 13 ask you this, was there a period that you worked at the
- 14 | front desk where you understood that your work was
- 15 | service hours and not time for which you would be paid in
- 16 | cash?"
- 17 And your answer. Could you go ahead and read it
- 18 | there on Lines 13 through 16?
- 19 | A. "When Randy Gamble explained to me how to fill out
- 20 my time sheet that's when I became aware that I was not
- 21 going to be paid for all hours that I worked."
- 22 \mid Q. So Randy Gamble told you at that time that you
- 23 | were still expected to do service hours; is that correct?
- 24 A. No, he did not expressly tell me I was expected to
- 25 do service hours. I was -- could be working the midnight

- 1 | shift, could be working the day shift or the afternoon
- 2 | shift. This -- the way you formed that question is at
- 3 some time after being employed at the front desk. So,
- 4 | yeah, at some point after being employed at the front
- 5 desk I realized that I was not going to be paid for all
- 6 my service hours.
- 7 Q. According to your answer, that was when Randy
- 8 | first told you how to fill out a time sheet.
- 9 A. That's what it says. So is there a disconnect in
- 10 your mind that I need to answer?
- 11 | Q. That was your answer under oath at the time you
- 12 | gave your deposition; correct?
- 13 A. Yes, it is.
- 14 | Q. Looking back at your case notes with Slim Jones,
- 15 | which is marked as Defendant's Exhibit 12. I'm going to
- 16 go to the date of October 2nd of 2015. Are you familiar
- 17 | -- you have had a chance to review these case notes, have
- 18 | you not?
- 19 \mid A. Not this one particularly and recently.
- 20 Q. All right. On the first line there it says,
- 21 | "Veteran said that he's having problems at the front
- 22 desk. He said that he is working there part-time and
- 23 also doing his service hours there."
- 24 MS. RIPLEY: Your Honor, we object that this is
- 25 hearsay.

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- 1 THE COURT: Response, Mr. Curriden?
- 2 MR. CURRIDEN: We're not moving to admit them
- 3 into evidence at this point. It's just
- 4 cross-examination, and it's an admission against his
- 5 | interest.
- 6 THE COURT: Have you established that that was
- 7 written by him?
- 8 MR. CURRIDEN: No, Your Honor.
- 9 THE COURT: Then that document is not an admission
- 10 by the plaintiff. The objection is sustained with the
- 11 current foundation.
- 12 BY MR. CURRIDEN:
- 13 Q. Would you agree that as of October 2nd of 2015 you
- 14 were complaining you were having issues about your work
- 15 at the front desk?
- 16 | A. That I had verbalized it to someone by October
- 17 2nd? I'm trying to put that into context, my
- 18 understanding and when I actually expressed it to someone
- 19 | at ABCCM. It's possible. I won't actually defend it --
- 20 | Q. Your case manager was encouraging you to talk to
- 21 | the front desk manager -- front desk supervisor Randy
- 22 Gamble about it; correct?
- 23 | A. When I spoke to my case manager he -- like I said,
- 24 | I followed my chain of command. I talked to my case
- 25 | manager first, and he referred me to the front desk

- 1 | supervisor, Randy Gamble. As to any date? I can't
- 2 | specifically nail down a date.
- 3 Q. And you refused to talk to Randy Gamble about it;
- 4 is that correct?
- 5 A. No. I talked to Randy Gamble twice, I think,
- 6 about it.
- 7 Q. Do you deny that there was ever a point of time
- 8 | that you understood your front desk was part-time work
- 9 and that you were still expected to do ten hours of
- 10 | service hours?
- 11 A. I'm sorry. I don't understand. Can you please
- 12 | say it again, please? Ask your question.
- 13 Q. Are you denying there was ever a time that you
- 14 understood that you were to work 20 hours at the front
- 15 desk, time that would be paid time, and that you were
- 16 still expected to do ten hours of service hours?
- 17 A. That was not my understanding because I knew at
- 18 this point in time I was doing 40 hours. And anything
- 19 over 20 hours, according to the service hour requirement,
- 20 exempted you from performing service hours. At 19 hours
- 21 | you had to perform ten -- 19 hours of employment meant
- 22 | that you had to do ten hours of service, and I was doing
- 23 | 40 or plus.
- 24 \mid Q. I want to shift your attention to the Transitional
- 25 | Employment Program, or the 1,000 hours program. And you

- 1 were familiar with that program during your time at the
- 2 VRQ; correct?
- 3 A. I became familiar with it as -- because other
- 4 | front desk managers were enrolled in the TEP program, the
- 5 thousand hour program. That's how I initially heard
- 6 about it. And my familiarity -- the first time I talked
- 7 to any ABCCM employee was when I was confronted with it
- 8 by Randy Gamble telling me that my thousand hours were
- 9 up.
- 10 \mid Q. So at least by then you were aware that at least
- 11 as far as Randy Gamble and others were concerned you were
- 12 in the thousand hours Transitional Employment Program.
- 13 A. I'm sorry. There was one word there that I didn't
- 14 quite hear correctly.
- 15 Q. So by the time Randy Gamble told you you were
- 16 reaching the end of your thousand hours you now, by then,
- 17 at least as far as the ABCCM folks were concerned, you
- 18 were involved in the thousand hours program.
- 19 A. I still don't understand that. I was never in the
- 20 thousand hours program. I never signed any documents.
- 21 | There's two 1,000 hour programs. So I don't know what --
- 22 does that answer your question?
- 23 Q. No. Let me restructure the question. You contend
- 24 | that you were never a part of the thousand hours program.
- 25 A. That's correct.

- $1 \mid Q$. You understand that ABCCM contends that you were.
- 2 A. That's correct. I understand that ABCCM, today,
- 3 | believes that I was part of the thousand hour program.
- 4 Q. And by the time Randy Gamble came to you for the
- 5 | first time and said you're reaching the end of your
- 6 thousand hours, by then you knew that as far as ABCCM was
- 7 | concerned you were in the thousand hours program.
- 8 | A. At that point in time I believe Randy Gamble
- 9 thought I was in the thousand hour program.
- 10 \mid Q. Did you know of any grant per diem residents who
- 11 were getting paid by ABCCM who were not part of the
- 12 thousand hours program?
- 13 A. I was not aware of everybody's employment status
- 14 at ABCCM.
- 15 \mid 0. You recognize that there was some -- there were
- 16 some residents at the VRQ who were not part of the grant
- 17 | per diem program; correct?
- 18 A. There are somewhere between six and ten civilians.
- 19 Q. And there are also some vets who are a part of the
- 20 | Permanent Supportive Housing Program; correct?
- 21 A. Yes, there are.
- 22 | Q. And you were familiar with that program, or you
- 23 became familiar with it during the term of your stay at
- 24 | the VRO?
- 25 A. That's correct.

- $1 \mid Q$. Shifting your attention to your time as a van
- 2 driver. You understood, did you not, that all of your
- 3 time as a van driver, as far as ABCCM was concerned, was
- 4 | service hours; is that correct?
- 5 A. Yes.
- 6 Q. And you were told as of January of 2017 that you
- 7 | were no longer even required to do any service hours; is
- 8 | that correct?
- 9 A. That's incorrect.
- 10 Q. You deny that?
- 11 | A. Yes, I do.
- 12 | Q. Would you agree that there was a time when you
- 13 were told you no longer were required to do service
- 14 hours?
- 15 \mid A. No. I would not agree with that at all. No one
- 16 has ever communicated that to me. No one at ABCCM ever
- 17 communicated to me, either written or verbally, that I
- 18 was not required to perform service hours.
- 19 Q. Do you recall preparing a spreadsheet of your van
- 20 driver time as an exhibit to your motion for preliminary
- 21 | injunction in this case?
- 22 | A. Can you tell me which document? Who authored it?
- 23 Am I the author of the document you're talking about?
- 24 | Q. It's your document. It's a spreadsheet that you
- 25 prepared summarizing your van driver time that you

- 1 attached to a motion you filed -- attached to your motion
- 2 | for preliminary injunction.
- 3 A. How many pages was it?
- 4 Q. We'll pull it up. It's document 4-3. Do you see
- 5 a document there in front of you?
- 6 A. Yes, I do.
- 7 Q. Do you recognize that document?
- 8 A. I do.
- 9 Q. And you created this document; correct?
- 10 | A. Yes, I did. This was my best guesstimate. This
- 11 is pre-discovery.
- 12 Q. And this was filed -- if you look at the blue
- 13 | lettering on the left-hand side it was filed June 12th of
- 14 2017.
- 15 | A. That's correct. It is filed simultaneously with a
- 16 | complaint, I believe.
- 17 Q. And you were still a resident at the VRQ at that
- 18 | time; correct?
- 19 A. Yes, I was.
- 20 Q. Is it your testimony now that you were continuing
- 21 to do work as service hours as a van driver?
- 22 | A. That's right. Service hours were still required
- 23 of me.
- 24 \mid Q. And this spreadsheet that you prepared, it stops
- 25 on January 12th of 2017; correct?

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- 1 A. Let's see. Yep, that's what it does.
- 2 Q. So this is your summary of plaintiff's work hours
- 3 as a duty driver filed in June of 2017, and it stops on
- 4 January 12th of 2017. Is that right?
- 5 A. That's right. That date is significant because I
- 6 had run something like a 14-hour day, and I felt like I
- 7 | was being set up to fail. And I composed an email and
- 8 sent it to Scott Rogers and, I think, Tim McElyea might
- 9 have got gotten a copy as well.
- 10 \mid Q. But you're denying now that sometime around
- 11 | January 12th of 2017 you were told you no longer had to
- 12 | do service hours.
- 13 A. That's correct. There's no date on when I
- 14 | finished writing this, and I believe that this document
- 15 could have been finished somewhere around January 12th.
- 16 | I did not update it. I believe at the time when I wrote
- 17 | a complaint I also wrote an affidavit. I wrote a motion
- 18 | for injunctive relief along with a memorandum on the
- 19 applicability of the Fair Labor Standards Act and
- 20 compiled somewhere in the neighborhood of, I don't know,
- 21 | maybe 30 exhibits, 40 exhibits. So it wasn't -- it's not
- 22 like I finished writing this document on June 12th.
- 23 | Q. And you were -- all that you just described, you
- 24 were spending a significant amount of time, at that
- 25 point, preparing documents, filing documents, researching

- 1 | documents for your lawsuit; correct?
- 2 A. I don't know about significant. It's how I fall
- 3 asleep at night.
- 4 Q. During your time at the VRQ you were encouraged
- 5 repeatedly to find employment outside the VRQ; is that
- 6 | correct?
- 7 A. Well I was encouraged but I wouldn't say
- 8 repeatedly.
- 9 Q. You knew that was one of the primary objectives of
- 10 the services being provided at the VRQ, didn't you?
- 11 A. Yes. Also education was.
- 12 Q. You mentioned that you did some work at the Honey
- 13 | House, a fruit stand.
- 14 A. That's correct.
- 15 | Q. And that was some time after you stopped working
- 16 at the front desk; is that correct?
- 17 | A. When my relationship -- when my working
- 18 relationship with the Honey House began it began before I
- 19 left the front desk.
- 20 Q. In terms of the timeframe of when you started with
- 21 | the Honey House, would it be correct to say it was some
- 22 time around June of 2016?
- 23 \mid A. No. I know that there's a -- I was asked by my
- 24 case manager, Slim Jones, to provide proof of employment.
- 25 I told him that I had been working at the Honey House

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- 1 installing a surveillance system so that he can watch the
- 2 | interior of his store on his cell phone and repairing a
- 3 | label printer. I even repaired some computers while I
- 4 was there.
- 5 Q. And that was a part-time job?
- 6 A. Yes. I was -- before June it was a part-time job
- 7 because I was working at the front desk.
- $8 \mid Q$. It never became a full-time job did it?
- 9 A. Well it was -- there was part of the -- what we
- 10 | had discussed. I told them that I was going to be
- 11 | leaving the front desk, and that since he did not have a
- 12 | web presence I think selling his relishes and honeys on
- 13 the internet could be profitable, and that I showed him a
- 14 portfolio on his own computer some of the websites that I
- 15 | had built. So we had discussed doing some contract work.
- 16 | I built websites that, you know, were probably 18, 20
- 17 pages, somewhere in the neighborhood of seven, \$8,000.
- 18 | So I had some skills and some success.
- 19 Q. And this was around the time your job at the front
- 20 desk was finishing and you were reaching the end,
- 21 according to ABCCM, of your thousand hours.
- 22 | A. That's correct. And that's when I had approached
- 23 | him with the website. That was going to be in addition
- 24 \mid to all the other kinds of support I was providing him.
- 25 Q. And you were going to write up a proposal for the

- 1 | website?
- 2 A. Yes, I was. I did.
- 3 Q. This was in June or July of 2016?
- 4 A. That's when we committed to it.
- 5 Q. You didn't actually get the proposal done until
- 6 December; correct?
- 7 A. Was it December or November? I may have emailed
- 8 him. There's an email that I provided in my voluntary
- 9 discovery. The proposal was submitted. I think we
- 10 committed to doing it in November, I believe. So it
- 11 | might have been as early as November. You have those
- 12 records in front of you and I do not right now.
- 13 | Q. And you were -- at some point in there you were
- 14 offered a job as a cashier at the Honey House?
- 15 | A. It was floated. It wasn't necessarily offered a
- 16 | job but, yeah, it was floated. Maybe it was offered and
- 17 | I did not accept it. Being the only person in the Honey
- 18 | House -- actually, as a cashier, sometimes you're the
- 19 only person in the Honey House, and you have to know
- 20 about the product. A lot of it is produce, and it has to
- 21 be turned and, you know, you can offer discounts on the
- 22 | spot to someone, and that was not something I was
- 23 comfortable with. I don't believe it was in my wheel
- 24 house.
- 25 Q. You didn't think you were capable of learning

- 1 | those things to be the cashier at the Honey House?
- 2 A. Well the other thing about getting employment at
- 3 the VRQ is that you're expected to end the cycle of hire,
- 4 | fire, hire, fire, hire, fire. You're expected to find a
- 5 career and move into that career; get long legs instead
- 6 of baby steps if you were to characterize jobs. You want
- 7 | a job that's going to last a long time not a series of
- 8 short jobs.
- 9 Q. At some point if you're concerned about supporting
- 10 yourself you have to get some job?
- 11 | A. That's right. That's why we were talking about
- 12 | websites and electronices and that sort of thing.
- 13 | Actually, my goal when I got there was higher education.
- 14 | That was my goal.
- 15 \mid Q. But the website design job that you said was in
- 16 your wheel house. You said you would do a proposal in
- 17 June or July, and you didn't do the proposal until
- 18 | November or December; correct?
- 19 A. That's true. What happened was my
- 20 responsibilities quadrupled at the VRQ as far as being
- 21 able to -- my driving responsibilities.
- 22 | Q. And you're saying your driving responsibilities
- 23 | prevented you from getting outside employment?
- 24 | A. No. I'm saying the time for taking to write a
- 25 proposal and develop three designs, that it's a multiple

- 1 phase process. Let me explain it this way. We agreed to
- 2 | the potential for a website. He hasn't spent any money.
- 3 | I would write him a proposal, and I believe somewhere in
- 4 my voluntary discovery there is about a three or four
- 5 page proposal. So we share expectations and we divide
- 6 responsibilities. Then if he agrees to the proposal then
- 7 he writes me a check and then I develop three website
- 8 designs that also include a web identity, more or less, a
- 9 logo, a theme for that. And each webpage design has two
- 10 full pages that I was paid for.
- 11 Q. Am I understanding you correctly to be saying that
- 12 | the reason the proposal took you so long from June or
- 13 July until November or December was because of your van
- 14 driving responsibilities?
- 15 A. Well, yeah. I'm trying to recollect but, yeah, I
- 16 | think there were van driving responsibilities that took
- 17 | place. I know that I started -- we made an agreement in
- 18 July. August came around and I began to develop the
- 19 proposal. When that proposal was accepted was after I
- 20 delivered it -- actually, that's it. I delivered it at
- 21 one point, and you would have to look at the email. Then
- 22 | he took his time making up his mind about it. Then he
- 23 accepted the proposal and he wrote me a check, and I
- 24 executed three designs.
- 25 Q. As far as other outside employment goes. I think

- 1 | you had said that you had done some work mowing lawns.
- 2 A. That's correct.
- 3 | Q. And that was about four hours every two weeks?
- 4 A. That's true.
- 5 Q. And, so, besides the mowing lawns four hours every
- 6 two weeks and the Honey House employment we've been
- 7 discussing, you never had any other outside employment
- 8 during your time at the VRQ.
- 9 A. No. No, that's not true. I got computer repair
- 10 work from other people as well. I think somewhere in the
- 11 | voluntary discovery there is actually another computer
- 12 | repair job in there as well.
- 13 Q. One other computer repair job?
- 14 | A. Yeah. The thing is I can't make someone hire me.
- 15 \mid I can only present myself to them, and they have to
- 16 | evaluate my skill set and whether it fits into their
- 17 needs.
- 18 | Q. One of the ministers affiliated with ABCCM, David
- 19 | Lagardi, asked you to develop a website for him; is that
- 20 correct?
- 21 A. That's true. I was working at the front desk, but
- 22 | I was also aware that I had signed a -- during -- on
- 23 October 1st, during my employment documents, there's an
- 24 | agreement of noncompete or conflicting interest or
- 25 something like that. So if David and I were to have a

- 1 | conflict over payment, or whether or not I did, or what
- 2 he wanted me to do or something like that, then there
- 3 | would be an issue. And that would put my front desk job
- 4 at risk because David was a volunteer at ABCCM and had a
- 5 | longstanding relationship with ABCCM, more than I did at
- 6 the time.
- 7 Q. That was your interpretation of the policy;
- 8 | correct?
- 9 A. I can only act on my own interpretation.
- 10 Q. You didn't approach anyone at ABCCM and say, hey,
- 11 this guy has asked me to design a website. Is there any
- 12 | conflict?
- 13 A. No, I did not.
- 14 \mid Q. There was also someone who approached you, a
- 15 member of the American Legion post at the VRQ, about
- 16 building a website for a local church.
- 17 A. Yes, that's true.
- 18 | Q. And you turned that one down as well; correct?
- 19 \mid A. No. Actually, I was working more hours than I --
- 20 at the front desk at that time.
- 21 Q. Did you ever approach anyone at ABCCM and say I'm
- 22 | having trouble getting outside employment because of the
- 23 time I'm working at the front desk or working as a van
- 24 driver?
- 25 A. Well the income from the front desk, I could rely

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- 1 on that. And, second of all, the person who was involved
- 2 with the American Legion who had asked me to build a
- 3 | website for the local church was also a -- had a
- 4 | longstanding relationship with ABCCM. And my job at the
- 5 VRQ would be at risk if there's a conflict. Building
- 6 | websites is a custom built, custom design process. It's
- 7 | not like I can pull one off the shelf.
- 8 Q. There again you never approached anyone at the
- 9 VRQ, or anyone at ABCCM, to say I've been offered this
- 10 | job opportunity; do you-all see this as a problem or
- 11 | conflict?
- 12 | A. Yeah. That's -- if I did I would go to my case
- 13 | manager, and I had not had a lot of success with my case
- 14 | manager and bringing him problems that were outside of
- 15 his --
- 16 Q. But you never went to him or anyone else about
- 17 | this --
- 18 \mid A. No. I had learned that I was persona non grata.
- 19 | So I just was doing what I was told.
- 20 Q. There was a sculptor in Black Mountain who offered
- 21 | you a job as his assistant; correct?
- 22 A. Yeah. He does beautiful work.
- 23 | O. And you turned that job down; correct?
- 24 | A. Yeah. That would have been somewhere around June,
- 25 July, August of 2017. And I replied back in the email,

- 1 which I believe you have a copy of, that I'm going to
- 2 | school. I'm enrolled at AB-Tech.
- 3 Q. And there was a point when -- we can pull up the
- 4 case note if you'd like to see it, but let me just ask
- 5 you. First, do you recall a time when your case manager,
- 6 Slim, suggested that you contact Labor Max Staffing
- 7 saying that they like vets and that there were a lot of
- 8 folks at the VRQ who got work through them?
- 9 A. I don't know if he specifically identified them as
- 10 someone liking vets, but he did mention Labor Max. He
- 11 had a business card which he made a photocopy of and gave
- 12 it to me.
- 13 Q. But you told him you were not interested; correct?
- 14 | A. Not true. I called Labor Max. They have a
- 15 | website, and I went on their website and searched for
- 16 graphic art, advertising, PhotoShop, those key words, and
- 17 | none of those jobs showed up on their database. I
- 18 | believe they're more than just Asheville. They're
- 19 regional. But at the time that I called the phone number
- 20 no one answered, so I went on the website. There may --
- 21 | I don't think one job in Asheville showed up.
- 22 Q. Not one job in the fields that you specified?
- 23 | A. No. I was curious to see how they were -- whether
- 24 or not there were more jobs to offer in Asheville. No.
- 25 I know how to do a search.

- 1 Q. Would you agree that there came a time around
- 2 April of 2017 that you refused to continue updating your
- 3 | contract for success with ABCCM?
- 4 A. No.
- 5 | O. You understand what the contract for success is;
- 6 | correct?
- 7 A. Yes, I do. I filled one out in my initial months
- 8 there at the VRQ.
- 9 Q. And it was something to be updated every six
- 10 months; correct?
- 11 A. I would not know what ABCCM's policy is.
- 12 Q. When you checked in to the VRQ you were
- 13 unemployed; correct?
- 14 A. That's correct.
- 15 O. You were homeless.
- 16 A. That's correct.
- 17 Q. You had run out of options in terms of housing and
- 18 | employment.
- 19 A. That's correct.
- 20 | Q. And you were looking to the VRQ for shelter?
- 21 A. And food, yes.
- 22 O. Stabilization?
- 23 | A. I knew how to walk. I'm not trying to be
- 24 argumentative but that's such a broad word.
- 25 | Stabilization between having a home and something to eat,

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- 1 | maybe employment, furthering my education. That kind of
- 2 stabilization, yes.
- 3 0. And rehabilitation.
- 4 A. Alcohol, drugs were not my issue. I was, I think,
- 5 | 60 years old at the time, and highly skilled in a
- 6 technology industry. And my self-worth was -- I couldn't
- 7 | find employment in Orlando, my chosen location. I went
- 8 to D. C. and couldn't find work -- money or employment
- 9 there. I went through all my savings and came to
- 10 Asheville and found the VRQ. Did I answer your question?
- 11 Q. I'm not sure, but I'll go ahead and ask another
- 12 one.
- 13 You didn't check into the VRQ expecting to become
- 14 | a VRO employee, did you?
- 15 A. No, I did not.
- 16 | Q. And you understood that there were requirements
- 17 and expectations of being a resident there; correct?
- 18 A. I understood that.
- 19 Q. Including staying sober, which I know you said was
- 20 | not an issue for you.
- 21 A. That's correct.
- 22 Q. Meeting the curfew.
- 23 | A. That's correct. I understood there was a curfew
- 24 to be met.
- 25 Q. Keeping your room clean?

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- 1 A. Yes, that was also an understanding.
- 2 Q. Meeting with a caseworker.
- 3 A. Meeting with a caseworker.
- 4 Q. Working on finding permanent housing.
- 5 | A. No. That wasn't necessarily my requirement. I
- 6 | think employment was my first. I think we covered a
- 7 document earlier that said that employment was -- as far
- 8 as finding permanent housing, I understood that one of
- 9 the documents that's -- there's a series, something
- 10 called the VI-SPDAT. It's an evaluation of your
- 11 homelessness. And that goes before a committee, and they
- 12 assess your permanent housing and whether you're ready
- 13 for it or not.
- 14 So finding employment, gainful employment, that
- 15 would be one way I could move out. Or, also, if it turns
- 16 out that I can't get anybody to hire me then there's also
- 17 VASH and other housing opportunities that ABCCM has to
- 18 offer. I'm close to retirement as well.
- 19 Q. And you understood that those requirements we
- 20 | listed: Staying sober, meeting the curfew, cleaning your
- 21 room, meeting with a caseworker. You weren't expecting
- 22 to be paid for those things, were you?
- 23 A. No, not at all.
- 24 \mid Q. You understood that those were part of the
- 25 program.

- 1 | A. Yeah. It's part of my program now that I'm living
- 2 on my own too.
- 3 Q. Those requirements didn't go away when you became
- 4 | an employee and started getting paid for work at the
- 5 front desk, did they?
- 6 A. I'm sorry. Could you please repeat that?
- 7 Q. Once you became employed and started getting paid
- 8 for some of the time you were working at the front desk
- 9 all those other requirements didn't go away, did they?
- 10 A. No, they did not.
- 11 | O. And in terms of the time that you worked at the
- 12 | front desk, as well as your time as a van driver. During
- 13 the course of that work you were able to form connections
- 14 | with other vets working those jobs; right?
- 15 A. That's true.
- 16 | Q. And you were able to feel as though you were
- 17 | making a valuable contribution; correct?
- 18 A. That's very true. That was part of -- after being
- 19 | at the Veteran's Quarters I got excited about this could
- 20 be a calling for me. I never considered social work in
- 21 | my future before I arrived at the Veteran's Quarters, but
- 22 | I saw that my communication skills, professional
- 23 communication skills, and I can make a valuable
- 24 contribution to the VRO and the ABCCM.
- 25 Q. And are you here today saying you never understood

- 1 all of that to be a progression or a process into a job 2 outside of the VRQ?
- 3 A. I didn't see that my desire or wanting to be part
- 4 of the solution at the VRQ inhibited me from finding work
- 5 outside the VRQ. I was open to options. I would love to
- 6 have found -- have been employed by someone that
- 7 acknowledged my skill set and contributions to the
- 8 communication arts and would hire me. I was very open to
- 9 that possibility. I submitted applications around town,
- 10 | I submitted them online, and the very first one I did was
- 11 | while I was in the intake room. Warren Wilson College
- 12 was looking for a graphic designer. They had a graphic
- 13 designer job there in September of 2015, and that's just
- 14 up the road from the VRQ.
- 15 O. I think I'm about finished, but I would like to
- 16 | jump back to a plaintiff's exhibit, the advertisement for
- 17 the van driver job, that you testified about. That is
- 18 | Plaintiff's Exhibit 22. Do you see that document in
- 19 | front of you now?
- 20 | A. I see an advertisement for paid employment.
- 21 Q. And the last little arrow, or bullet point, there
- 22 | says "must qualify through Land of Sky." Do you see
- 23 | that?
- 24 A. I do see that.
- 25 Q. You understand the payment is going to come from a

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grant through the Land of Sky; right?
 1
          Yeah. I imagine the check is probably going to
   have their logo on it and be signed by one of their
 3
   officers.
          So this advertisement is not an advertisement to
 5
   become an employee of ABCCM; correct?
 6
 7
          It's an advertisement to become a paid driver at
   Α.
 8
   the VRQ.
 9
   Ο.
          Paid by Land of the Sky.
         That's what I understand it to mean.
10
   Α.
          All right. If I could have just a moment.
11
   O.
12
          THE COURT: You may.
13
          MR.
               CURRIDEN: Thank you, sir. Those are my
14
   questions.
15
          THE COURT: Any redirect?
16
               RIPLEY: Your Honor, we have no further
          MS.
17
   questions.
18
          THE COURT: Okay. Mr. Armento, you may return to
19
   your table.
20
                     (Witness excused.)
21
          THE COURT: Call your next witness.
22
          MS.
                RIPLEY: Your Honor, the plaintiff rests.
23
          THE COURT: Will there be evidence for the
   defendant?
24
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DUNLAP: Yes, Your Honor. At this time we

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MR.

1 would like to move under Rule 52C for judgment as a 2 matter of law.

THE COURT: Do you wish to make an argument regarding that?

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DUNLAP: We will be brief. Your Honor, I MR. think our argument is outlined in our trial brief and our Proposed Findings of Fact and Conclusions of Law. Wе would encourage the Court to adopt our motion for judgment as a matter of law based on the finding that Mr. Armento is not an employee of ABCCM, that the program benefited primarily the residents of the VRQ and did benefit -- was intended to benefit Mr. Armento, that there was no reasonable expectation of compensation, there was no offer of employment for doing service hour work, that it was made pretty clear through the intake over the course of Mr. Armento's work there that this was not going to be a paid position, and the service hour work that was part of the larger rehabilitative program.

In the alternative, Your Honor, if the Court does find him to be an employee of ABCCM, we would move that the Court find that he's entitled only to minimum wage compensation because --

THE COURT: What does that have to do with a motion for judgment as a matter of law? I mean that's a damages argument, isn't it?

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DUNLAP: We would be -- well I think we would
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          MR.
 2
    agree with the Court on that. We would defer those
 3
   arguments.
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          THE COURT: Any other bases or arguments you want
    to state for your judgment of law?
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               DUNLAP: We would also refer the Court to our
 6
          MR.
 7
   briefs and trial briefs and Findings of Fact and
 8
   Conclusions of Law on that.
 9
          THE COURT: Thank you.
10
          Ms.
               Brooke, Ms. Ripley, do you want to say
   anything regarding that motion?
11
12
          MS.
               RIPLEY: Yes, Your Honor. I just -- we
13
    stipulated, actually, that Mr. Armento was an employee
14
   of the VRO when he was paid for his work at the front
15
   desk. Under the North Carolina Wage and Hour Act once
16
   you are an employee you cannot be a volunteer.
17
   would say as a matter of law that he was never legally a
18
   volunteer when he was performing hours at the front desk,
19
   and that his van driving was actually a continuation of
20
    that front desk work. The employer - employee
21
   relationship was established when they offered him a job
22
    at front desk and it continued until he stopped working
    for them, for the defendant. Therefore, all of that time
23
24
   he spent working for them was under that employer -
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employee relationship, and it should have been paid at

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- 1 the wage rate that was disclosed to him.
- THE COURT: Okay. I'll reserve ruling on the
- 3 issue of judgment as a matter of law.
- 4 With that, will there be any evidence for the
- 5 defendant?
- 6 MR. CURRIDEN: Yes, Your Honor. I believe that
- 7 our next witness is in one of the conference rooms. If I
- 8 could --
- 9 THE COURT: If you could please retrieve your
- 10 witness.
- MR. CURRIDEN: Thank you.
- 12 THE COURT: Call your next your -- your first
- 13 | witness, Mr. Curriden.
- MR. CURRIDEN: Your Honor, the defense calls Mary
- 15 | Sczudlo.
- 16 THE COURT: Come forward and be sworn, ma'am.
- 17 (Witness duly sworn at 3:38 p.m.)
- 18 THE COURT: You may proceed.
- 19 MR. CURRIDEN: Thank you, Your Honor.
- 20 DIRECT EXAMINATION
- 21 BY MR. CURRIDEN:
- 22 | Q. Good afternoon, ma'am. Would you please state
- 23 your full name for the record?
- 24 A. Marry Sczudlo.
- 25 Q. And where do you live currently?

- 1 A. Fletcher.
- 2 | Q. What?
- 3 A. Fletcher.
- 4 Q. What is your current occupation?
- 5 A. I am owner of Underground Fitness, and the interim
- 6 director for New City Christian Schools.
- 7 Q. Was there a time when you worked for ABCCM?
- 8 A. There was.
- 9 Q. And what period of time did you work there?
- 10 A. For the period 2013 through the beginning of 2017.
- 11 Q. What was your job there?
- 12 A. I was the director of homeless services.
- 13 Q. What were your duties as director of homeless
- 14 | services?
- 15 | A. I was responsible for the Veteran's Restoration
- 16 | Services and for Steadfast House.
- 17 Q. And your responsibility for the Veteran's
- 18 | Restoration Quarters, was that during the period of
- 19 | September of 2015 until you left ABCCM?
- 20 A. Yes.
- 21 Q. I'm sorry. When did you say you left ABCCM?
- 22 A. I left around February of 2017.
- 23 Q. And what were your responsibilities with regard to
- 24 | the VRO?
- 25 A. It reported through me, and it was oversight of

- 1 what was going on at the Veteran's Restoration Quarters
- 2 | just as it was for Steadfast House.
- 3 | Q. And can you give me some idea of what your
- 4 day-to-day responsibilities involved?
- 5 A. We were looking at all of the policies that were
- 6 implemented, as well as looking at the programs for the
- 7 rehabilitation of our veterans at the Veteran's
- 8 Restoration Quarters, as well as the women at Steadfast
- 9 House because that is why those two programs exist was
- 10 | for the rehabilitation of homeless veterans, and for
- 11 women and children.
- 12 Q. Were you familiar with the service hours program
- 13 at the VRQ or Veteran's Restoration Quarters?
- 14 A. I was.
- 15 \mid Q. What did you understand to be the purpose or the
- 16 objective of that program?
- 17 A. It was a piece of the rehabilitation program that
- 18 | we had in place to help our veterans get to a place where
- 19 they could become self-sustainable.
- 20 Q. And for whose benefit would you say the service
- 21 | hours program was?
- 22 A. It was for the veterans.
- 23 | Q. Did ABCCM need the service hours program in order
- 24 to get the food served, the front desk staffed, and the
- 25 other aspects of --

- 1 A. ABCCM and the VRQ in particular had over 2,000
- 2 | volunteers that showed up every year consistently, and
- 3 | they did everything. We did have volunteers that have
- 4 worked at the front desk. We have many cook teams and
- 5 people that provide all three meals. We have volunteers
- 6 that come and do landscaping, building, construction. So
- 7 | we have many volunteers that are there to do all the
- 8 things that need to be done at ABCCM. So it is a very
- 9 separate thing than service hours.
- 10 Q. In your experience, how common was it for VRQ
- 11 residents to expect to be paid for service hours?
- 12 A. Other than Greg, in my whole time there, no one
- 13 had ever, ever expressed any desire or need or thought
- 14 | that they deserved to be paid.
- 15 Q. Were people allowed to do service hours beyond the
- 16 | minimum requirements?
- 17 A. We did have some men that were so grateful to be
- 18 | there, felt so positive about the program, that they did
- 19 | volunteer to do more time. But it wasn't something that
- 20 was mandated. It was something that they offered.
- 21 Q. Were you familiar with the Transitional Employment
- 22 | Program, or the thousand hours program?
- 23 A. Yes.
- 24 \mid Q. And what was the objective of that program?
- 25 \mid A. It was also part of the rehabilitation process.

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- 1 | So many of our men, when they came to the Veteran's
- 2 Restoration Quarters, they knew it was a rehabilitation
- 3 program. Many of them had difficulties keeping jobs
- 4 because they didn't show up on time. The responsibility
- 5 and the rigor of showing up on time, being responsible
- 6 | for work. All of those things was something that needed
- 7 to be learned. So this was a safe place for them to do
- 8 that because they were not outside in the world. They
- 9 were inside ABCCM reporting to ABCCM people. So if they
- 10 didn't show up on time, if they -- you know, if they had
- 11 anger issues where they blew up, they were dealing with
- 12 ABCCM in a safe place so they could learn how to deal
- 13 with that. So when they transitioned to a place where
- 14 they were working in the public work force they were more
- 15 prepared at that point to take that job and be able to
- 16 keep it.
- 17 Q. Do you know Greg Armento, the plaintiff in this
- 18 | lawsuit?
- 19 A. I know of him and I did meet him. He was one of
- 20 our residents.
- 21 Q. And how did -- what was the occasion of you
- 22 | meeting him?
- 23 | A. I had heard that we had -- that he was concerned
- 24 | about how he was being paid at the front desk when he was
- 25 | working; that he was not being paid appropriately.

- 1 Q. And do you know about when that was?
- 2 A. It was in November of 2015 because I --
- 3 originally, what I thought the issue was was we were not
- 4 paying him appropriately and that he was missing hours.
- 5 | So we did a review of his time, and we went back several
- 6 weeks. We went back, and from the time that he actually
- 7 entered into the thousand hour program which, I believe,
- 8 was in September. So we went from September all the way
- 9 through the beginning of November when I found out from
- 10 the agency I think was the last. And we looked at his
- 11 | service hours versus the time that he worked, and we did
- 12 | it in such a way that we made sure that we didn't miss
- 13 anything. So we looked at what the schedule was, which
- 14 | -- to work on the front desk. And then we also looked at
- 15 | the time sheets they turned in. Then we looked at what
- 16 his service hours were that he was credited for.
- 17 And what we determined was that he had been short
- 18 paid during that period by 20 hours. That he had -- he
- 19 | actually worked more. And his service hours were ten
- 20 | because he was working part-time. And the way the
- 21 | program works is if you are not working or going to
- 22 | school full-time, or if you're not working at all or
- 23 | going to school at all, it's 20 hours a week. If you
- 24 | work part-time, or if you go to school part-time, it's
- 25 ten hours a week. However, if you were working full-time

- 1 or going to school full-time, or the combination of the
- 2 | two was full-time, then you didn't have to do any service
- 3 hours. So with the thousand hour program the way it was
- 4 looking that he was going to be working he would have
- 5 been a part-time employee. So he should have been
- 6 credited for ten service hours a week.
- 7 Q. I believe you prepared a spreadsheet summarizing
- 8 the findings of that review, and I'll let you take a look
- 9 at that. It's been marked as Defendant's Exhibit 10. Do
- 10 you see the document there on the screen in front of you?
- 11 A. Mm-hmm. ("Yes.")
- 12 | Q. Is that a copy of the spreadsheet that you
- 13 | prepared?
- 14 A. It is.
- 15 \mid Q. Based upon your review -- well what was it based
- 16 upon?
- 17 A. So you will see there's a schedule that is for the
- 18 | front desk because they have to prepare that in advance
- 19 to make sure that the front desk is covered, and it is
- 20 | listed by person and the times that they're supposed to
- 21 be working. We also, then, looked at his time sheets.
- 22 | So every two weeks they turn in a time sheet to be turned
- 23 | in to payroll. So we looked at what he was paid and the
- 24 | times he was supposed to work, and that's also a double
- 25 | check across. Because sometimes one of the men may cover

- 1 | for somebody else, let's just say, or they may switch
- 2 days. So we wanted to make sure that we were looking
- 3 | very accurately at the times that he was working at the
- 4 front desk, and then to see if he had had any adjustment
- 5 for service hours or not.
- 6 Q. All right. Your Honor, at this time, Defendant's
- 7 Exhibit 10 has been stipulated as authentic and
- 8 admissible, and at this time we would move it be admitted
- 9 into evidence.
- 10 THE COURT: Any objection?
- MS. RIPLEY: No, Your Honor.
- 12 THE COURT: Let it be admitted.
- 13 (Defendant's Exhibit 10 is admitted.)
- 14 BY MR. CURRIDEN:
- 15 | Q. I understood you to say this was based upon his
- 16 time sheets, the front desk schedule, and the payroll
- 17 records.
- 18 \mid A. Well the time sheets, payroll records but, then,
- 19 | also knowing what was the appropriate amount of service
- 20 hours that he should have had to work given the amount of
- 21 | work that he was doing through the thousand hour program
- 22 | in a week.
- 23 | O. Did the front desk schedules you looked at
- 24 | differentiate between who was working as paid employees
- 25 and who was working as service hours?

- 1 | A. They should have been marked appropriately.
- 2 | That's where we found -- that's part of how we found he
- 3 needed to be paid for another 20 hours.
- 4 Q. All right. If you could summarize each of the
- 5 columns -- explain what the columns are in your
- 6 spreadsheet.
- 7 A. So the first column is the number of hours that
- 8 | were paid -- the first column is the number of hours he
- 9 had recorded as service hours. So, if you look, there
- 10 was 32 hours that were listed that he had as service
- 11 | hours, and then he was paid for eight hours during that
- 12 week. He should have had 20 hours of service hours. He
- 13 was short paid 12 hours, so that's why the column shows
- 14 he was due 12 hours.
- 15 Q. Did you have an opportunity to meet with
- 16 Mr. Armento and review this spreadsheet?
- 17 A. At the end, it was -- it was like the -- I might
- 18 have the date wrong, but it was either the 10th or the
- 19 12th of November as soon as we got done reviewing it. We
- 20 sent it to his case manager, along with all of the
- 21 appropriate documentation that showed this is all the
- 22 | front desk schedules, all the time sheets. His service
- 23 | hour requirements were all attached so his case manager
- 24 | could go over it with him. But I also brought him in and
- 25 said we're really sorry. There was a mistake and we

- 1 | should have paid you 20 more hours, and this is the
- 2 calculation, and this is how I did it, and so we will be
- 3 turning this in for additional pay for you at your
- 4 thousand hour program rate which was \$9 an hour.
- 5 Q. And what was his response?
- 6 A. His response was that, first of all, thank you for
- 7 | the money. You know, he said thank you.
- 8 MS. RIPLEY: Objection, Your Honor. Hearsay.
- 9 I'm sorry. I might have misunderstood, but I thought you
- 10 said this was all relayed through the case manager.
- 11 THE WITNESS: No. I said we gave a copy to the
- 12 case manager to talk to him, but I also talked to him in
- 13 my office.
- 14 MS. RIPLEY: I'm sorry. Objection withdrawn.
- 15 THE WITNESS: So I just wanted to let him know we
- 16 did, because we promised to look into this and that we
- 17 | looked into it, what the difference was, and that -- I
- 18 | believe Slim Jones was his case manager and would be
- 19 going over all this stuff with him. But this was the
- 20 spreadsheet and I was happy to explain it to him but that
- 21 we owed him 20 additional hours and that it would be
- 22 coming in his paycheck.
- I asked him if he had any questions about that,
- 24 | and he said basically he understood what we did and he
- 25 appreciated -- I think he appreciated being paid the

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1 additional money, but he had -- his issue was that he

2 believed that he should be paid for service hours. And I

3 | just said that's not the way our program works; service

4 hours are not paid time.

BY MR. CURRIDEN:

6 Q. And in preparing your spreadsheet how was it

7 determined what would be paid time and what would be

8 service hours?

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9 A. Well in the first week he was still 20 hours

10 | because he really didn't start the program until the end

11 of that week. So that's why you will see there's 20

12 hours in that first week. But then every week after

13 that, because he was working, and he was working not 40

14 | hours a week, it was ten hours because that's the way the

15 program works. If you're part-time then you only have to

16 do ten service hours. So if you look on the spreadsheet

17 you'll see the required service hours were ten hours a

18 week. So we looked at what he was paid but what was

19 credited as service hours and found the discrepancy of

20 how much more he should have been paid above and beyond

21 the service hours that was the requirement for the

22 program.

23 Q. Did there seem to be any confusion on his part

24 | about whether he was expected to continue doing service

25 hours?

- 1 A. I don't think -- his confusion was not about the
- 2 | service hours. His confusion -- I don't think it was
- 3 confusion. He just did not agree with the fact that he
- 4 was not paid for service hours. He felt -- what he said
- 5 to me was he felt that he was being taken advantage of
- 6 and that he was providing work for ABCCM and that he
- 7 | should be paid for those hours.
- $8 \mid Q$. Did you you explain to him what was expected of
- 9 him with regard to service hours a that the point?
- 10 A. I explained it was a part of the service hours
- 11 | program which was a part of the program at VRQ, and that
- 12 he understood that program when he accepted being put
- 13 | into that program.
- 14 | O. Did you talk to him about the thousand hours
- 15 program at this point?
- 16 A. Other than that he was being paid \$9 an hour just
- 17 | trying to comply with the rules of what was agreed to for
- 18 | him to be in that program.
- 19 Q. Did he seem to have any understanding that he was
- 20 | in the thousand hours program?
- 21 A. Yeah.
- 22 \mid Q. Did he claim that your summary, based upon your
- 23 review, was inaccurate in any way?
- 24 A. He didn't think that the calculation was
- 25 | inaccurate. The part that he felt was inaccurate was

- 1 | that he wasn't going to be paid for the service hours.
- 2 Q. Do you know who Randy Gamble is?
- 3 A. I do.
- 4 Q. What was Randy Gamble's position at the time of
- 5 September of 2015?
- 6 A. He was the front desk manager.
- 7 Q. Okay. Did Randy have authority to require people
- 8 to work beyond either the amount they were -- well let me
- 9 strike that.
- 10 Did Randy have authority to require people to work
- 11 beyond the minimum requirement of service hours?
- 12 | A. Are you asking me if he was trying to get them to
- 13 | work more service hours than was required by the program?
- 14 Is that the question?
- 15 | Q. Did he have the authority to make him work more
- 16 | service hours than was required by the program?
- 17 A. No. He could ask them.
- 18 Q. And were there times when that happened?
- 19 \mid A. He may have. I don't know that. I know that we
- 20 have asked other -- if we had a need because someone was
- 21 sick, or we needed to cover a position, there would be
- 22 | times when we would ask people if they would like to
- 23 | volunteer to do that. Some would say yes and they would
- 24 | do it; some would say no and they wouldn't. There was no
- 25 | ramifications for saying no.

- 1 Q. Did Randy have authority, unilaterally, to hire
- 2 people in to the Transitional Employment Program?
- 3 A. Well there were a certain number of positions that
- 4 were allocated to the front desk, and if there was an
- 5 opening he could hire, but it ran through another
- 6 program. So those people were vetted. They had to apply
- 7 | for that, and then Randy could hire someone if there was
- 8 an open position.
- 9 Q. So was there an approval process that went beyond
- 10 | Randy before someone could be hired?
- 11 A. Randy would always talk to either the operations
- 12 | manager or Tim McElyea, the director.
- 13 | Q. And how about firing people? Was Randy -- did
- 14 Randy have authority to unilaterally fire people from the
- 15 Transitional Employment Program?
- 16 A. Not without permission from his supervisors.
- 17 Q. Were there any other occasions when you met with
- 18 Mr. Armento about his service hours and his paid time?
- 19 A. I'm trying to think if I actually met with him. I
- 20 did meet with him in June.
- 21 0. Okay.
- 22 | A. Afterwards. But it was because he was -- again,
- 23 he was unhappy about the fact that he was not being paid
- 24 for his service hours.
- 25 Q. And let me have you take a look at Defendant's

- 1 Exhibit 11. Does that appear to be a memo that you
- 2 | prepared?
- 3 | A. It's a documentation for the file. Whenever we
- 4 | have a meeting and a resident had a complaint we would
- 5 document the meeting and what was discussed at that
- 6 meeting.
- 7 Q. Is this an accurate copy of the documentation you
- 8 prepared as a result of your meeting in June of 2016 with
- 9 Mr. Armento?
- 10 A. It is.
- 11 Q. At this time, Your Honor, we would move that
- 12 Defendant's Exhibit 11 be moved into evidence.
- 13 THE COURT: Any objection?
- MS. RIPLEY: No, Your Honor.
- 15 THE COURT: Let it be admitted.
- 16 (Defendant's Exhibit 11 is admitted.)
- 17 BY MR. CURRIDEN:
- 18 | Q. Have you had a chance to review this memo
- 19 | recently?
- 20 A. I did.
- 21 Q. And how did that -- how did this come about, or
- 22 | what triggered this memo?
- 23 A. You need to make this a little bigger because I
- 24 have old eyes.
- 25 Q. I'm battling the sun over here myself.

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Thanks. We had a discussion because Α. There we go. he still -- he had some concerns. He didn't agree with the service hours. He really felt like he needed to be paid for that time. He also felt like there were times when he was told he was approaching the thousand hours and he was not. And he wanted to make sure that he had all of his thousand hours, and we did need to look into We needed to look at the way the thousand hours were accumulated. It's not -- if somebody is in the early times of their thousand hour program it's not -you know, someone may have looked in it week four and it's not a big deal. But when they get to 900 or the thousand we need to look at what that is so they don't go above and beyond the thousand hour program.

I think Greg was told -- at least what he said to me was he was almost at his thousand hours at one point, and he was only at around 800-some. And then he was told he was almost at his thousand hours and he was only at 900-some. So I know I talked with Tim McElyea, the director, and also with Randy, and said we really need to make sure that this process is clean. Let's go back and do the calculation and find out exactly where he stands. So they did, and he was not quite at his thousand hours. Then they just monitored it very carefully so when he hit his thousand hours they knew that exact point and could

- 1 | tell him.
- 2 Q. Was he claiming at that point in your
- 3 communications with him that he had never been in the
- 4 | thousand hours program?
- 5 A. No.
- 6 Q. Did there seem to be any confusion on his part
- 7 about whether he was in the thousand hours program?
- 8 A. Not that he said to me. Just about whether that
- 9 | thousand hour program ended.
- 10 \mid Q. And were there any VRQ residents who were in the
- 11 grant per diem program and who were doing work for pay at
- 12 the VRO who were not in the thousand hours program?
- 13 A. Not that I recall.
- 14 Q. So, in other words, anyone who was a grant per
- 15 diem participant staying at the VRQ and doing work and
- 16 being paid at the VRQ was in the thousand hours program?
- 17 A. Unless they were with the Land of Sky. We had a
- 18 partnership with Land of Sky as well.
- 19 Q. Okay. In that case they were not being paid by
- 20 ABCCM; is that right?
- 21 A. That's correct. They were paid by Land of Sky.
- 22 | Q. So were they considered employees of ABCCM?
- 23 | A. Yes. Well they -- I mean they were paid by Land
- 24 of Sky but they worked at ABCCM.
- 25 Q. Right. So ABCCM was not paying them --

- 1 A. They were not.
- 2 Q. -- as an employer writing paychecks to them?
- 3 A. Nor we would send time sheets in to Land of Sky.
- 4 Q. Do you know how long service hours have been a
- 5 part of ABCCM's program for homeless vets?
- 6 A. Again, it was there when I got there.
- $7 \mid Q$. And that was in 2013?
- 8 A. Yes.
- 9 Q. This is similar to a question I asked you earlier
- 10 but a little bit different. Before Greg Armento, to your
- 11 knowledge, did anyone ever claim that the service hours
- 12 program was in violation of North Carolina wage and hour
- 13 | laws?
- 14 A. Not to me.
- 15 | Q. Did you have any reason to believe the program was
- 16 in violation of such laws?
- 17 A. No.
- 18 | Q. Thank you, ma'am. Those are my questions.
- 19 THE COURT: Cross-examination.
- 20 MS. RIPLEY: Thank you, Your Honor.
- 21 CROSS-EXAMINATION
- 22 BY MS. RIPLEY:
- 23 Q. Hi, Ms. Sczudlo. My name is Clermont Ripley, I'm
- 24 one of the attorneys for Mr. Armento, and I do have a
- 25 | couple of questions for you.

- 1 You didn't interview Mr. Armento when he first
- 2 | arrived at the VRQ; right?
- 3 A. No, I did not.
- 4 Q. You weren't part of his intake?
- 5 A. No.
- 6 Q. You didn't know anything about his work history?
- 7 A. No.
- 8 Q. And you didn't know if he had issues --
- 9 A. Not when he came in. I mean he shared some things
- 10 | in some conversations that he had worked in other places
- 11 and some things that he had done, but that's something
- 12 Greg had said when we had some conversations.
- 13 Q. That was after he was enrolled in the VIDE
- 14 | program?
- 15 A. Yes. Right.
- 16 Q. After he started doing service hours?
- 17 A. Right.
- 18 Q. You didn't know if he had problems showing up on
- 19 | time during his previous employment?
- 20 A. I would not have known that, no.
- 21 | Q. What is your background? Do you have a social
- 22 | work degree?
- 23 A. No. I have a Bachelors in Accounting and Business
- 24 Management, and an MBA.
- 25 Q. You mentioned a couple of things about

- 1 | rehabilitative program. A lot of the things done at the
- 2 | VRQ are part of rehabilitative program. Do you have any
- 3 training in rehabilitative programs?
- 4 A. Well I work with our social workers pretty
- 5 closely, and we also worked to actually add additional
- 6 pieces and components on to the rehabilitation program
- 7 that I was a part of to help monitor how well people were
- 8 doing, and also working with them to know, following and
- 9 tracking their success.
- 10 \mid Q. Did you -- in your role as director of homeless
- 11 services did you change any policies or make any updates
- 12 to the policies of the VRQ?
- 13 A. We documented the policies. We made sure that
- 14 they were the same across both Steadfast House and the
- 15 | Veteran's Restoration Quarters. I'm trying to remember.
- 16 Are there any policies in particular?
- 17 | Q. Yeah. Well you said the service hours policy was
- 18 | already in place when you got there. Did you have any
- 19 | input into changes to the service hours policy?
- 20 A. To my knowledge, that program was not changed. It
- 21 | had always been just as I described it earlier.
- 22 | Q. Okay. Were you involved in any of the handbook
- 23 | revisions that occurred while you were there?
- 24 A. Yes.
- 25 \mid O. I think it was the 2017 handbook -- the 2016

CROSS - SCZUDLO

1 handbook. Well what I'm getting at is the 20 hours, the

2 ten hours, the amount of service hours someone has to

3 work based on whether they're employed part-time or not

4 at all. That wasn't in the handbooks, the first couple

5 of handbooks, that applied while Mr. Armento was there,

6 but later it did show up in the handbooks. Did you have

7 | anything to do with that?

8 A. Yeah, I did, because it was not clear in the

9 policy handbook. It was in the policy. Maybe this will

help you. There were many policies that were they were

11 and they individual policies, but -- so they were there,

12 they were available. The case managers knew about them

13 and in their work one-on-one with our residents they

would use those policies.

15 As we looked at the handbook, in trying to make

16 things better, clearer, we took the policies that existed

17 and we put them into the handbooks so that they were all

18 | in one place instead of individual documents and so that

people could see very specifically what those policies

20 were.

10

14

19

21 Q. Okay. But it wasn't just adding policies that

22 were missing to the handbook. It was also making edits

23 to the existing language in the handbook; right?

24 \mid A. Edits were only to make sure that the policies

25 that were in place were appropriately listed in a

- 1 handbook.
- 2 Q. Did you make any changes to the transitional
- 3 employment policy?
- 4 A. The transitional employment -- are we talking
- 5 about one specific thing? The whole program?
- 6 Q. There's a manual and I'll pull it up. It's
- 7 already been introduced into evidence, but there's a
- 8 | Transitional Employment Program manual. Are you familiar
- 9 with -- sorry.
- 10 A. It's black.
- 11 Q. We're completely not hooked up. Sorry. I can ask
- 12 | you my questions while she works on this.
- One specific policy I'm interested in is, you were
- 14 | talking a little while ago about how important it is to
- 15 make sure that people know that they have notice when
- 16 they are reaching the end of their thousand hours to make
- 17 | sure they get some notice. In May of 2016 there was an
- 18 | amendment -- amended policy about the two weeks notice
- 19 | for the thousand hours program. Do you remember working
- 20 on that policy?
- 21 A. Two weeks?
- 22 Q. Now that this is here I can show you what I'm
- 23 | talking about. If you look on the screen in front of
- 24 | you, this is Plaintiff's Exhibit 7, page 4, Transitional
- 25 | Employment Program policy updated May 5th 2016, two

- 1 | weeks' notice policy.
- 2 A. I might be confused, but the Transitional
- 3 | Employment Program is not -- the VRQ supplies people to
- 4 be in that program. They don't run that program.
- 5 Q. Who runs that program?
- 6 A. ABCCM. But it's another part of ABCCM. So the
- 7 people who would have written this policy are not the
- 8 people at the VRQ.
- 9 0. Okay.
- 10 A. We would abide by the policy.
- 11 | Q. So you didn't have anything to do with changing
- 12 | this policy that I just asked you about.
- 13 A. No. And I don't know that this is a change. It
- 14 just could be another clarification.
- 15 0. Okay.
- 16 A. Because my understanding is that there was always
- 17 | a notice period to make sure people knew when they were
- 18 getting close to their thousand hours. They had to
- 19 because the program ended at a thousand. They had to
- 20 track that.
- 21 Q. Do you know who the TEP coordinator was in the
- 22 | fall of 2015?
- 23 | A. You know I can see her, and I'm having a senior
- 24 moment and I can't remember her name. I can't.
- 25 0. Where did she work?

- 1 A. She worked in the Acts building.
- $2 \mid Q$. Did she work for VRQ or a different part of the
- 3 | ABCCM?
- 4 A. She worked for a different part of ABCCM.
- 5 Q. Which part?
- 6 A. Veterans Services of the Carolinas.
- 7 Q. Okay. Was her name Susan Garrett?
- 8 A. That would be it, yeah.
- 9 Q. so I want to explore that relationship a little
- 10 | bit more. You said it was administered by the Veterans
- 11 | Services of the Carolinas, the TEP program, but residents
- 12 of the VRO were enrolled in it. So how did -- how did
- 13 the residents at the VRQ get enrolled in the TEP program?
- 14 | A. They would work with their case managers. And if
- 15 they were -- if they wanted to be part of that program,
- 16 work program, then they would be recommended to Susan
- 17 | Garrett. They would be then looking at what openings
- 18 they would apply, and she would interview them and make
- 19 | recommendations. Then they would work with the people at
- 20 the VRQ to determine where those positions might be and
- 21 | if that person would be qualified to do that job.
- 22 | Q. Were people who worked as duty drivers ever part
- 23 of the TEP program?
- 24 \mid A. There were volunteers, and I think that we had a
- 25 position that was also a driver.

- 1 Q. If you look at page 6 of Plaintiff's Exhibit 7 --
- 2 I can make this bigger if you'd like. But what I wanted
- 3 to ask about is the job descriptions in that table of
- 4 contents. Do you see a job description there that would
- 5 be for the van drivers? The shuttle drivers?
- 6 A. No.
- 7 Q. Okay. So if you were -- the VRQ residents who are
- 8 paid to drive the van weren't in the TEP program.
- 9 A. As I said, I couldn't recall. I thought there
- 10 | might be a position but I can't recall. We know that
- 11 | many of them were volunteers or service hour positions.
- 12 Q. I'm sorry. Can you repeat that?
- 13 A. I said many of them were service hour positions.
- 14 0. The drivers were.
- 15 A. Yes.
- 16 Q. As director of homeless services at the VRQ did
- 17 | you ever come in contact with your counterparts at other
- 18 GPD programs around the state?
- 19 A. On the phone, maybe, but most of that was done by
- 20 the directors of those programs.
- 21 Q. In terms of the service hour requirements. We
- 22 | keep hearing if you work part-time or are unemployed you
- 23 have to work a number of hours. What if you're
- 24 | self-employed or working on a contract basis? How many
- 25 service hours do you have to work?

- 1 A. It's the same requirement. Self-employed? It
- 2 | would be the same.
- 3 Q. So, for example, Mr. Armento submitted website
- 4 proposals to some outside people. How do you track how
- 5 | many hours he was doing that in order to figure out
- 6 whether he needed to do service hours or not?
- 7 A. He would have to present that.
- 8 0. But service hours -- that 20-hour or 10-hour
- 9 requirement's really only referring to people who are
- 10 | traditionally employed somewhere with a weekly schedule
- 11 | that's going to show your hours; right?
- 12 A. Under normal conditions. Most of our -- I would
- 13 say that if there was something that was different than
- 14 somebody working for someone else, or their hours were --
- 15 track where their hours were tracked, as you say, as a
- 16 | contract person or working for themselves. If they made
- 17 | a case to present that then we would consider it if they
- 18 | could prove that, but it would have to be proven. And I
- 19 would say to you in my almost four years there no one
- 20 | ever brought forth that they were a contractor or, you
- 21 know, doing something as a self-employed person.
- 22 Q. Because most of the VRQ residents who got outside
- 23 jobs were doing hourly work; correct?
- 24 A. That's correct.
- 25 Q. I'd like to have you look at the defendant's

- 1 exhibit. I apologize. What I'd like to look at is the
- 2 spreadsheet that you created, the documents of Mr.
- 3 Armento's hours, and I'm having trouble finding it.
- 4 THE COURT: Are you talking about Defendant's 10?
- 5 MS. RIPLEY: Yes.
- 6 THE COURT: Put it up on the screen, please.
- 7 MS. RIPLEY: Can someone else bring up
- 8 Defendant's 10 on the screen?
- 9 MR. CURRIDEN: We can.
- 10 BY MS. RIPLEY:
- 11 Q. I only have it in the bookmarked version. I can
- 12 try asking my question without you looking at it, and
- 13 then you can let me know if you need to see it.
- 14 When I was looking at it before I was looking at
- 15 | the numbers trying to understand how you figure out the
- 16 | service hours because -- we've got it. Okay. You've got
- 17 | it now. Thank you. So we're looking at -- it just went
- 18 away on my screen. Okay. Do you see it Ms. Sczudlo?
- 19 A. I do.
- 20 | Q. Looking at that second week, 9/20 to 9/26. If you
- 21 add up the first column, which is the service hours, and
- 22 | the second column, which is paid, 16 plus 24 is 40;
- 23 | right? So if you just look at that and you say, okay, he
- 24 | worked 40 hours that week, why isn't that just 40 hours
- 25 of work?

- 1 A. Because it's service hours and work hours.
- 2 Q. But isn't that retroactive? I mean, I guess I'm
- 3 just trying to understand -- it feels like someone could
- 4 come along and say, let me just designate some of these
- 5 as service hours and some of these at work, and where you
- 6 draw that line impacts how many service hours he had to
- 7 work. Right?
- 8 A. I think you need to look at the whole spreadsheet
- 9 and you need to look at the number of hours he worked.
- 10 You can't take an isolated week because there could be a
- 11 | time -- no different than a person working part-time.
- 12 There may be times that they work more than their normal
- 13 32 hours or their normal 20 hours. You need to look at
- 14 | all of it together. And we -- it's always looked at --
- 15 the way we looked at it is to say that if you look at the
- 16 | number of hours that he works mainly it is less than 40,
- 17 and it is -- that is considered a part-time position.
- 18 So I can't scroll this up. But if you scrolled
- 19 this up to the next week -- okay. So this is where,
- 20 again, we have two weeks, but then it goes to only 24
- 21 hours. Then the next week it's only 16 hours. And if
- 22 | you keep going, you know, it goes -- then it was 32
- 23 | hours. Then it was 16 hours. So we had two weeks where
- 24 | I see the direction that you're taking, but you're taking
- 25 | isolated weeks not the overall. And what was the norm

- 1 was this. So, you know, the only thing you can say is do
- 2 | we -- do we switch this program back and forth? It's not
- 3 every week. Are you -- it's what is it that you're going
- 4 to be doing in this program? On a thousand hour service
- 5 program his pattern was to be working much less than 40
- 6 hours.
- 7 Q. Okay. So you looked at the pattern not at the
- 8 | work week?
- 9 A. In this particular a case, yes. I meant all cases
- 10 | but, I mean, that's how I justified doing this. His
- 11 calculation at ten hours versus looking week by week by
- 12 | week by week.
- 13 | Q. Okay. And you also just said something about if
- 14 | it was under -- I'm not specifically asking about this
- 15 page or Mr. Armento's hours anymore. I'm actually -- if
- 16 | you- all don't mind taking it off the screen so we don't
- 17 | get confused.
- 18 MR. CURRIDEN: Okay.
- 19 BY MS. RIPLEY:
- 20 Q. Under the policy a moment ago you said if they're
- 21 under 40 hours then it's not full-time and they have to
- 22 | perform service hours, but is that in writing anywhere?
- 23 A. It's our definition of full full-time.
- 24 Q. How do you define "full-time?"
- 25 A. For 40 hours a week.

- 1 Q. Is that in writing anywhere?
- 2 A. I can't answer that.
- 3 | Q. Okay. You've never seen an application from
- 4 Mr. Armento to enroll in the TEP program; right?
- 5 A. I have not.
- 6 Q. You also -- sorry I keep jumping around. You were
- 7 talking about the end of the TEP program and how it's
- 8 important to make sure that you know when someone hits
- 9 that thousand hours. What happened if someone went
- 10 beyond 1,000 hours?
- 11 | A. I don't know of anyone who's ever done that.
- 12 Q. So you-all could stop someone from working so they
- 13 didn't go beyond 1,000 hours?
- 14 A. The program is designed and funded because it is
- 15 part of a rehabilitative program, and it is only for
- 16 1,000 hours.
- 17 Q. So, because the program is funded for 1,000, you
- 18 | wouldn't allow anyone to work beyond 1,000.
- 19 A. They shouldn't be going beyond 1,000.
- 20 Q. But how do you make sure that doesn't happen?
- 21 A. Because we track the hours.
- $22 \mid Q$. And then you tell them to stop working?
- 23 | A. We tell them. That's why you get to that point.
- 24 | And if they are at that point and they only have ten
- 25 hours they know that they have ten hours to work in that

- 1 | program.
- 2 Q. So you don't let them work beyond 1,000 hours?
- 3 A. They should not be.
- 4 Q. "They should not be" is a little bit different
- 5 | than whether or not you-all let them. Would you let
- 6 someone work beyond 1,000 hours?
- 7 A. No.
- 8 Q. Okay. Thank you. No further questions.
- 9 THE COURT: Any redirect?
- 10 MR. CURRIDEN: Just a followup question.
- 11 REDIRECT EXAMINATION
- 12 BY MR. CURRIDEN:
- 13 Q. Ms. Sczudlo, at the time of September, October,
- 14 | November of 2015, do you know the status of
- 15 | implementation of documentation for the Transitional
- 16 | Employment Program, the manual that you were shown and
- 17 other documents about the formalities of the program?
- 18 A. I had not seen the actual handbook, this. I've
- 19 | never seen that. But I know from having spoken to Susan
- 20 about the program what the requirements were about the
- 21 thousand hours.
- 22 | Q. But the process you described of Susan sitting
- 23 down and going through the requirements of the program.
- 24 Do you know when that was implemented?
- 25 A. I think it's always been. I'm assuming that it's

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always been that way because it had been that way from
 1
    the time that I was there.
          All right. Thank you, ma'am. Those are my
 3
 4
   questions.
          THE COURT: Any recross?
 5
 6
          MS.
               RIPLEY: Nothing, Your Honor.
 7
          THE COURT: May Ms. Sczudlo be released?
 8
          MR.
               CURRIDEN: Yes, Your Honor.
 9
          THE COURT: Any objection?
10
          MS.
               RIPLEY: No.
11
          THE COURT: Ma'am, you may step down. You're free
12
   to go.
13
                     (Witness excused at 4:23 p.m.)
14
          THE COURT: We're going to take the afternoon
15
   break in just a moment because we're going to get a
16
   schedule because, as of right now, I don't have a court
17
   reporter past 11 o'clock tomorrow morning.
18
          Mr.
               Curriden, what do you have left of
19
   defendant's evidence?
20
               CURRIDEN: Your Honor, we have two short
          MR.
21
   witnesses, and Mr. McElyea.
22
          THE COURT: When you say "short witnesses," do you
   mean 15 minutes?
2.3
2.4
          MR.
               CURRIDEN: I mean 30 minutes or less.
25
          THE COURT: And with Mr. McElyea how long are you
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1
    talking about?
 2
               CURRIDEN: I'm anticipating 30 to -- sorry --
 3
    60 to 90 minutes for Mr. McElyea.
 4
           THE COURT: How long?
                           I estimate we could finish by
 5
          MR.
               CURRIDEN:
    11:00 tomorrow.
 6
 7
           THE COURT: How long do you expect on cross-
    examination for the witnesses just mentioned?
 8
               RIPLEY: We don't think we will need to
 9
          MS.
10
    question the short witnesses very much. We don't think
11
    they'll have much relevant to say. For Mr.
                                                 McElyea we
12
   definitely will need some time on cross, but it's hard to
13
   know exactly how long until we hear his testimony.
14
           THE COURT: Because if I -- if you're telling me
15
    that you'll be finished by 11 o'clock and I don't make
16
    any further arrangements for a court reporter tomorrow,
17
   which would be quite an expense for the court, then if
18
   you're coming up on 11 o'clock tomorrow morning and I run
19
   out of time, the clock runs out on me. So are you
20
    sufficiently confident that we will be done by 11 o'clock
21
    tomorrow morning?
2.2
                CURRIDEN: I am, Your Honor.
          MR.
2.3
          THE COURT: Ms. Ripley, do you have any reason to
   doubt it?
2.4
25
                         If he's not finished questioning his
          MS.
               RIPLEY:
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DIRECT - DARNELL

1 | witness until 11:00, then --

MR. CURRIDEN: I understand there needs to be cross-examination. If Mr. McElyea is the first witness tomorrow, I can be done with him by between 10:00 and 10:30.

THE COURT: How about if we start at 8 o'clock tomorrow morning?

MR. CURRIDEN: That would give us more of a cushion.

MS. RIPLEY: Does that work for your court reporter?

12 THE COURT: It's better than going past 11 o'clock.

MS. RIPLEY: That's okay with us.

MR. CURRIDEN: We can reevaluate it when we conclude today and see where we are, but that's my best projection at this point.

THE COURT: Well what I will do -- because I am right up against a hard deadline for getting in another court reporter for tomorrow, so I am going to say we don't need one based on your statements about how long things are going to take. We will reevaluate when we finish up at the end of the day, and then I'll let you know what time we're going to start tomorrow morning. I'm usually here between 6:00 and 6:30 so that doesn't

DIRECT - DARNELL bother me, but I'm not going to do that to you-all. But 1 don't you-all run me over either. Okay? 3 Let's go ahead and take ten minutes. 4 (Off the record at 4:25 p.m.) (On the record at 4:36 p.m.) 5 6 THE COURT: Call your next witness, Mr. Curriden. 7 CURRIDEN: Your Honor, if we could -- before that I'd like to move to admit a couple of exhibits that 8 were identified that I believe have been stipulated in 9 10 terms of their authenticity and admissibility. They're 11 Defendant's Exhibit 1, the ABCCM intake form, and 12 Defendant's Exhibit 3, the VRQ resident handbook 13 agreement. 14 THE COURT: Any objection? 15 RIPLEY: No, Your Honor. MS. THE COURT: Let them be admitted. 16 17 (Defendant's Exhibits 1 and 3 are admitted.) 18 MR. CURRIDEN: Thank you. 19 MR. DUNLAP: Your Honor, at this time, the 20 defense would call Jeremy Darnell. 21 THE COURT: Come forward to be sworn. 22 THE CLERK: If you would put your left hand on the 23 Bible, and raise your right hand. 2.4 (Witness duly sworn at 4:38 p.m.) 25 THE COURT: You may proceed.

DIRECT - DARNELL

1 DIRECT EXAMINATION

- BY MR. DUNLAP:
- 3 Q. Please state your full name for the record.
- 4 A. It is Jeremy Lane Darnell.
- 5 Q. Now, Mr. Darnell, just briefly, by way of
- 6 background, were you -- are you --
- 7 | COURT REPORTER: You're going to have to pull that
- 8 microphone down, please.
- 9 BY MR. DUNLAP:
- 10 Q. Are you a veteran?
- 11 A. Yes.
- 12 Q. Can you briefly describe your service?
- 13 A. I joined the Army in 1996, in the reserves, and
- 14 went active duty in 1997. I served until around 2001
- 15 when I went to civilian status due to my job still
- 16 serving with the same unit and stuff. In 2006 I left the
- 17 military.
- 18 Q. Okay. And what did you do in the military?
- 19 | A. I started off Airborne infantry, and then I went
- 20 | into Special Operations.
- 21 Q. Okay. Now, at a certain point, you were a
- 22 resident of -- well you came to the VRQ; correct?
- 23 A. Say again.
- 24 | Q. At a certain point you came to the VRQ; correct?
- 25 A. Correct. I came to the VRQ in September of 2015.

- $1 \mid Q$. Can you tell me about how you ended up there?
- 2 A. Sure. Due to my first marriage, my daughter lived
- 3 | in North Carolina and my second wife. And I came to
- 4 | North Carolina to visit my daughter and family, and my
- 5 | wife and I split up then. A friend of mine, Eric Cox,
- 6 who's the executive -- the Executive Chef and food
- 7 service director for ABCCM told me about ABCCM. Then I
- 8 called ahead and had everything set up for me to come
- 9 there before I actually wound up homeless.
- 10 Q. Okay. Do you know the plaintiff, Mr. Gregory
- 11 | Armento?
- 12 A. I do. He was one of my roommates.
- 13 | Q. Okay. Do you remember about what timeframe
- 14 | you-all were roommates?
- 15 \mid A. I believe 2016 and 2017, that timeframe in there.
- 16 I don't remember the exact dates.
- 17 Q. How long were you roommates?
- 18 | A. Probably at least six months if not longer. It's
- 19 kind of hard to remember the timeframes exactly.
- 20 | Q. How would you describe your relationship with
- 21 Mr. Armento?
- 22 \mid A. Positive, for the most part. We got along. We'd
- 23 | argue once in a while, but we stayed in contact after he
- 24 | left. As far as I know we're friends.
- 25 O. How was he as a roommate?

- 1 A. Like I said, sometimes we had issues. There were
- 2 times when Chris and I would do pretty much all the
- 3 cleaning, or Greg spent a lot of time on his computer.
- 4 He did do service hours while we were there, and he
- 5 volunteered to drive. For the most part we got along.
- 6 Q. Did you ever witness -- let me rephrase that.
- 7 How would you describe Mr. Armento's efforts to
- 8 get a job outside of the VRQ?
- 9 A. For the most part, I didn't see him actively
- 10 searching for a job. There's times when I would point
- 11 out some computer jobs. I have a friend that owns a
- 12 pretty big knife company in town that was looking for
- 13 markets and website, computer stuff, and it would have
- 14 been salaried, full-time, and I pointed that out. There
- 15 were some other jobs I pointed out. Eventually, he got a
- 16 | job at the stand -- there was a fruit stand down from us,
- 17 and he got a job doing their website but that stand
- 18 didn't stay up long. I don't know whatever happened.
- 19 Q. Now when you would talk to him about these other
- 20 | job leads, as far as you know -- well what was his
- 21 | reaction to that?
- 22 | A. Sometimes he would say he's overqualified, and
- 23 | sometimes it just -- it wouldn't go anywhere. He
- 24 | wouldn't say anything more. So I don't know if he looked
- 25 | at them or whatnot, but for the most part it didn't seem

- 1 like he was interested in them.
- 2 Q. Did he seem motivated to find a job outside of
- 3 VRQ?
- 4 MS. BROOKE: Objection. Calls for speculation.
- 5 THE COURT: Sustained.
- 6 BY MR. DUNLAP:
- 7 Q. Did you ever see Mr. Armento working on this
- 8 lawsuit?
- 9 A. Yes. For the past several months he was there he
- 10 was -- that was his main focus, in my opinion.
- 11 | Q. Did he ever comment on his progress in the
- 12 | lawsuit?
- 13 A. He did. There was one time he said that it was
- 14 | going really well and that he thought they should give
- 15 | him an honorary law degree, and I think he was joking
- 16 about that. You know how we are as military. We joke
- 17 about all sorts of stuff.
- 18 Q. And was that based on the amount of work he was
- 19 doing?
- 20 A. Right. It was pretty in-depth. I never read it,
- 21 | but from my understanding it was pretty in-depth.
- 22 | Q. Did Mr. Armento give an interview to the news
- 23 about his experience at the VRO?
- 24 A. He did. I don't remember which station it was,
- 25 but there was one -- one interview that I know of, yes.

- 1 Q. Did you see the interview?
- 2 A. I looked it up online and watched it online.
- 3 Q. In the comments that he made during that interview
- 4 did you find them to be truthful?
- 5 A. No. I felt it was skewed, embellished, and skewed
- 6 such as they tried to make it look like ABCCM kicked him
- 7 out. But that was at his end of the two years, and we
- 8 | all know when we do orientation that we've got two years
- 9 there. It's not quaranteed. We can extend but it's not
- 10 guaranteed that we can do anything but use the time
- 11 | wisely while we're there to save up money, or try to get
- 12 housing through HUD, VASH, or something like that.
- 13 Q. Did he talk about the kind of work he was doing at
- 14 VRO during that interview?
- 15 A. He mentioned working the front desk. He mentioned
- 16 scrubbing toilets at 4:00 a.m., stuff like that. I don't
- 17 remember if he mentioned that he volunteered to drive or
- 18 | anything like that.
- 19 Q. What did he say about scrubbing toilets?
- 20 A. That there were times he would have to scrub
- 21 toilets at 4 o'clock in the morning.
- 22 Q. Was that truthful?
- 23 | A. Not to my knowledge. I mean we never scrubbed
- 24 | toilets in our room at 4:00 a.m. Housekeeping usually
- 25 took care of the toilets in the main area unless

- 1 something absolutely disastrous happened. I don't see
- 2 | scrubbing toilets at 4:00 a.m.
- 3 | Q. When you arrived at the VRQ was there an
- 4 orientation or an intake process?
- 5 A. There was. There were multiple of them. When I
- 6 | first arrived I had everything set up. So I signed some
- 7 paperwork explaining that they told me the rule, they
- 8 | told me the service hours, and all that. Then I had a
- 9 longer orientation later on when I moved from intake to
- 10 the actual per diem program.
- 11 Q. What did they tell you about the service hours
- 12 during your intake?
- 13 | A. The service hours are part of the rehabilitation
- 14 | process and that they're required unless you have medical
- 15 | needs or full-time employment or full-time school. If
- 16 | you're part-time school or part-time employment they
- 17 reduced the service hours from 20 to ten hours. If
- 18 | you're full-time -- sorry. If you have medical
- 19 | conditions you're not required to do service hours if the
- 20 | medical conditions are bad enough to where they prevent
- 21 | you from doing them.
- 22 | Q. Did anyone ever tell you the service hours would
- 23 be compensated?
- 24 \mid A. No. They're part of rehabilitation to get you out
- 25 of your room doing work, being productive so we're just

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- 1 | not laying in our room all day. I mean that's --
- 2 Q. Did they say anything to lead you to believe that
- 3 | those service hours would be compensated?
- 4 A. No.
- 5 Q. How has your experience at ABCCM impacted your
- 6 life?
- 7 A. Very positively. For two years I didn't have
- 8 worry about paying rent. For two years I got to focus on
- 9 getting back on my feet, getting back into the world,
- 10 getting back employed, dealing with legal issues with my
- 11 divorce and all that that I had to, enough to where I
- 12 still volunteer in the kitchen. I'm still a resident
- 13 there. I still volunteer in the kitchen when I can. I
- 14 | still mentor guys when I can. So it's had a pretty
- 15 positive effect.
- 16 Q. And you're part of the transitional housing
- 17 program at this point.
- 18 \mid A. I'm in a permanent housing situation there. I'm
- 19 | not sure if that's transitional or not.
- 20 Q. Right. But it's -- so it's different than the per
- 21 diem program.
- 22 A. Correct. I basically pay so much a month to still
- 23 live there.
- 24 Q. Okay. No more questions.
- 25 THE COURT: Cross-examination.

CROSS - DARNELL

- 1 MS. BROOKE: Yes, Your Honor.
- 2 CROSS-EXAMINATION
- 3 BY MS. BROOKE:
- 4 Q. Mr. Darnell, my name is Carol Brooke and I'm one
- 5 of Mr. Armento's attorneys.
- 6 You didn't become Mr. Armento's roommate until
- 7 about March of 2016; is that right?
- 8 A. Correct.
- 9 Q. And you were his roommate for about six months you
- 10 | said?
- 11 A. I'm not sure exactly the timeframe. I believe six
- 12 | months but maybe a little bit longer.
- 13 Q. Okay. So you can't testify to any of Mr.
- 14 | Armento's job searching that took place prior to becoming
- 15 his roommate, isn't that correct?
- 16 A. That's correct.
- 17 | Q. Did Mr. Armento ever drive you to the emergency
- 18 room in the VRQ van?
- 19 A. He drove me to doctors' appointments I had. I
- 20 don't remember if I ever went to the emergency room or
- 21 | not but, yes, doctors appointments.
- 22 Q. Was that helpful to you?
- 23 A. Yes, very much.
- 24 | Q. Did you ever do van driving yourself?
- 25 A. I cannot drive due to seizures.

- 1 Q. I'm sorry?
- 2 A. I said I am unable to drive due to seizures.
- 3 Q. Gotcha. Did you perform service hours yourself?
- 4 A. I did until eventually I didn't because of -- I
- 5 was having seizures and stuff like that and my doctors
- 6 said, you know, I can't work a set schedule. So I did do
- 7 that until I was having seizures in the kitchen, and I
- 8 was having seizures in the computer lab to where it
- 9 wasn't medically feasible. After that I would volunteer
- 10 when I could.
- 11 | Q. When you performed service hours, what kind of
- 12 | work did you do?
- 13 A. Okay. I worked in the kitchen. I'm a trained
- 14 chef, so I would be put in charge of the kitchen on a
- 15 shift and help the kitchen run smoothly. I would assign
- 16 | tasks to volunteers or assign tasks to service hour
- 17 people to make sure food got out in time, it was the
- 18 | right quality, and all that.
- 19 Q. Was your work in the kitchen of benefit to the
- 20 VRO?
- 21 A. Yes.
- 22 Q. How did it benefit the VRQ?
- 23 | A. It was man hours and help that a certified chef,
- 24 certified chef instructor, was on the premises.
- 25 Q. Did you need any training to become a chef for the

- 1 VRO?
- 2 A. Not for the VRQ. I was a chef prior to that.
- 3 Q. Were you provided a schedule of when you would
- 4 perform your service hours?
- $5 \mid A$. Yes. They were always scheduled in advance.
- $6 \mid Q$. Could you work service hours if you were not
- 7 | scheduled for them?
- 8 A. You could volunteer if you so choose.
- 9 Q. Okay. But could you show up when you were not
- 10 scheduled and ask to work extra hours?
- 11 A. I was always welcome in the kitchen to help any
- 12 time. There were times, just like now, when I show up to
- 13 do events. I mentor the culinary class we have there. I
- 14 | help teach the culinary class that I have there -- that
- 15 we have there. So, yes, in my situation if I wanted to
- 16 do more I could.
- 17 Q. Okay. What about someone who didn't have your
- 18 background and training? Could they show up in the
- 19 kitchen any time they wanted to do service hours, or did
- 20 they need to stick to a schedule?
- 21 A. If we need help then, yes, they can show up any
- 22 time in the kitchen. I can only speak for the kitchen.
- 23 I can't speak for anywhere else. We do have people that
- 24 come in and volunteer in the kitchen whenever we need
- 25 help, or they come and ask if we're going to need help

- 1 that night even though they're not on the schedule.
- 2 Q. What was your work experience prior to coming to
- 3 the VRQ?
- 4 A. As far as after the military or with the military?
- $5 \mid Q$. Most recently. Before coming to the VRQ.
- 6 A. Most recently, I was a chef.
- 7 Q. Okay. And you mentioned you had been trained as a
- 8 chef?
- 9 A. Yes, ma'am.
- 10 Q. What was your training?
- 11 | A. I have a degree from Texas Culinary Academy Cordon
- 12 | Bleu. So it's an Associates Degree in Culinary Arts.
- 13 Q. Were you ever part of the Transitional Employment
- 14 | Program at the VRQ?
- 15 A. No, I was not.
- 16 | Q. Did your service hours in the kitchen at the VRQ
- 17 | provide you with any additional training?
- 18 | A. Not for myself but for others, yes. Someone who
- 19 | isn't as qualified as I was to be in the kitchen we would
- 20 | teach them -- we would set it -- if they only wanted to
- 21 wash dishes they would only wash dishes. If they wanted
- 22 | to learn how to cook we would teach them how to cook. We
- 23 offered a culinary class as well.
- 24 | Q. You already had significant experience in the
- 25 kitchen at the time you came to the VRQ?

- 1 A. Correct.
- 2 | Q. What would have happened if you had refused to
- 3 perform service hours in the kitchen?
- 4 A. I do not know. I don't know. I never refused
- 5 | service hours.
- 6 Q. Okay.
- 7 A. I can give you an example of what happens when a
- 8 | service hour employee doesn't show up.
- 9 Q. What happens?
- 10 \mid A. So we would do a write-up that would go to their
- 11 case manager, and their case manager would discuss that
- 12 | with them, and then whatever was decided between the case
- 13 manager. And then the case manager would usually excuse
- 14 | them from it or have them make up the hours.
- 15 | Q. Okay. Did you ever see Mr. Armento bring
- 16 computers or cash drawers from his work at the Honey
- 17 House to his room to work on there?
- 18 A. I don't remember fully. Is the Honey House the
- 19 | fruit stand?
- 20 Q. Yes.
- 21 A. I believe there might have been a couple instances
- 22 | that he did.
- 23 | Q. Were you aware he was setting up a camera
- 24 | surveillance system for the Honey House?
- $25 \mid A$. Yes. He mentioned it at one time.

- 1 Q. Do you know people from the VRQ who had trouble
- 2 | finding a job outside the VRQ?
- 3 A. Not with the people I dealt with daily, which
- 4 | would be the kitchen staff and stuff like that. There's
- 5 always restaurants. There's always stuff like that. So,
- 6 no, not that I'm --
- 7 Q. Were the people from the kitchen people you mostly
- 8 dealt with?
- 9 A. Yes.
- 10 Q. You currently live in Permanent Supportive
- 11 | Housing; is that correct?
- 12 A. Correct.
- 13 Q. Do you pay rent?
- 14 A. I do.
- 15 Q. How much do you pay?
- 16 A. I pay \$425 a month.
- 17 Q. Is that a lower rent than you might pay if you had
- 18 to find housing somewhere else in Asheville?
- 19 A. Yes.
- 20 Q. Are you working at this time?
- 21 A. I am.
- 22 Q. What are you doing?
- 23 A. I teach for AB-Tech.
- 24 Q. All right. Do you have a lease with the VRQ?
- 25 A. I believe so. I believe we sign leases. I know

- 1 | it hasn't undated, since I signed my paperwork when I
- 2 | went in to PSH.
- 3 Q. How long is your lease for?
- 4 A. I don't think it has a set time. I'm not sure. I
- 5 do not know.
- 6 Q. Okay. That's all my questions, Your Honor.
- 7 THE COURT: Any redirect?
- 8 MR. DUNLAP: Yes, Your Honor.

9 <u>REDIRECT EXAMINATION</u>

- 10 BY MR. DUNLAP:
- 11 Q. When you were working in the kitchen did you-all
- 12 have community volunteers from outside the VRQ to help?
- 13 A. Yes. We have volunteers come in almost daily for
- 14 | a minimum of lunch and dinner.Q. Nothing further.
- 15 THE COURT: Anything else?
- MS. BROOKE: No, Your Honor.
- 17 | THE COURT: May Mr. Darnell be released?
- 18 MR. DUNLAP: Yes, Your Honor.
- 19 THE COURT: Any objection?
- 20 MS. BROOKE: No, Your Honor.
- 21 THE COURT: Thank you, Mr. Darnell. You may step
- 22 down. You're free to go.
- 23 (Witness excused at 4:57 p.m.)
- 24 THE COURT: Call your next witness.
- MR. DUNLAP: Your Honor, with the Court's

- 1 permission, I'll go get him.
- THE COURT: Please do. Call your witness.
- MR. DUNLAP: The witness is answering the call of
- 4 | nature, Your Honor, and he will be in in just a minute.
- 5 THE COURT: Then call a different witness.
- 6 MR. CURRIDEN: We would call Tim McElyea.
- 7 THE COURT: Come forward to be sworn.
- 8 (Witness duly sworn at 4:59 p.m.)
- 9 THE COURT: You may proceed.
- 10 MR. CURRIDEN: Thank you, Your Honor.
- 11 DIRECT EXAMINATION
- 12 BY MR. CURRIDEN:
- 13 | Q. Would you please state your full name, sir?
- 14 A. My name's Tim McElyea.
- 15 0. And where do you work, sir?
- 16 A. I'm the director at the Veteran's Restoration
- 17 Quarters.
- 18 Q. What is your educational background?
- 19 A. I attended East Tennessee State University, and
- 20 received a bachelors in business.
- 21 Q. And are you a veteran?
- 22 A. I am. I'm a combat veteran.
- 23 | Q. What branch of the military did you serve in?
- 24 A. Army.
- 25 Q. And where and when did you serve?

- 1 A. I spent three years on active duty, seven in guard
- 2 and reserves. My wartime deployment was in the Persian
- 3 Gulf.
- 4 Q. All right. How did you end up working at the VRQ
- 5 | with ABCCM?
- 6 A. Well, actually, I started as a volunteer in 2009.
- 7 My wife works with a company that did volunteer work
- 8 there in the kitchen. She had just started. She came
- 9 home one day, you know, told me that she was going to be
- 10 | home late the next day because she was doing volunteer
- 11 work with her company. I asked her where that was, and
- 12 | she was like, you know, it was a program for homeless
- 13 veterans. And I was like, I didn't know there was such a
- 14 | thing. Could you, you know, see if I could volunteer
- 15 too? Could I go with you guys? So she asked her boss,
- 16 her boss said yes, that would be great, and I started
- 17 going out with their cook team volunteering there.
- I did that for a couple years, and then an
- 19 opportunity came up to work there. I had a job that I
- 20 was, you know, working already and had been, you know, at
- 21 | for a little while and -- but, you know, the opportunity
- 22 came up there to, you know, serve and make a difference
- 23 | and, you know, I was always really impressed with, you
- 24 | know, the operation there and the way ABCCM conducted
- 25 business and how they treated the veterans there with

- 1 dignity and respect. You know, of course, I jumped at
- 2 the opportunity to come on board.
- 3 Q. And when did you start your employment there?
- 4 A. I started there in 2014.
- 5 Q. What was your position when you started?
- 6 A. I started as the assistant director.
- 7 Q. Now you're the director?
- 8 A. Yes.
- 9 Q. What are your responsibilities as director of the
- 10 VRQ?
- 11 A. Well I generally, you know, oversee the operation
- 12 of VRQ. Of course, I'm responsible for, you know,
- 13 | outreach, community outreach, and, you know, help, you
- 14 know, get our message out about, you know, what we do and
- 15 | make other veterans aware of, you know, that we exist
- 16 and, you know, this is what we do.
- 17 Q. Do you supervise case managers?
- 18 A. I do.
- 19 Q. And did you do that from September of 2015 through
- 20 September of 2017?
- 21 A. Yes.
- 22 | Q. And did that include Eugene "Slim" Jones,
- 23 Mr. Armento's case manager?
- 24 A. It did.
- 25 | Q. By the way, is Mr. Jones still with the VRQ?

- 1 A. He is not.
- 2 Q. Do you know his current whereabouts?
- 3 A. I do not.
- 4 Q. In terms of the VRQ. In general, is there
- 5 anything about the goals and objectives that you'd like
- 6 to add that Mr. Rogers didn't already cover?
- 7 A. No. I think Reverend Rogers pretty much covered
- 8 | it in detail.
- 9 Q. Okay. As far as the service hours program goes.
- 10 From your perspective as the director of the VRQ who
- 11 benefits most from service hours?
- 12 A. Well I think that the residents do. You know it's
- 13 rehabilitative. Our goal is transitional housing.
- 14 | That's our main goal. But I think it helps veterans
- 15 reestablish community, and that's something that's very
- 16 | important. And, you know, being an active part of
- 17 community when we are able to get them in housing, and
- 18 the goal is for them to stay in housing and, you know, be
- 19 | a productive part of society again. And that means, you
- 20 know, contributing and that sort of thing.
- I think there's a lot of aspects to, you know, the
- 22 | service side of the program and it is something to keep
- 23 them engaged and active and participating in community.
- 24 You know, it certainly gives them an avenue to --
- 25 especially, you know, when they come on board and they're

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trying to get, you know, reestablished and that sort of thing, again, to keep them engaged and active and keep their mind off of things.

There may be things that have brought -- or reasons they have come to the program and that sort of thing. And it also helps them build comraderie with the other veterans and the volunteers that we have and that sort of thing, and really start establishing that environment around them that's going to help them when they transition out of the program.

- Q. And if the service hours program were eliminated what would be the result in terms of how the veterans spend their time?
- A. Well I'd certainly think it would be detrimental to the veterans because that component then, you know, goes away. You know I personally feel like that, you know, them having an avenue to be able to, you know, give back and contribute and that sort of thing, you know, helps them tremendously. I would think, you know, that they would certainly have more time to sit around. You know, I think it would exacerbate mental health issues that we see coming in, substance abuse issues, you know, and all of those kinds of things. So I think it's really important, you know, to keep them engaged.
- 25 Q. And I take it you know Mr. Armento?

- 1 A. I do.
- 2 Q. And how do you know Mr. Armento?
- 3 A. Well I know him from being a resident in our
- 4 program.
- 5 Q. Okay. And the VRQ keep records related to
- 6 Mr. Armento's stay at the VRQ?
- 7 A. Yes.
- 8 Q. Are you familiar with his records, his file?
- 9 A. I am.
- 10 Q. Were those records generated at or near the time
- 11 of the events and things that they document?
- 12 A. Yes.
- 13 Q. And were they made by people with knowledge of
- 14 | their contents and the things that they document?
- 15 A. Yes.
- 16 Q. And were the records kept in the course of ABCCM's
- 17 | regularly conducted activities?
- 18 A. Yes.
- 19 \mid Q. Was it ABCCM's practice to keep such records?
- 20 A. Yes.
- 21 MS. RIPLEY: Objection. Your Honor, I'm not sure
- 22 | which records we're talking about.
- 23 MR. CURRIDEN: I'm about to have him look at
- 24 | some.
- 25 MS. RIPLEY: Okay.

- THE COURT: The objection, at this point, is
- 2 overruled.
- 3 BY MR. CURRIDEN:
- 4 Q. Mr. McElyea, some of these have already been
- 5 admitted so I'm going to be jumping around just a little
- 6 bit. Let me have you look, first, at Defendant's Exhibit
- 7 | 7 which is a multi-page document entitled "ABCCM Contract
- 8 for Success." Are you familiar with that document?
- 9 A. I am.
- 10 Q. Is that an accurate copy of Mr. Armento's
- 11 | "contract for success" that was maintained in his ABCCM
- 12 file?
- 13 A. Yes.
- 14 \mid Q. And what is the purpose of the contract for
- 15 success?
- 16 \mid A. The contract for success is -- it basically is a
- 17 | vehicle to outline the veteran's goals while they're in
- 18 the program, and then list the objectives to, you know,
- 19 | accomplishing the goals that, you know, they've set for
- 20 themselves.
- 21 | Q. And what are the -- let's just look at this --
- 22 | well what are some of the typical goals that are included
- 23 | in a contract for success?
- 24 A. Well, of course, you know, we usually see
- 25 employment, education, you know, income. You know, they

- 1 | may have some other goals like, you know, to help them
- 2 | with employment or whatever, like transportation, you
- 3 know, a personal vehicle. You know, some of the other
- 4 ones may be, you know, reestablishing relationships with
- 5 | family, you know, siblings, you know, sons, daughters,
- 6 you know, whatever the case may be.
- 7 Q. All right. At this time, Your Honor, we would
- 8 move Defendant's Exhibit 7 be admitted.
- 9 THE COURT: Any objection?
- 10 MS. RIPLEY: No, Your Honor.
- 11 THE COURT: Let it be admitted.
- 12 (Defendant's Exhibit 7 is admitted.)
- BY MR. CURRIDEN:
- 14 \mid Q. Let me have you look at Defendant's Exhibit 8
- 15 | which -- it's a multi-page document, but we'll scroll
- 16 | through and let you see the different pages. My question
- 17 | will be, are these part of the file that VRQ maintains
- 18 for
- 19 Mr. Armento?
- 20 A. Yes.
- 21 Q. The first two were employee enrollment and change
- 22 | notice forms. Are those part of the file maintained on
- 23 Mr. Armento at VRO?
- 24 A. Yes.
- 25 Q. And the ABCCM new employee checklist?

- 1 A. Yes.
- 2 Q. And documents related to his withholdings and
- 3 other documents upon becoming a paid employee?
- 4 A. Yes.
- 5 Q. And the date on, for example, this W-4. What do
- 6 you see there at the date of this document?
- 7 A. 10/1/2015.
- 8 Q. Okay. And another employee withholding allowance
- 9 certificate. Do you see a date at the bottom of this
- 10 document?
- 11 A. Yes.
- 12 Q. What date is that?
- 13 A. 10/1/2015.
- 14 Q. All right. And then an employee contact info
- 15 | form. Is that part of the file maintained on Mr.
- 16 | Armento?
- 17 A. Yes.
- 18 Q. An authorization for payroll and direct deposits.
- 19 A. Correct.
- 20 Q. And what's the date on that one?
- 21 A. 10/1/2015.
- 22 Q. And then there's a -- it looks like a canceled
- 23 | check.
- 24 A. Correct.
- 25 Q. Is that part of the process of becoming a paid

- 1 | employee?
- 2 A. Correct.
- 3 Q. And then there's a conflict of interest policy.
- 4 Is that something people sign upon becoming paid
- 5 employees?
- 6 A. Yes.
- 7 Q. And the date of that one is also October 1st of
- 8 2015?
- 9 A. Correct.
- 10 Q. And there's an electronic media policy also on the
- 11 | same date?
- 12 A. Correct.
- 13 Q. And an acknowledgment of the receipt and
- 14 understanding of the drug and alcohol policy?
- 15 A. Yes.
- 16 Q. And, also, that's on October 1st of 2015?
- 17 A. Yes.
- 18 Q. All right. At this time, Your Honor, we would
- 19 move that Defendant's Exhibit 8 be admitted.
- 20 THE COURT: Any objection?
- 21 MS. RIPLEY: No, Your Honor.
- 22 THE COURT: Let it be admitted.
- 23 (Defendant's Exhibit 8 is admitted.)
- 24 BY MR. CURRIDEN:
- 25 Q. I'd like to now turn your attention to Defendant's

- 1 Exhibit 12. Do you recognize that document?
- 2 A. I do.
- 3 Q. It's actually a 22-page document, but can you tell
- 4 us what this is?
- 5 A. Yes. Those are case notes.
- 6 Q. And who prepares the case notes?
- 7 A. The particular individual's social worker. So
- 8 | their case manager.
- 9 Q. And are those something that are maintained as
- 10 | part of the VRQ file for Mr. Armento?
- 11 A. They are.
- 12 Q. And do they document his interactions and
- 13 discussions with his case manager?
- 14 A. They do.
- 15 \mid Q. All right. And would that include any issues or
- 16 problems he might be having with regard to his service
- 17 hours?
- 18 A. It could, yes.
- 19 0. And would it also include efforts to find
- 20 employment outside the VRQ?
- 21 A. Yes.
- 22 | Q. Would it include discussions or documentation
- 23 | related to his contract for success?
- 24 A. Yes.
- 25 Q. And his pursuit of the goals outlined in his

- 1 | contract for success?
- 2 A. Yes.
- Q. At this time, Your Honor, we would move to admit
- 4 Defendant's Exhibit 12.
- 5 THE COURT: Any objection?
- 6 MS. RIPLEY: Yes, Your Honor.
- 7 THE COURT: What's the basis?
- 8 MS. RIPLEY: We still think that this document
- 9 has not been authenticated, and when Mr. Armento
- 10 testified earlier he pointed out errors in these case
- 11 notes. We don't think it's been shown that they're an
- 12 accurate reflection of their conversations. We certainly
- 13 | would not like it to be admitted for the truth of --
- 14 THE COURT: Well, first you said authenticated and
- 15 then you said that there is other evidence to doubt the
- 16 | veracity of the document. Now the veracity of the
- 17 document that goes to the weight, that doesn't go to
- 18 admissibility. Correct?
- 19 MS. RIPLEY: Correct.
- 20 THE COURT: Let's talk about authentication.
- 21 | What's wrong with the authentication that's been offered?
- 22 MS. RIPLEY: We don't know that these case notes
- 23 were made close in time to actual conversations.
- 24 THE COURT: Anything else?
- MS. RIPLEY: No. I guess under our business

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- 1 | records rule that's our main objection.
- THE COURT: As to that objection, that is
- 3 | sustained with the present foundation that has been laid.

FURTHER DIRECT EXAMINATION

- 5 BY MR. CURRIDEN:
- 6 Q. Mr. McElyea, you mentioned that you -- that as
- 7 part of your responsibilities you supervised case
- 8 managers. Is that correct?
- 9 A. Correct.

4

- 10 \mid Q. And upon meeting with case managers what did those
- 11 discussions entail?
- 12 | A. When I meet with case managers in general?
- 13 Q. Correct.
- 14 \mid A. We talk about, you know, the folks that are on
- 15 their case load and, you know, what we're looking at with
- 16 them, what their progress is, you know, issues that
- 17 | they're having, you know, and that sort of thing. It's
- 18 part of a file audit process as well. So I'll have
- 19 | meetings with them and they'll bring their case files in
- 20 and we'll look at them, because case files are subject to
- 21 | federal audits as well through the VA.
- 22 | Q. And how frequently do you meet with case managers?
- 23 A. At least once a month. But it -- you know, it
- 24 depends too. If there are pressing issues or that sort
- 25 of thing, we'll meet more frequently. I have a senior

- 1 case manager, as well, that -- actually, she's the
- 2 assistant director now. But they have meetings weekly
- 3 and have discussions and meet monthly.
- 4 Q. In this case did you meet with Eugene "Slim" Jones
- 5 | monthly more or less?
- 6 A. Yes.
- 7 Q. And did those meetings include discussions of
- 8 Mr. Armento's case?
- 9 A. They did.
- 10 Q. Were the discussions -- what was -- what role, if
- 11 any, did the case notes play in those discussions?
- 12 | A. Well, of course, we would review the case notes,
- 13 you know, from the meetings that you know he would have
- 14 | and, you know, give me updates on what's going on with
- 15 him and that sort of thing. So we would look at the
- 16 documentation.
- 17 | Q. And from those meetings were you able to determine
- 18 | if the case notes were made by Mr. Jones at or near the
- 19 I time so that he had had his interactions and meetings
- 20 | with Mr. Armento?
- 21 A. Yes. I mean when we met it was, you know,
- 22 | reviewing what they had done for -- like, for example,
- 23 | you know, if you've got me pulled up on the screen we
- 24 | would meet, I don't know, probably around the first week
- 25 or two in June and look at what -- you know, what

- 1 | happened the previous month.
- Q. All right. Your Honor, at this time we would
- 3 renew our motion to admit Defendant's Exhibit 12.
- 4 THE COURT: Any objection?
- 5 MS. RIPLEY: Your Honor, I'll renew my objection
- 6 on the same basis.
- 7 THE COURT: Okay. That's overruled. The
- 8 | particular objection regarding whether or not the records
- 9 were kept at or near the time of the provision of the
- 10 information has now been added to the foundation and,
- 11 therefore, Exhibit 12 will be admitted.
- 12 (Defendant's Exhibit 12 is admitted.)
- MS. RIPLEY: We also object to the relevance of
- 14 | this exhibit. We think that the notes regarding what
- 15 | Mr. Armento and his case manager discussed have nothing
- 16 to do with whether he was in an employer employee
- 17 | relationship and whether any of defendant's affirmative
- 18 defenses are valid.
- 19 THE COURT: Since I have not read this document
- 20 | yet I have no idea whether or not they are relevant so
- 21 | I've admitted the document. If it turns out that it is
- 22 | irrelevant I will ignore it.
- MS. RIPLEY: Okay.
- 24 THE COURT: You may proceed, Mr. Curriden.
- MR. CURRIDEN: Thank you, Your Honor.

DIRECT - MCELYEA

FURTHER DIRECT EXAMINATION

- 2 BY MR. CURRIDEN:
- 3 Q. Are you familiar, Mr. McElyea, with the intake
- 4 process for new VRQ residents?
- 5 A. Yes.

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- 6 Q. Is there anything in that process, in general,
- 7 that would give them, a new resident, the expectation
- 8 | that they would be paid for service hours?
- 9 A. No.
- 10 Q. As far as you know, was there any indication
- 11 during Greg Armento's intake that he would be paid for
- 12 | service hours?
- 13 A. No.
- 14 | O. How was it determined where Mr. Armento would do
- 15 his service hours?
- 16 A. Each resident is given a form which I think we saw
- 17 | earlier of, you know, where their preference would be to
- 18 do service hours. Now, of course, you know, we always
- 19 try to meet that preference and get them, you know, where
- 20 they would like to be. You know sometimes we're
- 21 | successful at that, sometimes we're not, and it's based
- 22 on need.
- For example, with computer lab or what have you,
- 24 | you know, there's only so many slots in there that we can
- 25 | have because it's a really small area. So if we can't

- 1 accommodate then, you know, we look at, you know, skill
- 2 set-wise and that sort of thing, you know, and where else
- 3 that we could use them. Of course, in Mr. Armento's
- 4 case, he's very articulate, intelligent, knowledgeable
- 5 with computers and that sort of thing. You know, we
- 6 moved him over to the front desk because he showed
- 7 aptitude to be able to do that skill with computers and
- 8 that sort of thing.
- 9 Q. Do you know why in this case where he put his
- 10 choice would be computer lab why he ended up at the front
- 11 desk?
- 12 A. I don't off the top of my head, no. My guess
- 13 | would be, you know, maybe we had full slots in there or
- 14 something like that. There could have been some openings
- 15 | at the front desk that we, you know, moved him over, but
- 16 | I don't know that for a hundred percent certainty.
- 17 | O. And did Mr. Armento become involved in the
- 18 | thousand hours Transitional Employment Program?
- 19 A. Yes.
- 20 0. And when did that occur?
- 21 A. It was September, October, somewhere in there of
- 22 | '15. I believe it was '15.
- 23 | Q. And upon entry into the thousand hours program how
- 24 | much time was he expected to work in that program, and
- 25 | how much time was he expected to do service hours?

- 1 | A. Well, of course, it's a thousand hour program.
- 2 You know, probably the average would have been, you know,
- 3 about 20 hours a week. In the thousand hour program, you
- 4 know, in accordance with the service hour guidelines, he
- 5 | would have been working probably about ten service hours
- 6 I think.
- $7 \mid Q$. And during his time there were there any VRQ grant
- 8 per diem program residents who were working for pay
- 9 within the facility who were not part of the thousand
- 10 | hours program?
- 11 A. No.
- 12 Q. And who was in charge of overrseeing how
- 13 Mr. Armento's time was divided at the front desk between
- 14 | the thousand hours program and the service hours?
- 15 \mid A. That would have been the front desk supervisor,
- 16 Randy Gamble.
- 17 Q. I know we've heard others testify about this but I
- 18 want to get your take on it. Did Mr. Gamble have
- 19 | authority to make someone work more than the minimum
- 20 requirement for service hours?
- 21 A. No. Again we could ask, you know, if the need was
- 22 | there, but no.
- 23 | O. And were people free to refuse when asked?
- 24 A. Yes.
- 25 | Q. And would there be any negative consequences for

- 1 | their refusal to work more than the minimum requirement
- 2 of service hours?
- 3 A. No.
- 4 Q. Going back to the contract for success. And I
- 5 don't know that we need to look at it specifically. The
- 6 last one of Exhibit 7 is dated October 15th of 2016,
- 7 almost a year before Mr. Armento left the VRQ. Are you
- 8 | familiar with that?
- 9 A. Can you say that one more time?
- 10 Q. Well let's go ahead and look at Exhibit 7, the
- 11 | contract for success.
- 12 A. Yes.
- 13 Q. These are in reverse chronological order so the
- 14 | last one is October 15th of 2016. Do you see that?
- 15 A. Yes.
- 16 Q. And as far as you know is that the last time he
- 17 did a contract for success?
- 18 \mid A. Just to be perfectly honest I am not sure.
- 19 Q. Okay. Let me have you look back at the case
- 20 | notes. I'm referring to the one there from September
- 21 16th 2015. So if he came into the program around
- 22 | September 2nd this would be about two weeks into his stay
- 23 there. Is that accurate as far as you know?
- 24 A. Yes.
- 25 Q. The second sentence of this one says, "Veteran

- 1 said he has started working at the front desk for his
- 2 | service hours."
- 3 A. Correct.
- 4 Q. Based on your interactions with the case manager
- 5 did you have an understanding as to whether Mr. Armento
- 6 knew the difference between service hours and paid time?
- $7 \mid A.$ He did.
- $8 \mid Q$. It goes on to say that -- in the last sentence --
- 9 he said that he is staying sober and hopeful he will get
- 10 | a paying job soon.
- 11 A. Correct.
- 12 Q. What does that tell you about whether he had
- 13 | become involved in the thousand hours program at that
- 14 point?
- 15 | A. That he was not involved in the thousand hour
- 16 program at this point.
- 17 Q. Let me have you look at October 2nd of 2015. The
- 18 | first sentence there. Are you able to see that?
- 19 A. Yes.
- 20 | Q. "The veteran said he's having problems at the
- 21 | front desk. He said he is working there part-time and
- 22 also doing his service hours there. What does that
- 23 | tell you about his understanding as to whether he was
- 24 | still required to do service hours at that point?
- 25 A. That there was an understanding that he had a

- 1 | service hour component that -- obligation that needed to
- 2 be fulfilled, you know, as part of being a resident in
- 3 the program.
- 4 Q. It says there he said that Randy has been making
- 5 him work way over the ten additional hours that he is
- 6 supposed to do with his service hours. "C.M." Does that
- 7 stand for "case manager?"
- 8 A. Yes.
- 9 Q. Case manager asked him if he has brought it to
- 10 Randy's attention, and veteran said that he has not.
- 11 | Case manager suggested to him that he discuss the matter
- 12 | with Randy first because he is his supervisor. Veteran
- 13 said he is unable to talk to Randy, and he plans on going
- 14 to Marc to discuss the matter.
- 15 MS. RIPLEY: Your Honor, I object to this. This
- 16 | is hearsay and should not be relied on for the truth of
- 17 | the matter asserted.
- 18 THE COURT: This document came in under 803.6.
- 19 | It's already been admitted under that basis. That's a
- 20 | hearsay exception. Overruled.
- 21 BY MR. CURRIDEN:
- 22 | Q. It goes on to say: Veteran said he is going to
- 23 | follow that chain of command on this matter. Once again,
- 24 | case manager suggested he start with his supervisor
- 25 | first. Veteran said he was going to do what he wanted to

- 1 do.
- 2 Was this part of the discussions between you and
- 3 Mr. Jones about Mr. Armento's case?
- 4 A. Yes.
- 5 | Q. And what was your understanding, at that point, of
- 6 Mr. Armento's willingness to go through proper channels
- 7 and be engaged in the program?
- 8 A. Well, you know, at this point, especially with him
- 9 being new, you know, to the program and coming in, you
- 10 know, my hope was that as he become a little more
- 11 acclimated with the VRQ and that sort of thing, maybe let
- 12 his guard down a little bit, you know, that he'd be more
- 13 open to discuss and use the chain of command and that
- 14 sort of thing.
- 15 Q. Let me have you look at the next date, 11/2 of
- 16 2015. In The second sentence there it says he said that
- 17 he is still having problems at the front desk but he said
- 18 that he is going to handle it himself. Once again, case
- 19 | manager suggested to him that he discuss his issues with
- 20 Randy. Veteran explained to case manager that he knew
- 21 what he needed to do.
- 22 Was Mr. Armento, in terms of your understanding
- 23 | and the meeting with his case manager, expressing a
- 24 | willingness to work out the issues there with the
- 25 | supervisor?

- 1 A. Right around this point I was on medical leave. I
- 2 was on medical leave for about six or eight weeks, so
- 3 this particular starts getting into, you know, when I was
- 4 on medical leave.
- 5 Q. I take it you were back from medical leave by July
- 6 of 2016; is that correct?
- 7 A. Oh, yeah. Yes.
- 8 Q. And on July 13th, the third sentence there says he
- 9 told case manager that he is now working at the Smoky
- 10 | Mountain Honey House produce stand down the street from
- 11 the VRO, and he was asked to bring in verification that
- 12 he was employed. What was the purpose of the
- 13 verification of the outside employment?
- 14 A. Well there was a couple of things because, you
- 15 know, you can see there, too, that, you know, he had
- 16 savings. So we wanted to, you know, verify that he was
- 17 | working and contributing to his savings but also wanted
- 18 to, you know, verify the employment and that sort of
- 19 thing. You know, a service hour adjustment would have
- 20 been made, you know, in accordance with that. Most guys
- 21 when they, you know, get jobs -- actually, all guys when
- 22 | they get jobs we ask for, you know, verification and that
- 23 | they're employed and that sort of thing. Of course, you
- 24 | know, we want to make the service hour adjustment as
- 25 | well.

- 1 Q. What was your understanding of the amount of time
- 2 he was working for the honey house?
- 3 A. That he was working about 20 hours a week.
- 4 | That's, you know, what he reported. And, you know, he
- 5 was making \$10 an hour. So that was my understanding of
- 6 | what he was doing.
- 7 Q. And that's documented in the next note.
- 8 A. It is.
- 9 Q. July 22nd of 2016?
- 10 A. Right.
- 11 Q. So by working 20 hours a week would he still be
- 12 | required to do service hours?
- 13 \mid A. Well he would have been working on a part-time
- 14 basis. So yes.
- 15 Q. Was Mr. Armento required to do service hours the
- 16 | whole time he was at the VRQ?
- 17 A. He was not.
- 18 Q. Why not?
- 19 | A. When he started getting closer to his grant per
- 20 diem stay being over I had a discussion with his case
- 21 | manager and, you know, told his case manager, hey, we
- 22 | need to, you know, make sure that he's totally focused on
- 23 | employment and getting housing. So let's pull him off
- 24 | service hours and let him focus on -- you know put his
- 25 | full focus on getting employment and getting housing.

- 1 Q. And who all was involved in making that decision?
- 2 A. That was myself and his case manager.
- 3 Q. Do you know when he was told he no longer had to
- 4 do service hours?
- 5 A. I think it was January or February 2017. I think
- 6 at that point he was, you know, right around having six
- 7 months left in the program mark. And, you know, for
- 8 employment and to get housing, you know, you're going to
- 9 have to have a little bit of time to be able to do that
- 10 and, you know, save some money and that sort of thing.
- 11 | Q. All right. Let me have you take a look at the
- 12 | note from February 13th of 2017. Are you able to see
- 13 | that up there?
- 14 A. Yes.
- 15 | Q. The third sentence there says: Veteran then
- 16 | turned in a copy of his bank saving statement. He
- 17 | currently has \$5.07 in his account.
- 18 Why is that something that is reviewed and
- 19 documented in the case notes?
- 20 | A. Well we have a requirement with our program to
- 21 save 60 percent of disposable income. That's why we put
- 22 | together a budget, you know, with the program
- 23 participants. So it's -- you know, we notate it in there
- 24 | so we can kind of see progress and, you know, where
- 25 they're standing and that sort of thing. Again, you

- 1 know, he's getting close to exit at this point, or his
- 2 term being up with us, so, you know, we really need to
- 3 | make some significant progress here in, you know, trying
- 4 to getting employment, save some money, and that sort of
- 5 thing.
- 6 Q. It goes on to say: Case manager then asked
- 7 | veteran why he is not able to stick to his savings money
- 8 | sheet and save any money. The veteran stated he is not
- 9 working the same amount of hours that he was before. He
- 10 stated he is now waiting for his income tax refund. Case
- 11 | manager pointed out he only has seven months in the
- 12 program. Case manager then asked veteran if he has put
- 13 | in any applications for employment. The veteran said he
- 14 has not.
- 15 What does that tell you about Mr. Armento's
- 16 efforts to find outside employment at this point?
- 17 A. Well if he said he's not, you know, applying, you
- 18 know, at different places, you know, I think his chances
- 19 | for his employment are not very good, you know, if you're
- 20 | not applying.
- 21 Q. It then goes on to say, case manager then gave
- 22 veteran contract information for Labor Max Staffing.
- 23 | Case manager explained to him that they really like
- 24 | working with veterans, and there are a few veterans that
- 25 live at the VRQ that are working there. Veteran then

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told case manager he prefers -- I think that should be white collar job. Case manager explained to veteran that Labor Max has all types of jobs and that he should focus on just getting some income coming in and later focus on the type of job he really likes. Case manager then reminded him how fast seven months can go. After lengthy discussion case manager asked veteran to keep me posted on his job search. Veteran said that he would do so. As far as you recall, in Mr. Armento's case, what do you recall about his efforts to find employment from this point until he left the VRO in September of 2017? Well I think in some of the case notes here, and in some of the discussion that I had, that he was really focused on his lawsuit against us. You know, I had talked to his case manager and that sort of thing about that we need to, you know, be focused on the issue at hand. We're not, you know, discussing the lawsuit or anything like that. We need to be discussing employment and housing and, you know, the plan for exit and self-sustainability. So, you know, that was pretty much, you know, our take on That, you know, we wanted to try to keep focus on the pertinent issues and the reasons that, you know,

work toward making that transition in to permanent

veterans come into the program and, you know, continue to

- 1 | housing and self-sustainability.
- 2 Q. All right. I'd like to have you look at the note
- 3 | for the next month. And we're not going to --
- 4 | thankfully, we're not going to read this whole thing.
- 5 I'd like to direct your attention -- well, first of all,
- 6 at the very top, the note from 3/14 indicating veteran
- 7 turned in a copy of his bank savings statement. Veteran
- 8 currently has \$55.07 in his account.
- 9 What does this indicate about Mr. Armento's
- 10 ability or efforts to work and save money to prepare for
- 11 his exit?
- 12 A. Yeah. Well he's not -- you know he's not saving
- 13 any money at this point, you know. And I think at this
- 14 | point, too, we weren't seeing a lot of movement on the
- 15 job front either.
- 16 Q. All right. Then I'd like to direct your attention
- 17 to about two-thirds of the way down. Here we go. If you
- 18 can see the cursor there. Veteran said that at this time
- 19 he has no exit strategy and he was not going to work on
- 20 one. He said that he has been studying law so that he
- 21 could get ready for the lawsuit he has with the VRQ.
- 22 | Once again, case manager explained to him he doesn't need
- 23 to discuss his lawsuit with me. Case manager then
- 24 | pointed out to veteran that in the last six months he has
- 25 been at the VRQ he has reported that he's earned \$1,480

and also received his income tax check but now only has \$55.07 in his savings account. Case manager strongly suggested to veteran that he start bringing in some income before his discharge date from the VRQ. Veteran said that he would have some income and he was not worried about it.

What does this tell you about his level of engagement or involvement in the program to find permanent housing and outside employment?

- A. Yeah. Well, I mean, again, you know, not a lot of movement on the job front or, you know, locating housing. You know, in my opinion, and in looking at the notes and speaking with his case manager and that sort of thing, the focus was on, you know, litigation against ABCCM versus, you know, finding a job, finding employment, you know, housing and that sort of thing.
- Q. Then just moving to the next case note from April 13th of 2017. It says -- the third or fourth sentence there says case manager then explained to veteran that his contract for success was going to end on April 15th of 2017 and it needed to be updated. Veteran explained to case manager he was not going to update it. He then started to discuss what was going on with his lawsuit against the VRQ. Once again case manager explained to him that I did not need to know about his lawsuit.

What does this document about his willingness to 1 set goals, pursue those goals, and engage in the services 3 and the program being offerred to him there at the VRQ? 4 Well, I mean, you know, I think it's pretty much what I've said earlier. At this point he -- you know his 5 time is continuing to shrink at this point, and he's 6 going to probably have three, maybe four months left in 7 the program. So, you know, he's -- to me, he was just 8 9 going to, you know, ride out the rest of his time there. 10 And then let me scroll to the next one. Again, I don't think we need to read this whole thing of May 25th 11 12 of 2017, but let me just ask you. Are you aware of 13 opportunities for Mr. Armento to be placed in housing --14 permanent housing through the HUD VASH program? 15 There were housing interventions available and offered. Again, you know, with housing and housing first 16 there's really two tracks. There's housing first moving 17 18 into, you know, housing -- this is initially when you 19 come to the program and you're offered two tracks, the 20 housing first or to stay in the main, you know, in GPD, 21 the grant per diem, which is what, you know, Greg had 22 chosen to do and not pursue housing. We had -- I think 23 in testimony earlier we had talked about, or someone had 24 mentioned the VI-SPDAT. It's a vulnerability index. 25 What was that the VI-SPDAT?

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- 1 A. Yeah. It's called VI-SPDAT. It's a vulnerability
- 2 index.
- 3 | Q. Okay.
- 4 A. It's basically based on a series of questions and
- 5 gauges the vulnerability for housing. So just to give
- 6 you an example. It's on -- basically, the way that we
- 7 look at it with our community partners is if you score a
- 8 ten or above that makes you eligible for HUD VASH housing
- 9 intervention. Nine to five makes you eligible for SSVF,
- 10 | Supportive Services for Veteran Family intervention. And
- 11 then anything less than a five you're basically eligible
- 12 for GPD. But, again, that's up to the veteran to, you
- 13 know, say I want, you know, housing intervention or I do
- 14 | not. I want to go as the self-sustainability route.
- 15 Q. What happened in Mr. Armento's case?
- 16 | A. Well initially when he came in I believe his
- 17 VI-SPDAT score at that point was a six, which would have
- 18 qualified him for SSVF and SSVF intervention. And he
- 19 declined saying he wanted to, you know, stay in the grant
- 20 per diem program. And we had had discussions with him
- 21 post that, especially when we were getting close here
- 22 | about, you know, housing intervention and that sort of
- 23 | thing. I think in one particular instance that we talked
- 24 to or -- talked to him about it and he said he was
- 25 | interested. And we did a lot of leg work to, you know,

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- 1 make an intervention happen for him at that point, and he
- 2 came back and said that he wasn't interested at that
- 3 | time.
- 4 Q. All right. And for either of those programs, the
- 5 one that you mentioned he qualified for early on and then
- 6 the leg work that was done subsequently. When a vet goes
- 7 | into those programs I take it they no longer have to do
- 8 service hours; is that correct?
- 9 A. For housing intervention? No, that's not correct.
- 10 If they're still in the GPD program the service hours is
- 11 based on their work schedule versus --
- 12 Q. And my question maybe wasn't clear. But if he
- 13 were to have accepted one of these other housing
- 14 | interventions to go into the HUD VASH program, or the
- 15 | earlier program, the USVF?
- 16 A. The SSVF.
- 17 | Q. SSVF. Does the vet continue to do service hours
- 18 after getting housing through one of those programs?
- 19 A. Well after they get housing through one of those
- 20 programs they move out.
- 21 Q. They're no longer at the VRQ?
- 22 A. Right.
- 23 Q. So obviously they're not doing service hours.
- 24 A. Correct.
- 25 \mid Q. Down towards the bottom of this note here where

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the curser is, it says: He then explained to case manager that he wanted another per diem at the VRQ. Case manager then explained to him that the VA is not really giving out second per diems to veterans at the VRQ when the first one is not successful and if the veteran has not been working on their goals. Veteran then explained to case manager he would deal with his own issues. He then left the office.

Are veterans able to qualify for multiple per diems or multiple stints in the grand per diem -
A. They can. And, kind of, let me explain how that works. So if you're an eligible or qualified veteran you're allowed three grant per diems for your lifetime.

Those grant per diems can be up to two years and they can be used for a variety of different things. Tranitional housing is one. A residential drug treatment program would be, you know, another one that you could use, you know, a grant per diem for. But after those three are utilized you have to get special permission through the VA to get any additional and it's difficult.

It's very difficult to get an additional grant per diem after you've used three. Also, those grant per diems don't have to be used in the same place. Sometimes a grant will be granted by the VA to use consecutive GPDs but that's extremely, extremely rare, also, to use them

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in the same program. Because I think kind of the -- the feeling amongst GPD providers, too, because GPD providers have the right to say no as well. You know, that you had three grant per diems it doesn't necessarily mean you have to use them with a particular program.

So if a veteran has went through the program and exhausted, you know, two years in that program and really not came out with anything or made, really, any progress or anything like that, you know, more than likely I'd say 99 percent of the time they're not going to be granted another GPD to go back into that same program because they weren't, you know, successful in that program on the initial, you know, start.

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- 1 | Q. All right. Just changing gears a little bit.
- 2 Before Mr. Armento was there ever any indication to you
- 3 that the service hours program was in violation of any
- 4 North Carolina or other wage and hour laws?
- 5 A. No.
- 6 Q. Thank you, sir. Those are all my questions.
- 7 THE COURT: Cross-examination.
- 8 CROSS-EXAMINATION
- 9 BY MS. RIPLEY:
- 10 | Q. Mr. McElyea, when were you on medical leave in
- 11 2015?
- 12 A. It was -- it was some time, I think, in November.
- 13 | It was October, November, December, right in there. I
- 14 can't remember the exact dates.
- 15 | O. Were you back at work before Christmas?
- 16 A. I believe so, yes.
- 17 Q. Were you back by Thanksgiving?
- 18 A. I'm not sure. I don't think so. I could have
- 19 been but I don't think so.
- 20 Q. So probably most of November and early December
- 21 | you were out?
- 22 | A. Maybe. The piece that you spoke to Ms. Sczudlo
- 23 about, when she was here, I was not in the office for any
- 24 of that.
- 25 \mid 0. You were not in the office October 12th 2015?

- 1 A. Correct.
- $2 \mid Q$. Thank you for remembering that.
- A minute ago you said the VA would not grant
- 4 another grant per diem to someone who was not successful.
- 5 How does the VA measure whether someone is successful?
- 6 A. There are metrics that you go by. And, of course,
- 7 they would look at what happened in the program. So, for
- 8 example, if they had a need of housing exit or bad
- 9 discharge, or they weren't successful in, you know,
- 10 employment or, you know, moving into housing or, you
- 11 know, anything like that then, you know, they're probably
- 12 | not going to grant, like, an extension. So, again,
- 13 that's kind of, you know, how it works.
- 14 Q. You said they probably wouldn't grant an
- 15 extension, but do you know for sure that they don't grant
- 16 extensions if someone wasn't able to find their own
- 17 housing?
- 18 | A. Not for sure, no. It kind of depends on, you
- 19 know, what's going on at the time in the VA and whether
- 20 | it's granted or not granted, you know. Because the focus
- 21 of the VA is really on, you know, housing first and
- 22 | moving people into permanent housing.
- 23 \mid Q. Does the VA ask the grant per diem grantee -- so
- 24 | in this case the VRQ -- Did they ask the VRQ for their
- 25 | input as to whether someone should have a second per

- 1 | diem?
- 2 A. We have liaisons that meet with us weekly. So,
- 3 you know, the liaisons are pretty much kept abreast of,
- 4 | you know, what's going on with the program participants
- 5 and that sort of thing. So we could certainly, you know,
- 6 advocate but it doesn't necessarily mean that, you know,
- 7 one's going to be, you know, provided.
- 8 Q. Okay.
- 9 A. Certainly not one that's going to last another two
- 10 years.
- 11 Q. I'm going to jump around a bunch here because I'm
- 12 | responding to things that you testified to.
- Was Mr. Armento ever demoted after he reached the
- 14 | pillar level?
- 15 A. No.
- 16 Q. In order to have someone drive for the VRQ they
- 17 | have to be on the ABCCM auto insurance; right?
- 18 A. Correct.
- 19 \mid Q. And to add to someone to your auto insurance they
- 20 have to have a driver's license and a clean driving
- 21 record?
- 22 A. Yes.
- 23 O. In North Carolina, in order to get a driver's
- 24 | license, you have to have your own auto insurance; right?
- 25 A. Okay. Sure. I'm not up on DOT or, you know, that

- 1 sort of thing, but sure.
- 2 Q. So Mr. Armento, as a driver, would have had a
- 3 driver's license and his own personal auto insurance?
- 4 A. Yes. He would have had a driver's license, yes.
- 5 | I don't -- he wouldn't necessarily have to have his own
- 6 auto insurance. Because if he's driving our vehicle
- 7 then, you know, he would be on our insurance.
- 8 | O. And --
- 9 A. I'm sorry. I don't know in North Carolina if it's
- 10 | a requirement that you, you know, have insurance to get a
- 11 license, especially if you don't, you know, have a
- 12 vehicle or whatever.
- 13 Q. Okay. ABCCM can add people to its auto insurance,
- 14 | right, and ABCCM can take people off of its auto
- 15 | insurance?
- 16 A. Mm-hmm. ("Yes.")
- 17 | Q. I'm sorry. You were nodding.
- 18 A. Yes.
- 19 Q. Let me ask that again. ABCCM can add people to
- 20 | their auto insurance?
- 21 A. Yes.
- $22 \mid Q$. And ABCCM can take people off of their auto
- 23 | insurance?
- 24 A. Yes.
- 25 Q. I know we're all getting tired but you still need

- 1 to speak.
- 2 You were asked when did Mr. Armento enroll in the
- 3 | -- enter into the TEP program, and I believe your answer
- 4 was September or October, somewhere in there. Why don't
- 5 you know the actual date?
- 6 A. In the six years that I've been there I've had
- 7 thousands of guys come through the program. So I don't
- 8 remember, you know, exact dates for everything. It's too
- 9 many folks.
- 10 | Q. But there isn't a document showing that he entered
- 11 | the TEP program; right?
- 12 | A. Not that I'm aware of. A specific document? No
- 13 Q. You testified that you and Mr. -- that you told
- 14 Mr. Jones --
- 15 A. Correct.
- 16 Q. -- Mr. Armento's case manager to tell Mr.
- 17 | Armento to stop performing service hours. Is that right?
- 18 A. Correct.
- 19 \mid Q. Did you see any note about that in these case
- 20 | notes that we just spent a while going through?
- 21 A. I did not, no.
- 22 \mid Q. But you saw other notifications from Mr. Jones --
- 23 excuse me -- notations from Mr. Jones about service
- 24 hours conversations.
- 25 A. As far as what?

- 1 Q. We looked at some from early 2015 where Mr. Jones
- 2 wrote down things that he and Mr. Armento supposedly
- 3 discussed about service hours; right?
- 4 A. I think I saw some documentation that said the
- 5 words "service hours" in it, yes.
- 6 Q. But there aren't any notations that say the case
- 7 | manager told Mr. Armento he can stop performing service
- 8 hours.
- 9 A. I didn't see any in these notes, no.
- 10 Q. And you never told Mr. Armento to stop performing
- 11 | service hours?
- 12 A. I did not personally, no.
- 13 Q. When did Mr. Jones stop working for the VRQ?
- 14 | A. Let's see. I think around, maybe, January of this
- 15 past year.
- 16 0. Was he fired?
- 17 A. He had attendance issues.
- 18 Q. So was he fired?
- 19 \mid A. He was let go for attendance issues, yes.
- 20 Q. Okay. You don't know whether Mr. Jones actually
- 21 | met with Mr. Armento before making these case notes.
- 22 \mid A. Do I know that he -- whether he did for sure or
- 23 | not?
- 24 O. Yes.
- 25 A. I don't know that for sure. Usually, what happens

- 1 is when they sit down and the case managers sit down and
- 2 | meet with them they document as they meet.
- 3 Q. It's possible that Mr. Armento just turned in his
- 4 | savings account statement and Mr. Jones made notations
- 5 saying something about the savings account.
- 6 A. Say that again. I'm not --
- 7 Q. I think you-all have control right now of the
- 8 screen so I guess we need to transfer it to us.
- 9 As we looked through those case notes there's --
- 10 about once a month there's an entry that says --
- 11 A. Yes.
- 12 | Q. -- really the same language over and over again.
- 13 | Met with Mr. Armento. He gave me his savings account
- 14 | statement. I told him he needs to save more money.
- 15 | Something along those lines; right?
- 16 A. Yes.
- 17 Q. And it includes the amount that's in his savings
- 18 | account?
- 19 A. In the savings, yes.
- 20 Q. And it's possible that Mr. Jones was creating
- 21 | those case notes just based on a piece of paper that
- 22 | Mr. Armento turned in as opposed to a face-to-face
- 23 | meeting.
- 24 A. Sometimes what happens with guys, because the
- 25 schedules are, you know, for the resident and for the

- 1 case managers, because they -- you know, of course, they
- 2 have case loads and other people that they meet with.
- 3 They have deadlines set up for everybody to turn in their
- 4 bank statements. And then when they meet with them they
- 5 | will talk to them about bank statements and how much
- 6 money they have in their savings accounts and that sort
- 7 of thing. So it's not always that the program
- 8 participant walks in with the bank statement and meets
- 9 and talks about, you know, about how much money they have
- 10 | right then. They could turn the statement in, and then
- 11 | in their next meeting the case manager sits down with
- 12 them and discusses it.
- 13 Q. And the case managers had sort of a checklist of
- 14 | things they were supposed to go over with their
- 15 residents?
- 16 A. Sure.
- 17 Q. Was whether or not you're staying sober on that
- 18 | checklist?
- 19 A. Yes.
- 20 Q. So there's a bunch of entries in there that say
- 21 Mr. Armento reported that he's staying sober. Why would
- 22 he report that he's staying sober if he didn't have a
- 23 drinking problem?
- 24 A. Because a guy is sober now doesn't necessarily
- 25 | mean he'll be sober later. Because we see a lot of, you

- 1 know, folks that come in and say, you know, I don't have
- 2 | a problem, and then a problem shows up. Or I don't have
- 3 a problem and then a problem develops. So, you know,
- 4 | that's an important piece of being there. Because just
- 5 to be perfectly honest, you know, a large percentage of
- 6 our population do have substance abuse issues.
- 7 Q. But when Mr. Jones writes Mr. Armento reports he
- 8 is staying sober that's because Mr. Jones asked, are you
- 9 staying sober?
- 10 A. Sure.
- 11 Q. What kind of training do the case managers get?
- 12 A. From where?
- 13 Q. From the VRQ?
- 14 | A. We have different classes at different times that
- 15 they go through. Motivational interviewing. Crisis
- 16 | intervention. Those are, you know, just a couple. And
- 17 | we have a couple of those classes offered a year.
- 18 Q. How many residents does each case manager handle?
- 19 \mid A. Usually around 25. That number can go up or down,
- 20 you know, based on the population that we have at the
- 21 time. But usually that -- right about that 25 mark.
- 22 \mid Q. And do they have to have a background in social
- 23 | work or counseling or anything?
- 24 A. The majority of our case managers are social
- 25 workers. Now, you know, we have some that, you know,

- 1 have degrees in psychology or, you know, something like
- 2 | that, but the majority of our staff are all social
- 3 workers.
- 4 Q. So you would ask for social work or a related
- 5 | field?
- 6 A. Yeah. We have BSWs and MSWs, the majority.
- 7 Q. Sorry. What was that first acronym?
- 8 A. Bachelors in Social Work. BSW.
- 9 Q. Okay. When Mr. Armento first enrolled at the VRQ
- 10 | you weren't part of his intake interview?
- 11 A. No, I was not.
- 12 Q. You didn't go over the handbooks with him?
- 13 A. I did not.
- 14 | Q. And you didn't go over service hours requirements
- 15 | with him?
- 16 A. I did not.
- 17 Q. And those service hour requirements. Those are a
- 18 | VRQ requirement. It's not a VA requirement; right?
- 19 A. Correct.
- 20 Q. And I believe you said that he was assigned to the
- 21 | front desk as opposed to the computer lab because there
- 22 was an opening at the front desk?
- 23 A. I said there could be, yes.
- 24 Q. Okay. But you're not sure?
- 25 A. I'm not sure, no.

- 1 Q. Did they --
- 2 A. It would make sense because usually if that -- if
- 3 they put a preference on there and they can't get that
- 4 preference then, yeah, we'll try to fall back to
- 5 something that's, you know, still in their wheel house
- 6 and will be, you know, we'll try to line up an
- 7 | appropriate --
- 8 Q. But the ABCCM didn't create a new position for
- 9 Mr. Armento at the front desk.
- 10 A. No. No.
- 11 THE COURT: Ms. Ripley, how much longer do you
- 12 expect to take with this witness?
- MS. RIPLEY: I think ten minutes at the most.
- 14 | THE COURT: Okay. Let's go ahead and finish him
- 15 up.
- 16 BY MS. RIPLEY:
- 17 | Q. And you could have told the front desk managers
- 18 | not to let Mr. Armento drive the vans anymore; right?
- 19 A. Yeah, I could have. Sure.
- 20 | Q. I believe you said in your affidavit that ABCCM
- 21 does not have VRQ residents perform service hours in any
- 22 | area where ABCCM might earn a profit. What areas does
- 23 ABCCM earn a profit?
- 24 A. I'm going to be honest. I can't think of any area
- 25 | in ABCCM that we would earn a profit.

- 1 Q. So what did you mean by that in your affidavit?
- 2 A. That if there was at some point in time some area
- 3 that, you know, we could earn a profit from that we would
- 4 | not allow our program participants to participate in
- 5 that.
- 6 Q. Are you involved at all in the payroll process for
- 7 ABCCM?
- 8 A. Somewhat, yes.
- 9 Q. We looked at a bunch of documents earlier, and in
- 10 Mr. Armento's employee -- personnel file, I guess, is
- 11 how it was referred to -- it was Defendant's Exhibit 8 --
- 12 that were signed on October 1st 2015. Do you remember
- 13 that?
- 14 A. Not off the top of my head but okay.
- 15 \mid Q. Well what I actually want to show you is one of
- 16 our exhibits so let me go to that. Okay. So what I'm
- 17 | showing you is a front desk weekly schedule. Do you see
- 18 | that arrow?
- 19 THE COURT: There's nothing on the screen.
- 20 BY MS. RIPLEY:
- 21 Q. I'm sorry. I apologize. Thank you for stopping
- 22 me. I'm rushing now.
- 23 Let me know when you can see it please.
- 24 A. Okay.
- 25 Q. Okay. So this is a front desk weekly schedule.

- 1 Do you see that note that says "start payroll" with the
- 2 arrow?
- 3 | A. Okay.
- 4 Q. Are you familiar with the pay periods for the VRQ?
- 5 A. I am.
- 6 | Q. They're two-week pay periods; right?
- 7 A. Yes.
- 8 Q. So this one would have started on October 17th and
- 9 ended right around October 1st or 2nd. I can't do that
- 10 math.
- 11 | A. Okay.
- 12 Q. So all those October 1st documents were filled out
- 13 before the end of the pay period, although they were
- 14 after the beginning of the payroll.
- 15 A. Okay.
- 16 | Q. Did you take any affirmative steps to investigate
- 17 | whether the service hours, the unpaid service hours, were
- 18 legal?
- 19 A. As far as with Mr. Armento or what?
- 20 Q. Mr. Armento or in general.
- 21 A. No. That program was in existence when I came on
- 22 | board --
- 23 Q. Okay.
- 24 A. -- and had been for many years.
- 25 Q. I believe you testified that Randy Gamble didn't

- 1 have the authority to require people to work additional
- 2 | service hours. You were Randy Gamble's supervisor;
- 3 | right?
- 4 A. Correct.
- 5 Q. So you could tell him to stop doing something if
- 6 he was doing something inappropriate; right?
- 7 A. Correct.
- 8 Q. I think I'm finished. Let me just look at my
- 9 | notes real quick.
- 10 Do you have any mental health training?
- 11 A. Me, personally?
- 12 Q. Yes.
- 13 A. No.
- 14 Q. Or substance abuse training.
- 15 A. No.
- 16 Q. You testified earlier that you thought it would be
- 17 | -- that it would exacerbate mental health issues and
- 18 substance abuse issues if residents weren't required to
- 19 | work service hours. That's just your opinion. It's not
- 20 based on any training or --
- 21 A. It's not based on any training. However, I have
- 22 | done this for six years and been around thousands of
- 23 | veterans and been a veteran myself, a veteran that has
- 24 worked with other combat veterans, such as myself, and
- 25 worked with the VA's social work team and our social work

- 1 | team and social work teams in my community.
- 2 Q. Based on that, you know it's good for people to be
- 3 occupied --
- 4 A. Yes.
- 5 Q. -- so that they don't have substance abuse
- 6 relapses or --
- 7 A. I think even being occupied there's still that
- 8 | risk. But I think with them being occupied and active
- 9 and having purpose that it mitigates those risks to an
- 10 extent. Yes.
- 11 | Q. Back at the beginning of the questioning you were
- 12 | looking at a contract for success, and I believe you
- 13 listed a handful of the kind of typical goals that show
- 14 up in the contract for success.
- 15 A. Sure.
- 16 Q. Are there actually standard goals that are
- 17 | supplied for the contract for success?
- 18 \mid A. There can be. We really try to work with the
- 19 | veteran to, you know, reach the goals that they want to
- 20 | reach. Now, of course, you know, employment and housing,
- 21 | you know, is our primary goal. Again, it's based on, you
- 22 | know, the individual -- the individual person.
- 23 \mid Q. In terms of your experience working with the VA's
- 24 | social work team and being a veteran yourself. I'm
- 25 backing up to a question from a moment ago where you said

REDIRECT - MCELYEA

- 1 you think being occupied is good to help people who have
- 2 substance abuse or mental health issues.
- 3 A. Sure.
- 4 Q. If they were paid for the work that they were
- 5 doing could it still be beneficial?
- 6 A. Of course.
- 7 Q. No further questions.
- 8 THE COURT: Anything else?
- 9 MR. CURRIDEN: Just brief -- very briefly, Your
- 10 Honor.

11 REDIRECT EXAMINATION

- 12 BY MR. CURRIDEN:
- 13 | Q. Mr. McElyea, the vets who come into the VRQ
- 14 | program. Are they ideal candidates to do the work that
- 15 | is to be done around the VRQ? In other words, if all the
- 16 objective was was to get the work done, would these be
- 17 | the --
- 18 A. No, they would not be the ideal candidates. We
- 19 | make, you know, a lot of allowances and, you know, we're
- 20 | a place of grace and mercy and, you know, really believe
- 21 | in showing that and, you know, we give a lot of latitude.
- 22 \mid Q. All right. And you were asked about the front
- 23 desk schedules. And I believe -- if I can have the
- 24 | screen. Does this exhibit, Defendant's exhibit 9, appear
- 25 to be accurate copies from Mr. Armento's file of the

REDIRECT - MCELYEA

- 1 front desk schedules? It looks like they go from
- 2 September 13th of 2015 through November 14th of 2015.
- 3 A. Yes.
- 4 Q. And if we look at page 2, but it's the earliest
- 5 date, September 13th. It indicates there service hours,
- 6 and under "service hours" is Greg Armento's name;
- 7 | correct?
- 8 A. Yes.
- 9 Q. Is this something he would have seen, as somebody
- 10 | working at the front desk? If we go to the next one, the
- 11 | week of September 20th, it also has Mr. Armento's name
- 12 | under "service hours;" correct?
- 13 A. Yes.
- 14 Q. The following one, the week of September 27th,
- 15 dwindles there under service hours. And then this one
- 16 here starting the week of October 4th he's up there as an
- 17 ABCCM employee.
- 18 At this time, Your Honor, we would move
- 19 Defendant's Exhibit 9 be admitted into evidence.
- 20 THE COURT: Any objection?
- 21 MS. RIPLEY: No, Your Honor.
- 22 THE COURT: Is it any different from Plaintiff's
- 23 | 14?
- 24 MR. CURRIDEN: The order of the pages is a little
- 25 different. Was Plaintiff's Exhibit 14 admitted?

```
RIPLEY: I don't think I moved to admit it.
 1
          MS.
   And I actually -- your version includes more weeks.
   Chronologically, I think it probably makes a better
 3
 4
   exhibit.
          THE COURT: Okay. They're both in. My chart
 5
   shows Plaintiff's 14 is in, but since they're not
 6
 7
   identical they're both in.
 8
          Please continue, Mr. Curriden.
 9
          MR. CURRIDEN: Those are all my questions.
                                                        Thank
10
   you.
11
          THE COURT: Anything else, Ms. Ripley?
               RIPLEY: Nothing further.
12
          MS.
13
          THE COURT: Thank you, Mr. McElyea. You may
14
   return to your seat.
15
                (Witness excused at 6:15 p.m.)
16
          THE COURT: For tomorrow we only have one witness;
17
   is that correct?
18
          MR.
               CURRIDEN: Your Honor, I think at this point
19
   we will forego that witness and rest.
20
          THE COURT: Okay. Is there anything else then
21
   that we need to do, or is there any other evidence that
22
   needs to be presented or things that have been identified
   that either side wants to offer into evidence? Just
23
24
   looking very quickly at the plaintiff's exhibit list, I
25
   believe all of the exhibits that have been identified and
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offered have been admitted with the exception of
Plaintiff's 11 of which I withheld a ruling, and I will
do that after my review of the exhibit.
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With regard to the defendant's exhibits, all the exhibits that have been identified have been offered and admitted with the exception of Defendant's 2 and Defendant's 5. And then you also marked the deposition transcript for the purposes of prior inconsistent statements, so that's not even offered. But are you offering 2 and 4 or not?

MR. CURRIDEN: I believe those are identical to witnesses that have already been admitted by the plaintiff and so I would not need to move those into evidence.

THE COURT: Okay. Very good. Anything else?

MS. RIPLEY: Your Honor, at the pretrial

conference we discussed post-trial briefs. I don't know

if we're going to discuss the timing for that or if we

should expect an ECF notification.

THE COURT: That was actually the next thing I was going to talk about.

First of all, with regard to post-trial briefs, you've already given me trial briefs. You've already given me fairly extensive proposed findings and conclusions. I don't need to read the same thing over

```
1
   and over again. So is ten pages sufficient for a
   post-trial brief?
                           I think it would be for us, Your
 3
          MR.
               CURRIDEN:
 4
   Honor. I'm not sure -- well --
               RIPLEY: The Proposed Findings of Law and
 5
          MS.
    Conclusion of Fact that defendants turned in -- defendant
 6
 7
    turned in, I think, was about 45 pages, and it raised
    some arguments we had not seen yet. So I think we would
 8
 9
   like to have a chance to respond to those. And given
10
    that that was 45 -- a handful of pages were stipulations.
   So I don't know exactly how many -- what portion of that
11
12
   was devoted to their legal arguments. But if we can
13
    incorporate our trial brief and then just focus on
14
   responding to their new legal arguments.
15
          THE COURT: Well let me be clear. I don't want
16
   you to repeat what you've already had me read.
17
          MS.
               RIPLEY: Right.
18
          THE COURT: You don't need to incorporate your
19
    trial brief or anything like that.
20
          MS.
               RIPLEY: Okay.
21
          THE COURT:
                      Just in terms of arguing what you
22
    still need to argue that you haven't yet had an
23
    opportunity to argue. Ms. Ripley, what do you need?
24
    What do you think your requirements are?
25
               RIPLEY: May we have 15, Your Honor?
          MS.
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THE COURT: Mr. Curriden, you don't have an
 1
 2
    objection to that because you didn't have an objection to
 3
    ten.
 4
          MR.
               CURRIDEN: That's correct, Your Honor.
          THE COURT:
                       So both sides may have 15 pages.
 5
          I also don't want to interfere with people's
 6
 7
   holiday plans. How much time does each side need?
                         I don't think that we will need that
 8
          MS.
               RIPLEY:
 9
   much time, but we also do not want to interfere with our
10
   holiday plans. I'm not looking at a calendar, but I'm
11
    thinking about the Friday that is eight days after
12
   Thanksqiving.
13
          MR.
               CURRIDEN:
                           That seems appropriate to me.
14
          THE COURT: December 6th?
               RIPLEY:
15
                         I believe that is right.
          MS.
16
          THE COURT:
                              In light of the fact if we were
                       Okay.
17
   doing this as closing arguments at the end of a trial
18
   you'd be arguing one behind the other. So is there any
19
    objection to the briefs on both sides being due on the
20
   same day?
21
          MR.
               CURRIDEN: No, Your Honor.
22
          MS.
               RIPLEY: No.
23
          THE COURT: Okay. They're both due on December
24
    the 6th with a limit of 15 pages.
25
          Anything else that we need to address?
```

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1
          MR.
               CURRIDEN: Only, just for the record, that we
   would renew our motion for judgment as a matter of law
    that we made at the close of the plaintiff's case.
 3
 4
   believe we don't need to be heard about that. We don't
   have any new arguments.
 5
          THE COURT: With that, just as I withheld my
 6
 7
   ruling previously, particularly in light of the
 8
   discussion that we had at the final pretrial that this
 9
   case might come down to a question of law, I'll withhold
10
   ruling again. Because if it does come down to a purely
    legal issue then I believe that a judgment as a matter of
11
12
    law would be appropriate, even after having heard all the
13
    evidence and read all your arguments, but I'm not
14
   previewing one way or the other that that is going to be
15
    the basis of any ruling. So, having heard your motion, I
16
    take that under advisement.
17
               CURRIDEN: Thank you, Your Honor.
          MR.
18
          THE COURT: Anything else?
          MR.
               CURRIDEN: Not from the defense.
19
20
          THE COURT: Okay. Very good. I appreciate all
21
   your preparation, I appreciate you marshaling the
22
   evidence that you presented, and I look forward to
    getting the briefs from both sides and then we'll wrap
23
24
    this up.
25
          Marshal, please recess us until further call.
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(Off the record at 6:20 p.m.) CERTIFICATE I, Tracy Rae Dunlap, RMR, CRR, an Official Court Reporter for the United States District Court for the Western District of North Carolina, do hereby certify that I transcribed, by machine shorthand, the proceedings had in the case of GREGORY G. ARMENTO versus ASHEVILLE BUNCOMBE COUNTY CHRISTIAN MINISTRY, INC., Civil Action Number 1:17-CV-150, on December 2, 2019. /s/Tracy Rae Dunlap TRACY RAE DUNLAP, RMR, CRR OFFICIAL COURT REPORTER